

# Volume II Appendix D.11

STS-107 Columbia Reconstruction Report

This appendix contains the STS-107 Columbia Reconstruction Report – reproduced at smaller than normal size – written by NASA during the investigation. While the Board investigation eventually focused on the left wing and the forensics evidence from that area, this report looked at Orbiter damage over the entire vehicle.

The Board's conclusions about debris evidence in Chapter 3 of Volume I were based on this report and independent analysis and investigation by Board investigators.

This is a NASA document and is published here as written, without editing by the Columbia Accident Investigation Board. The conclusions drawn in this report do not necessarily reflect the opinion of the Board; when there is a conflict, the statements in Volume I of the Columbia Accident Investigation Board Report take precedence. While the report contains many recommendations to improve the data used in this type of analysis for future missions, the Board did not adopt every recommendation into the Columbia Accident Investigation Board Report.



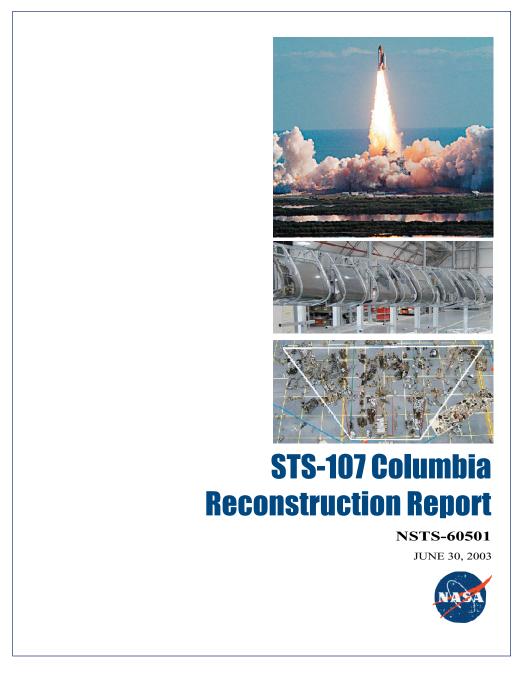
This Page Intentionally Left Blank

## APPENDIX D.11



# STS-107 Columbia Reconstruction Report

Submitted by Columbia Reconstruction Team Steven J. Altemus, Jon N. Cowart, Warren H. Woodworth





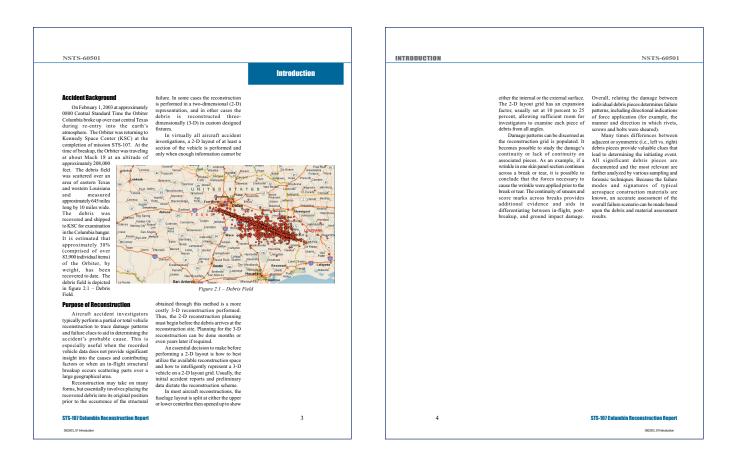
NSTS-60501	NSTS-60501
STS-107 Columbia Reconstruction Report	
Sten	
Columbia Reconstruction Director, NASA	
John K. Cowart, Chief Columbia Reconstruction Engineer, NASA	
Waren H. Woodworth, Chief Columba Reconstruction Engineer, USA	
Cirici Conunioia reconsa action Engineer, OSA	
	ii STS-107 Columbia Reconstruction Report
STS-107 Columbia Reconstruction Report i	11 OF OF OUR AND A DESCRIPTION OF THE OUT OU
00230_01 Footmatter	
L	

NSTS-60501		
Table of Contents		
Executive Summary	1	
Introduction	3	
Accident Background	3	
Purpose of Reconstruction	3	
Organizational Structure	5	
Staffing the Reconstruction Effort	5	
Floor Support	6	
Technical Disciplines	6	
Crew Module Area Staffing Pavloads	7	
Materials & Processes (M&P) Engineering	8	
Data Management Staffing	8	
External Interfaces	9	
Mishap Response Team	9	
Columbia Accident Investigation Board	9	
Columbia Task Force NASA Accident Investigation Team	10	
NASA Accident Investigation Team Technical Support	10	
Facilities of Reconstruction	11	
Columbia Hangar	11	
Clamshell	11	
Midfield Park Site Decontamination Area	12	
Tools and Techniques	13	
Columbia Reconstruction Database System	13	
Architecture	13	
User Interface Access Controls	13	
Two-Dimensional Grid	14	
Crew Module Reconstruction	16	
M&P Sampling and Analysis Sampling		
Analysis	17	
Three-Dimensional Physical Reconstruction	18	
Left Wing Leading Edge		
Right Wing Leading Edge		
Left Wing Lower Tile	19	
Virtual Reconstruction	20	
Identification Tools	21	
Electronic Maps		
Thermal Information Processing System		
Tile Thickness Maps and Sidewall Angle Charts Configuration Verification Accounting System		
Shuttle Drawing System		
STS-107 Columbia Reconstruction Report		iii
ere to communa noconstruction nopert		

Debris Handling and Management	25
Receiving and Process Flow	25
Shipping and Transportation	25
Uncrating Quality Receiving	27 27
Movement and Release of Debris	28
Debris Requiring Special Receiving	29
Crew Module Debris Receiving	
Biological Debris	29
Pyrotechnic Devices	30
Engineering Identification Process	30
Cleaning	
Tile Identification	31
Crew Module Payloads	32
Search and Recovery Coordination	32
Significant Recovered Items List	33
Fast Track Process	33
Debris Plotting Capability	33
Engineering Assessment Process	
Disassembly	
Reconstruction Documentation Sheet Work Authorization	34 34
Fact Sheets	34
Debris Assessment Working Group	35
Supporting Processes	37
Environmental Safety and Health	37
Personal Safety	37
Component Monitoring	38
Decontamination Operations	38
Waste Streams	38
Security Area Security	39 39
Physical Control	
Personnel Control	39
Security Procedures	40
Public Affairs/Media Support	40
Photography/Video Imaging Operations	41
Document Control	42
Debris Assessment	43
General Observations	43
Forward	53
Forward Fuselage	53
Forward Reaction Control System	54
iv STS-107 Columbia Reconstruction R	eport
	matter

NSTS-60501





NSTS-60501	ORGANIZATIONAL STRUCTURE	NSTS-6050
ORGANIZATIONAL STRUCTURE		
The National Aeronautics and Space Administration (NASA) Deputi Administrator gave direction to perform the reconstruction at the SSC. This section at the SSC and State the reconstruction Team and MINTSB), and other various support the Reconstruction Team and MINTSB), and other various support the Reconstruction Team and MINTSB), and other various support the Reconstruction Team and MINTSB), and other various support field Space Alliance (USA), Boeing, the National Transportation State Biological constructions can be and the SSC and State Construction Team (MIT) - Facility (SLF) as the Columbian reconstruction set. Initially based on periode Space Reconstruction Operations Plank Reconstruction Periode Space Spa	Columbia ham Floc Support Module Say Material and Management Floor Environmen personnel, Receiving	movement of items to and from the
structure was adapted for the Columbia supported operations on each of two 8- contingency and debris reconstruction hour shifts, f days a week. Technical effort. NASA maintained primary MIT Reconstruction	Technicians, were employ Logistics, a Operations di constituted daliyworkfor Environ personnel determining	and Industrial Engineers. All engineering team leadership was esformthe USA Mengrated comprised of XASA ISC Resident Office and USA Orbiter/Launch USA Orbiter Element and USA Ground Operations. NASA/JSRO manager and provisimusly 60% of the USA Orbiter Sala-System Area Managers (SAMs) provided technical and processing leadership, including 3-D lase were responsible for ing detextible levels of respectively. USA Ground Operations
Team Chair       Payloads        FCODIVITT        Security     USA Reconstruction Manager	on the debris truck and box entering the USA Safety Gateway Environmen employed the Logistic supervision controlled th	pellantresidae were present This group verified each Engineering personnel made up was safe forhandling before approximately 30% of the total columbia hagar. NASA, Reconstruction Tama and consisted of th and Heath, and Space Forlies (GS)(CHS S-Structure Engineer - responsible for vehicle airfanne debris se personnel. Mechanisms Engineer - responsible for anding gara hatches and mechanisms of a first line manager. Thermal Protection System (TCS) Thermal Control System (TCS)
Hangar Operations NTSB Logistics Facility Tech Management Operations Management Assurance Env/Safety/ Detain Coordination	Columbia ham used in the ro clean debris. debris associ multiple iteme into individu and photogra Materia	ger. Obhier technicians were eving areas to may a stand the set of the set of the Quality Inspectors verified A the field notes, separated inter field notes, separated inter of the set of the set of the set of the set of the inter one tracking number to tracking number to tracking number to tracking number to tracking number to tracking number to the set of the set of the set of the set inter of the set of the set the set of the set of the set of the set the set of the set of the set of the set the set of the set of the set of the set the set of the set of the set of the set of the set the set of the set
Figure 3.1 - Mishap Investigation Team (MIT) - Reconstruction	one location to the recom storage bir inventoried handlers.	woement of all material from evaluation of non-hypergolic fluid struction grid, or material s and shelves, were and recorded by material evaluation of Electrical Power and Distribution, Instrumentation, and Avionics debris such as black boxes,
STS-107 Columbia Reconstruction Report 5	6	STS-107 Columbia Reconstruction Report

#### NSTS-60501

ORGANIZATIONAL STRUCTURE

wiring, etc. • APU /HYD Engineer - responsible for Auxiliary Power Unit (APU) and Hydraulic (HYD) Orbiter systems

Flight Crew Systems (FCS) Engineer -responsible for processing & identification of items with which the crew directly interfaced

SpaceHab/Payload - responsible for SpaceHab and STS-107 Payload related

Spectra and 3-5-107 registrational of debts: An Engineering triage team was evaluated to a set the set of the A subset of specific engineers

A subset of specific engineers performed assessments of key identified items on the grid in support of the scenario teams at JSC. This group created fact sheets with detailed descriptions of the items and significant characteristics for each. Presentations were made to the Orbiter Vchicle Engineering Working Group (OVEWO) for these items on a weekly basis.

weekly basis. After the bulk of debris was processed into the Columbia hangar, the Debris Assessment Working Group (DAWG) was established. This team began a system wide engineering analysis of the debris to wide engineering analysis of the debris to determine how the major structure and TPS elements failed. The DAWG was comprised of Boeing sub-system engineers, USA SAMs, USA system specialists, senior NASA system engineers and NTSB investigators.

CREWMODULEAREASTAFFING The crew module organizational structure was dictated by a combination

#### STS-107 Columbia Reconstruction F

062303\_01 IOrg Structure

NSTS-60501

engineering assessment and held primary responsibility for conducting audits to verify debris was correctly handled. The formal engineering assessment team consisted of engineers from the KSC

The formal engineers from the KSC FCS division (both USA and NASA) and members from the VTO (both KSC and JSC). Specialist engineers were brought in as required from JSC and Boeing Huntington Beach, CA for unique sub-system assessments. The Flight Crew Operations Directorate (FCO) at JSC assigned astronatus to the reconstruction effort, with them responsible for overall management of the crew module outforce. They provided a continuous on-site astronaut presence at the outforted to KSC for help in debrits identification and determining storage locations. The crew module lead was responsible for working with Columbia hangement, ageony management

hangar management, agency management, FCOD and the Crew Module Investigation Team to ensure appropriate handling of the debris while maintaining privacy and

KSC, Goddard Space Flight Center (GSFC), Boeing, and SpaceHab personnel supported payload recovery efforts. The core group consisted of two NASA Payload Management representatives, one NASA Operations Engineer, and one NASA Operations Engineer, and NASA and Boeing engineers with extensive payload experiment backgrounds. This core group coordinated activities with the NASA

of the work force available at the Columbia hangar, the need for privacy for crew sensitive items, and the engineering experience needed for assessment. KSC FCS technicians and KSC Vehicle Integration Test Office (VITO) personnel performed the first line of engineering assessment and held primary

Accident Investigation Team (NAIT), the KSC Reconstruction Team, the Shuttle

#### **ORGANIZATIONAL STRUCTURE**

The Documentum Support Team was responsible for the storage and retrieval of all photographs and supporting debris documentation. User interfaces were developed by this team to easily load photos and documents into the proper folder structure. In addition, web pages were developed by this iteam to quickly and easily retrieve the photos and documents.

#### **External Interfaces**

Literal InterfacesMISLAP RESPONSE TEAMThe initial NAS responses to the calabilisation of off<br/>mission Management Team. The Main Mark Strapponse to the construction Teeral stratustic on a stranged<br/>taking the managed strapponse Telecon managed<br/>appense Telecon managed<br/>appense Telecon managed<br/>agained and the strapponse Telecon managed<br/>agained and the strapponse Telecon managed<br/>agained and the strapponse Telecon managed<br/>agained as departments, and ministry unit<br/>fofferst and supported the MRT.<br/>RTY core takes (LAPB) within 12 hours<br/>the science of the MRT, arrivad as Barbandian<br/>the for the SCS calability and the strapponse to the MRT.<br/>and the MAS and the science of the MRT, arrivad as Barbandian<br/>the accident. KSC's mitial support support science of the MRT, arrivad as Barbandian<br/>the accident. KSC's mitial support science of the MRT, arrivad as Barbandian and the accident. KSC's mitial support science of the MRT, arrivad as Barbandian and the accident. KSC's mitial support science of the MRT, arrivad as Barbandian and the accident. KSC's mitial support science of the MRT, arrivad as Barbandian and the accident. KSC's mitial support science of the MRT, arrivad as Barbandian and the accident. KSC's mitial support science of the MRT, arrivad as Barbandian and the management as the accident. KSC's mitial support science of the MRT, arrivad as Barbandian and the management as the accident. KSC's mitial support science of the MRT, arrivad as Barbandian and the management as the accident. KSC's mitial support science of the MRT, arrivad as Barbandian and the management as the accident. KSC's mitial support science of the MRT, arrivad as Barbandian and the management as the accident. KSC's mitial support science of the MRT, arrivad as the science

STS-107 Columbia Reconstruction Report

062303\_0110mShurture

web server support. Their responsibility was to ensure the web servers were up anoducing pavironment, and provide access permissions when requestion the CRDS Project Leader/System throublehooting. The DataBase Administrator (DBA) was responsible for overall maintenance Ausponsible for overall maintenance and supportability of the Structure theorem Query Language (SQL) Server database. The DataBase Administrator (DBA) was responsible for all the interfaces with construction Team began at this point. The DataBase Administrator (BCB) was responsible for all the interfaces with construction and the solution of the Resonable for all the interfaces with construction Team takes used the topole Columbia accident upon the decision of the NASA Deputy Administrator. GIDDS).

had the Reconstruction Temmerporting to the MIT evolved over time, given the geographic separation of the Recovery Team in Texas and the Reconstruction Team was the Columbia hangar. The Reconstruction Team was recognized as a distinct and separate entity and began reporting directly to the MRT. This was also necessary because the ground search ended and the MIT was phased out two months before the reconstruction Team provided its status to and received direction from the MRT for the remainder of the reconstruction/investigation.

COLLIMBIATASKFORCE Recognizing the need for a formal interface, the Columbia Task Force (CTF) was estabilished shortly after the CAIB and became the forum for resolving all matters between the Board and the MRT. The CTF had no specific investigative responsibilities, but was an administrative body that controlled a number of work tasks and ensured appropriate managers IECHINICAL SUPPORT Many companies and government organizations were called upon to provide special expertise to the Reconstruction Team. These included: Michelin: Tire identification
Goodrich: Landing gear identificat
Aerospace Corporation: Re-entry science tasks and ensured appropriate managers were aware of their tasks and priorities. NASAACCIDENT INVESTIGATION TEAM • NASA Glenn Research Center: Wiring • NASA Langley Research Center: High TEM
And rapporximately 7 weeks, the standard stress of the same three-team structure materials
the same three team structure team struct Engineering at JSC. • UVEWG Representatives of the CAIB, NAIT, OVEWG, NTSB, and the Astronaut Office were co-located with the Reconstruction Team 10 STS-107 Columbia Re

ORGANIZATIONAL STRUCTURE

Team to facilitate communication and expedite all necessary paperwork. TECHNICAL SUPPORT

062303 010rp Structure

NSTS-60501

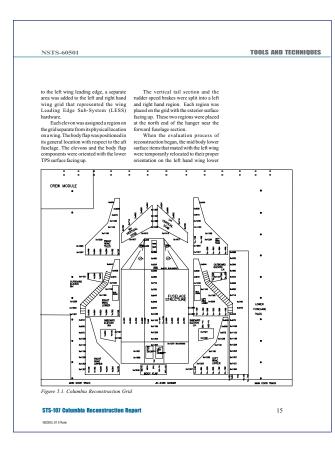
9

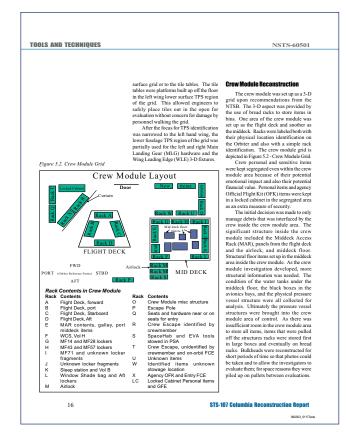
062303 01Org Situa

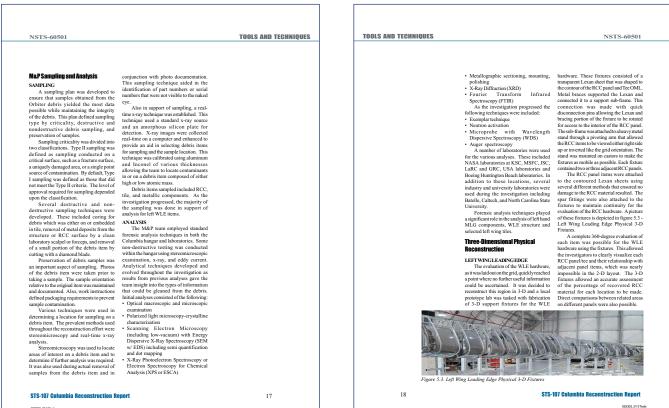
# ORGANIZATIONAL STRUCTURE NSTS-60501 Payload Integration Office, and the payload developers. The engineers led Shuftle Logistics Depot (NSLD), Marshal to payload debris identification offics. Space Flight Center (MSFC), LSR, Glean SpaceElab provided several personnel debris to be analyzed by various debris. A community and the several debris debris debris debris and the several debris debris debris debris debris debris to be analyzed by various debris anot on a rotational schedule that silowed debris to be analyzed by various disciplines. Initially two to four SpaceHab personnel supported first shift daily. In April, as the debris flow slowed down, SpaceHab was able to reduce this support to two days a week. A team of three to five GSFC engineers traveled to KSC as needed to dischtify items from the Fast Reaction Experiment Enabling Science, Technology, Applications and Research (FREETSIR) payload. This small team visited approximately once each month for several days at a time. <text><text><text><text><text><text><list-item><list-item><list-item><text><text><text><text><text><text><text> DATAMANAGEMENTSTAFFING STS-107 Columbia Reconstruction Report 8



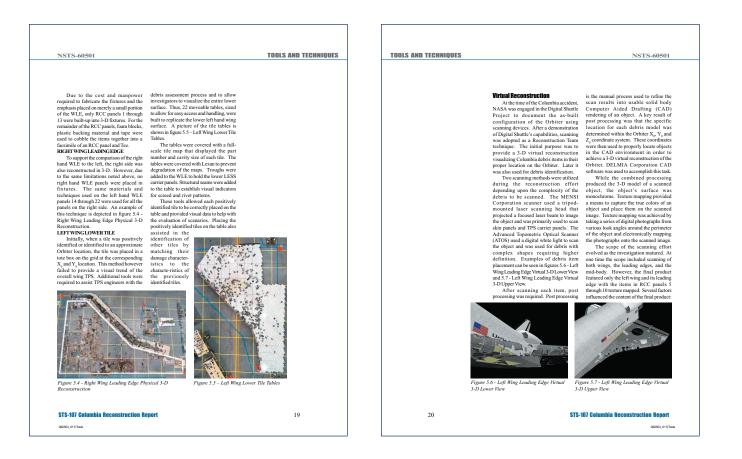
NSTS-60501			TOOLS AND TECHNIQUES	NSTS-60501
NS15-60501			TUULS AND TEGHNIQUES	NS15-60501
		TOOLS & TECHNIQUES		
		TUULA & TEGRAIQUEA		
Oslambia Bernaturation				
Columbia Reconstruction	photos, documents and secure crew module item data, was replicated real-time			permissions upon receiving a written chosen over a 3-D layout for request from the process owners. reconstruction. This was due to the
Database System	to the SIDDS. Some SIDDS data was also			Personnel with data entry permissions limitations a 3-D layout would place on
Prior to the database team being	replicated to the CRDS such as the			were restricted to the screens pertinent to accessing each of the items after
formally chartered, a preliminary database application was already being developed.	Environmental Protection Agency (EPA)			their job functions. As an example, only placement on the grid, as well as the
It was deployed to the BAFB recovery site	tracking numbers, field descriptions, and			users with engineering permissions could supposition that only a very small
to begin the task of tracking recovered	latitude/longitude information.			access the data entry screens for percentage of the Orbiter would be engineering assessment. Users with recovered.
items.	USERINTERFACE			FCOD permissions had additional access The outline of the Orbiter airframe
Within 4 days of the accident, the	The CRDS web pages were designed			to view and update secure crew module sections that were to be reconstructed
official database team was established.	to provide all users with a common look and feel. This provided users changing			engineering assessment fields. were laid out on the hanger floor. To aid
This team was given the monumental task of having a fully operational database	from one job to another an easy transition			In addition to data entry controls, the in placing items in their proper location
of having a fully operational database system designed, developed, tested and	with a minimum of training. All users'			CRDS provided data access controls for on the grid, each airframe section was
deployed within 1 week of being formally	screens provided access to common			the viewing of information relating to crew annotated with Orbiter X <sub>a</sub> , Y <sub>a</sub> and Z <sub>a</sub> module items and Flight Crew personal coordinates. Another feature of the grid
chartered. When the debris began arriving	information such as engineering			items. Engineering assessments, crew was that it was laid out at 110% of the
at the Columbia hangar 1 week later, the	assessment and current item location. In			module photos and documents were actual size, which provided access
Columbia Reconstruction Database	addition, all screens provided a complete history of where the item had been, who			considered sensitive and viewing access between the recovered items. This
System (CRDS) was online and ready to support.	performed various functions on the item.			controls for secure information were allowed for detailed evaluations of each
ARCHITECTURE	and date/time stamps of when the function			established both by network login and item for fracture matching and accounted Documentum user authentication. for the deformed condition of the items.
The CRDS architecture consisted of	was completed.			Network login user authentication. For the deformed condition of the items.
an SOL Server database with a Cold	The CRDS provided straightforward			provided viewing access control to the contributing to the Orbiter break up were
Fusion web page user interface.	user access to a variety of information via a standard set of hyperlinks on all web			secure database entries and Documentum chosen for reconstruction on the 2-D grid.
Documentum, USA's enterprise document	a standard set of nyperlinks on all web pages. Using this standard set of			provided an additional layer of security The OMS pods, the Forward Reaction
management system, was used to store	hyperlinks, any user could view			for secure photos and documentation. Control System (FRCS) and most internal
digital photographs, 3-D images, and various documentation files.	photographs or open related supporting			Only personnel with the FCOD or CAIB permission level could access secure data. the grid: however, they were placed in
Documentation files consisted of various	documents. Additionally, items that had			The CRDS team continually storage around the perimeter of the grid
Word documents such as fact sheets, .pdf	a 3-D image rendered could be viewed			addressed issues by adding new for easy access if required. The grid is
files, and scanned-in files. Both the SQL	directly from the CRDS web page. The CRDS user interface also			functionality to the system. These depicted in Figure 5.1 - Columbia
Server database and Documentum	provided hyperlinks back to the EPA			enhancements were made throughout the Reconstruction Grid.
systems were backed up daily. This architecture provided a robust and secure	database that was used by the recovery			entire life of the reconstruction project. The Orbiter layout for the forward, The team continually supported the user mid and aft fuselage was split along the
architecture provided a robust and secure backbone for the CRDS. It also allowed	operation. With the proper access			community by providing custom reports upper centerline, splayed open, inverted,
remote sites at BAFB and other NASA	permissions, a CRDS user could gain			for data not readily available from the and then laid on the floor with the TPS
facilities the ability to access the data as	access to additional recovery data, such as photos taken at the recovery sites,			standard query reports provided via the surface facing up. A separate grid area
needed to aid the recovery and	along with any other descriptive data			web page. CRDS is continuing to evolve was set-aside for any individual lower
investigation operations.	contained in the EPA database.			with the addition of archival requirements surface tiles that were no longer attached
In parallel with the development of the CRDS, numerous other databases were	ACCESS CONTROLS			used to support the long-term storage and study of the Columbia debris. Each wing was divided into three
developed to support recovery	Read access of the CRDS was made			annual and the law TDC shallower
operations. The CRDS team remained in	generally available to the NASA centers			Two-Dimensional Grid separate regions, the lower 175, the lower structure and the upper structure
constant communication with these other	and to contractors involved in the			With guidance from the NTSB, a grid combined with TPS. The wing sections
teams to ensure seamless data flow	Columbia investigation, provided they			layout was chosen which maximized the were positioned adjacent to the perimeter
between systems. These other databases were later consolidated into what became	were within trusted domains. The CRDS had controls to assign data			amount of Orbiter OML that could be reassembled in the space available in the but not contiguous to the mating surfaces.
SIDDS	entry permissions to authorized personnel.			Columbia hangar. A 2-D layout was As the focus of the investigation narrowed
All CRDS data with the exception of	The system administrator granted the			As the focus of the investigation narrowed
STS-107 Columbia Reconstruction R	euort	13	14	STS-107 Columbia Reconstruction Report
082303_01 5 Toola				062303_015Toola

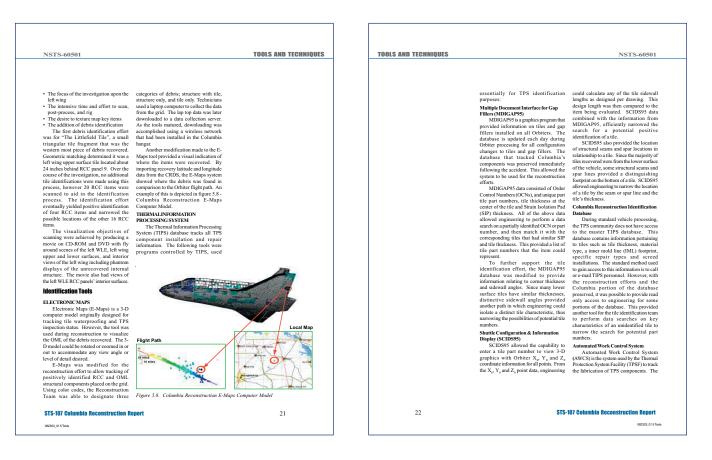




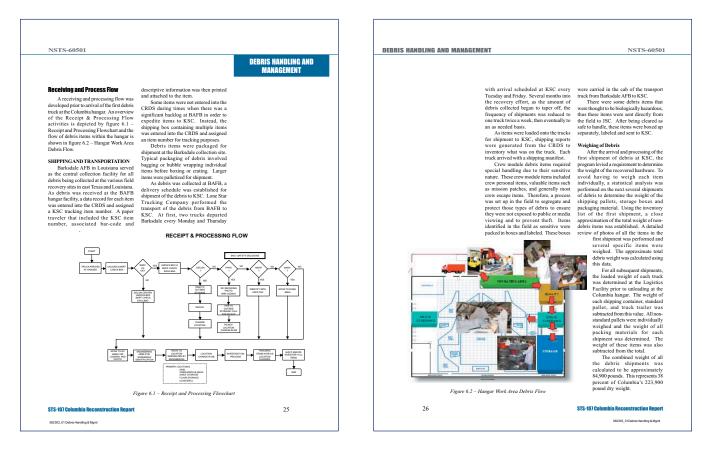


062303\_01 5 Tools





NSTS-60501	TOOLS AND TECHNIOUES	TOOLS AND TECHNIQUES	NSTS-60501
NS1S-60501	TOOLS AND TEGHNIQUES	TOOLS AND TEGHNIQUES	NS15-60501
system was used during the The TPSF supplied the sidewall angle			
reconstruction effort to find a gap filler charts and thickness maps. part number when only the OCN was CONFIGURATION VERIFICATION			
known. MDIGAP95 was then used to find ACCOUNTINGSYSTEM			
the exact location on the Orbiter. The Configuration Verification THE THICKNESS MADE AND Accounting System (CVAS) was			
TILE THICKNESS MAPS AND SIDEWALLANGLE CHARTS Accounting System (CVAS) was developed to track all configuration			
Tile thickness maps are items that are changes to hardware on the Orbiters. After			
used during standard vehicle processing The maps are color coded with the tiles' also preserved. This allowed the			
thickness for each Orbiter. With the			
reconstruction effort, the maps were used to see trends in tile thickness for			
identification purposes. identification process by providing any			
The ability to identify the wing tiles became crucial once it was determined that to document numbers.			
the lower left wing was the critical area of SHUTTLE DRAWINGSYSTEM			
investigation. Since lower wing tiles have distinctive sidewall angles, charts a system that provides on-line access to			
distinctive sidewall angles, charts a system that provides on-line access to depicting actual design sidewall angles all Boeing controlled engineering			
were created. This was used when a tile drawings and Engineering Orders (EOs).			
was determined to belong to the lower wing region. The sidewall angle of the utilized to help identify components with			
debris item was compared to the sidewall distinct design features such as rivet, rib			
angles charts. This was essential in or seam patterns, screed, or facilitating the tile's potential location. instrumentation.			
STS-107 Columbia Reconstruction Report	23	24	STS-107 Columbia Reconstruction Report
062303_015Tools			082303_015Toola



\_

## COLUMBIA

ACCIDENT	INVESTIGATION	BOARD



<text><section-header><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text></text></text></text></text></text></text></text></text></text></text></text></text></text></text></text></text></text></text></text></text></text></text></section-header></text>	NSTS-60501	DEBRIS HANDLING	AND MANAGEMENT	DEBRIS HANDLING AND MANAGEMENT	NSTS-60501
<text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text></text></text></text></text></text></text></text></text></text></text></text></text></text></text></text></text></text></text>					
<text><text><text><text><text><text><text><text><text><text><text><text><text><text><text></text></text></text></text></text></text></text></text></text></text></text></text></text></text></text>	A quality function was developed to	Debris Requiring Special		receiving process to have resid	ent medical established, the component was identified
<text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text></text></text></text></text></text></text></text></text></text></text></text></text></text></text></text></text>				personnel screen the biologic	al debris as with the appropriate system and the CRDS
<text><text><text><text><text><text><text><text><text><text><text><text><text></text></text></text></text></text></text></text></text></text></text></text></text></text>				it arrived in the receiving an	ea before it was updated. The item was then placed
<text><text><text><text><text><text><text><text><text><text><text><text><text><text></text></text></text></text></text></text></text></text></text></text></text></text></text></text>					
<text><text><text><text><text><text><text><text><text><text><text><text><text></text></text></text></text></text></text></text></text></text></text></text></text></text>					
<text><text><text><text><text><text><text><text><text><text><text><text><text></text></text></text></text></text></text></text></text></text></text></text></text></text>					
<text><section-header><text><text><text><text><text><text><text><text><text><text></text></text></text></text></text></text></text></text></text></text></section-header></text>				incidental remains entered to	
<text><text><text><text><text><text><text><text><text><text></text></text></text></text></text></text></text></text></text></text>				PVROTECHNICDEVICES	
<text><text><text><text><text><text><text><text><text></text></text></text></text></text></text></text></text></text>					
<text><text><text><text><text><text><text><text></text></text></text></text></text></text></text></text>					
<text><text><text><text><text><text></text></text></text></text></text></text>					
<text><text><text><text><text><text><text><text><text></text></text></text></text></text></text></text></text></text>		personnel. Quality would print out bar-			
<text><text><text><text><text><text><text><text></text></text></text></text></text></text></text></text>					
<text><text><text><text><text><text><text><text><text></text></text></text></text></text></text></text></text></text>					
<ul> <li>In drawn of with y resonant of with y reso</li></ul>					
<ul> <li>In manual manu</li></ul>					
DescriptionBurdle would use due due to the timeSCS work autherization documeIn provide a regular provinces, a game province,	the auditor.				
Any time addrise from sample data. May time addrise from sample data for the case model. Any time addrise from sample data for the case model. Any time addrise for the following the case of the following the following the following the case of the following the following the case of the following the following the case of the following t					
definitionThe field recovery process did notfor long time graves removed from timethe field recovery process did notfor long time graves removed from timethe field recovery process did notfield recovery process did not f		directly to the crew module.			
Columbia hangar premises, a samp release form SKP required.Columbia hangar premises, a samp reservering Proving how required.The prevering Proving how required is set in the other debis. Receiving tends have here items would set in the other debis. Receiving tends have here items would set in the other debis. Receiving tends have here items would set in the other debis. Receiving tends have here items would approved an IRE.The prevering Preverin					
release form (RF) var inquard relaxes form (RF) var inquard relaxe					
<ul> <li>Recipitive definition of an algorized fuel was readed for a staging area and readed for stages for and lange and were needed and stage and the stages area and readed for stages for and lange and were needed and stage area and readed for stages for and lange and were needed and stage area and readed for a stage area and readed for stages for and lange and were needed and stage area and readed for and stage and were needed and stage area and readed for a stage and readed for and stage and were needed area. Stages and stage area and readed for a stage and readed for and stage and were needed and stage area and readed for and stage and were needed and stage area and readed for and stage and were needed and stage area and readed for and stage and were needed and stage area and readed for and stage and were needed and stage area and readed for and stage and were needed and stage area and readed for and stage and readed for and stage area and readed</li></ul>					
<ul> <li>and the constraint of the constraint of</li></ul>					
Quilty and the NASA Reconstruction Director approvement components.masure that these itense were expedited to the standard process trans feed to the standard process trans feed to the standard process the standard process trans feed to the standard process trans feed to the standard process the standard process <b< td=""><td></td><td></td><td></td><td></td><td></td></b<>					
<ul> <li>Ministration of the crew module area. Non-sensitive mered with the constraint debins was a special debins was more during the classing with the</li></ul>					
Discontantiante debris vas etter       Engineering Identification Process         Contantiante debris vas etter       intens followed the standard process         Andre the debris receiving:       as acompletad, items veres routed to the standard process         Konte mieter debris veres impression       as acompletad, items veres routed to the standard process         Mark the debris receiving:       as acompletad, items veres routed to the standard process         Mark the debris receiving:       as acompletad, items veres routed to the standard process         Mark the debris receiving:       as acompletad, items veres routed to the standard process         Mark the debris rates impression       the standard process <td></td> <td></td> <td></td> <td>pyrotechnic components.</td> <td></td>				pyrotechnic components.	
entred unit du CRDS and temperature stored unit du CRDS and temperature pick qu, or was anoved directly to the decontamination is with accountance				Engineering Identificatio	
stored down to the may resonance directly down the other systems that could not be may result of the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and passed the item on to make the terms were finder and the				After the debris receivi	
pick up, or was moved directly to the decommunitories with accountable in the ideal debris was recented y modical personnel in the field or sectors 25C from ideal sectors in the ideal debris items accountable in the ideal debris was recented y modical personnel in the field or sectors 25C from ideal sectors in the ideal debris items accountable in the ideal debris items accountable in the ideal sectors in the ideal debris was recented y modical personnel in the field or sectors 25C from ideal sectors in the ideal debris items accountable in the ideal sectors in the ideal debris was recented y modical personnel in the field or sectors 25C from ideal sectors in the ideal debris items accountable in the ideal debris items recented y modical personnel is the ideal debris items in the ideal debris in the sectors in the ideal debris items in the ideal debris in the sectors quality personnel is seed a release from hole the items were diables was released with the interveer the ideal debris interveer with debris ables from interviewer at ideal with the interveer the items were diables interveer with the interveer the ideal with the interveer the ideal with the interveer the interviewer at ideal with the interveer the interviewer at ideal with the interveer the ideal with the interveer the ideal with the interveer the interveer the ideal with the interveer the ideal with the interveer the ideal with the interveer the interveer the interveer the interveer with the interveer the ideal with the interveer the interveer the interveer the interveer the interveer with the inter					
decommination site with accountability       Initially, biological debris was       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field       mar, and positively identified debris insergence in the field <td></td> <td></td> <td></td> <td></td> <td>area of the the identification. Red tagged, staging</td>					area of the the identification. Red tagged, staging
The channel is the read place of the read pl				hangar. Items initially identi	
LCL       Aub. engineering taxns identified       (Tile, RCC or Airframe skin) or nom- index its the for handling and was routed       the index i	recorded down to the major package level				
debris items for strangter to the clanshold for strangte, the dambase was updated indicates that the debris state strangter before a material bandler moved fact in the clanshold.       write site for handling and was routed indicates that the debris states the stored along with the other systems debris. This debris dia moved the stored along with the other systems before a material bandler moved fact in the clanshold.       write site for handling and was routed indicates that the debris states the stored along with the other systems before a material bandler moved fact in the stored along with the other systems before a material bandler moved fact in the clanshold.       and moved fact in the system along based the system and passed the item on to another system.       before a material bandler move at gover is and routed to the system.       before in the system is along by setter is along b					
deris items for function into termination       indicate on the constraint of th					
indicate late data late d					
Quality personnel issued a release form before a metrial hander moved the use of to the truck. This process was repeated for each iem being transferred. Once the clamsbell, the fenses were climbel with their new location recorded for there.overy effort, entry into the CRUS.       All non-sitframe debits items were special provisions other than the use of normal Personal Protective Equipment for each iem being transferred. Once the clamsbell, the fenses were climbel with their new location recorded for there.overy effort, entry into the CRUS.       All non-sitframe debits items were a normal Personal Protective Equipment for each iem being all ab-systems. After determining an item did not belong to a specific system. entry into the CRUS.       • Metals					
before nutarial handler moved the time     special provisions other than the use of     routed to the vest identification area with     • Tubing       before nutarial handler moved the time     normal Protective Equipment     an on-airTrane traveler attack     • Editatial       for each item being transferred. Once     (PE) daving handling.     • Fabric Composite     • Fabric Composite       the clamshell, the tems were of lotter to the tems through     and the ead of the recovery effort,     • Statuctures       medical screening at JSC and in the field     was supended. KSC then adapted the     • Statuctures       with due to CRDS.     • Statuctures     • Statuctures		debris. This debris did not require any			
to the truck. This process was repeated for tack. The spresses was repeated for each item being transfered. One constant frame traveler attached to for each item being transfered. One constant frame traveler attached to for each item being transfered. One constant frame traveler attached to for each item being transfered. One constant frame traveler attached to for each item being transfered. One constant frame traveler attached to for each item being transfered. One constant frame traveler attached to for each item being transfered. One constant frame traveler attached to for each item being transfered. One constant frame traveler attached to for each item being transfered. One constant frame traveler attached to for each item being transfered. One constant frame traveler attached to for each item being transfered. One constant frame traveler attached to for each item being transfered. One constant frame traveler attached to for each item being transfered. One constant frame traveler attached to for each item being transfered. One constant frame traveler attached to for each item being transfered. One constant frame traveler attached to for each item being transfered. One constant frame traveler attached to for each item being transfered. One constant frame traveler attached to for each item being transfered. One constant frame traveler attached to for each item being transfered. The foreer attached to foreer atta					
101 cata intelling inflastration dire intelling inflastration directory officient       all ub-systems. After determining an item       > Non-Othier         with their new location recorded for lare       reflast the intermining an item       all ub-systems. After determining an item       > Non-Othier         with their new location recorded for lare       reglasters the intern on to another       Sinctures       Sinctures         was suspended. KSC then adapted the       system and passed the item on to another       Plastics       Plastics         Database entries throughout the       Database       Database       Database					
with their new localization recorded for later entry into the CRDS. medical screening at JSC and in the field was suspended. KSC then adapted the system and passed the item on to anothe system. When ownership of an item was	for each item being transferred. Once at				
win uner new Acation recorded to that entry into the CRDS. was suspended. KSC then adapted the entry into the CRDS. * Plastice back in the box by their system and passed the item on to another system. When ownership of an item was					
system and passed the item on to address the output of an item was back to be address the output of an item was back to be address throughout the system. When ownership of an item was back to be address throughout the system.					
system. When ownership of an item was Database entries throughout the	entry into the CRDS.	was suspended. Koe men adapted the			
STS-107 Columbia Reconstruction Report 29 30 STS-107 Columbia Reconstruction Report	STS-107 Columbia Reconstruction Report		29	30	STS-107 Columbia Reconstruction Report

#### NSTS-60501

DEBRIS HANDLING AND MANAGEMENT

process reflected the effort to identify items and their stowage locations. Part and serial numbers were used by known. The concept of key work for earch functions was understood with the storage. Material handlers entered the sarch functions was understood with the list of the appropriate storage bin. If and was incorporated into a standardzed stury format. The standard format for item was established by each engineering item was established by each engineering exception. Let work the storage. The standard format for item was established by each engineering item was established by each engineering exception. Let work work in the storage. The storage is the storage of the

Gamme scatteres of inter initial. **MEPERgineering provided learning** procedures and instructions to support the reconstruction triage and engineering of tiles, blankets, RCC, composite structure, needs, non-metals and deterical components were provided. Specific procedures to adi part identification were written for tile, printed circuit boards, and MLG components.

MLG components. Cleaning procedures were documented in a procedure filed 'Detailed Cleaning Methods to Aid Identification and Engineering Analysis'. A one-page summary of triage cleaning instructions was also prepared and posted in the hangar.

#### TILEIDENTIFICATION Approximately 7,000 tile items were

Approximately 7,000 the items were recovered. Due to the varying degree of damage, several different methods were used during the tile identification process. First, identifiable tiles were sorted in triage First, identifiable tiles were sorted in triage by longitude. 96 degrees longitude was chosen to segregate the tiles that may have initially come off the lower left wing, which was the critical area of focus for the investigation. Any tiles found west of 96 degrees longitude were retained in the engineering area for evaluation. These tiles were then sorted by vehicle locations. All tiles, except the wing and tiles west of

#### STS-107 Columbia Recons

062303\_01 Debris Handling & Mgmt

The potential wing tiles round wear of 96 degrees longitude were first evaluated to determine if a part number could be read. Part numbers were visible on some tiles or could be retrieved by a on some tiles or could be retrived by a simple cleaning of the part using lospropyl Alcohol (IPA). Black lights used with IPA sometimes allowed fadel impressions of the part number to be read. When part mumbers were not detectible, distinct tile features such as thickness, sidewall angles and repairs were used to aid with the identification process. Engineering drawings were used vahen there was a distinct design feature on the tile, such as a rivet or seam pattern on the IML.

drawings were used when there was a distinct design feature on the life, such as a rivet or scam pattern on the IML, instrumentation, or insertholes. The TIPS database provided a history of each the emoused data: Decommended repairs often provided enough of a signature to use as indentifier. The IPS database allowed engineering to perform a data run of a anticular repair the reducing the number of potential part numbers for a specific thickness and footprint. This information would then aid in reducing the number of potential part numbers for a specific thickness and footprint. These there are an anticular repair the specific thickness and footprint. This information would then aid in a tole was not the grid at the corresponding X, and Y, location. This method however are used to allow each positively identified tie to the table subased nore apparent. Placing the positively identified the one table sassiti in the identification of other tiles by matching

31

32

DEBRIS HANDLING AND MANAGEMENT

bins looking for any additional crew module items. When an item was positively identified, an effort was made to identify its stowage location within the cabin in the event that information proved useful to the investigation. Positive identification proved challenguing because some payloads were stowed on the midden's and came Gouremeet Brunished

NSTS-60501

their damage characteristics to the transacteristics of the previously identified tass. Centrol MCM Control Control

were visible on debris. In addition, payload developertw were brought in, when appropriate, to help identify their unique internal hardware items. In some cases, when specific experiment debris was positively identified, payload developers were able to facilitate science recovery efforts. KSC initiated global CAIB/NAIT approval for researchers to access their hardware debris for science recovery.

#### Search and Recovery Coordination

The accurate and prompt relay of engineering assessments of the significant recovered items from SSC back to the recovery command center at Lufkin was crucial to the debris search effort. The reconstruction effort provided daily updates to the recovery team in an attempt to assist in search prioritization. The accuracy of data published in Lufkin dreneded bacytio on the noment relay of accuracy of data published in Lunkin depended heavily on the prompt relay of engineering assessments from KSC for the significant parts recovered in Texas and Louisiana. By working closely with

STS-107 Columbia Reconstruction Reu

062303\_01Debris Handling & Mont



some payloads were stowed on the middeck and some Governmert Turnished Equipment (GFE) was stowed in SpaceHab. In some cases, items with multiple onboard copies, like Payload and General Support Computers (PGSC) or Photo TV equipment, had more than one possible stowage location.

PAYLOADS The initial MRT direction to the payloak identification team was to simply separate payload debris from Orbiter structural focus of the investigation. Newever, the identification effort quickly grew to identifying specific payload samblies where possible. This positive identification not only provided a

NSTS-60501			SUPPORTING PROCESSES		NSTS-6050
		SUPPORTING PROCESSES			
Environmental Safety and Health	PERSONAL SAFETY Training			COMPONENT MONITORING Toxic Vapor Checks	any violation of the exposure limits for the criteria stated above.
NASA and USA Safety and Health reviewed the Columbia reconstruction	The KSC workforce is required to			TVCs are performed using a meter	
process and assessed the hazards	maintain a mandatory level of safety training for normal vehicle processing. In			which can detect trace levels of hazardous	DECONTAMINATION OPERATIONS
associated with the Orbiter and the	addition to this mandatory training, all			chemicals. TVCs performed at the Columbia hangar by Environmental Health	All items identified as possibly hazardous or contaminated were routed
handling of its components. Plans were put in place to mitigate both physical and	personnel obtaining access to the			personnel were to determine if debris was	to the SLF Midfield Park Site
health hazards to an acceptable level.	Columbia hangar, with either a permanent			contaminated with fuel and/or oxidizer	Decontamination Area for further
Where applicable, engineering controls	or temporary badge, were required to			residue.	evaluation. There, technicians performed
were incorporated into the process and	review a safety briefing. This briefing described all potential safety and			Any items that were identified as having detectable levels of hypergolic	more detailed toxic vapor checks to determine if the suspect parts were truly
the appropriate PPE was identified and	environmental hazards within the hangar			propellant residue were immediately	contaminated or just off-gassing residual
required for use. The health hazards identified	and the individual's responsibilities upon			routed to either a fuel or oxidizer cabinet	vapors that may have been trapped in the
included, but were not limited to, the	entering the hangar. After the briefing,			located outside of the hangar and	plastic bags during transportation.
handling of hypergolic contaminated	individuals were required to sign a course attendance roster verifying their			transported to the SLF Midfield Park Site Decontamination Area for further	The SLF Midfield Park Site Decontamination Area was set up to
items, contacting liquid chemicals and	understanding of safety requirements.			evaluation.	handle decontamination operations for
handling friable materials. Hypergolic propellants are fuels and oxidizers which	Only then was a hangar access badge			Particulates	both fuel and oxidizer contaminated
ignite on contact with each other and need	issued.			All debris items that were determined	debris. Detailed procedures to
no ignition source. For Orbiter systems	Personal Protective Equipment PPE was identified for each process			to contain MMVF (i.e. glass fibers) were clearly marked with the hazard and	decontaminate the debris were developed, which reflected operations routinely
the fuel is Mono-Methyl Hydrazine	and posted throughout the hangar. All			contained in a tote tray or wrapped in	performed during flight processing.
(MMH) and the oxidizer is nitrogen tetroxide (N2O4). Friable materials are	PPE requirements were defined in the			plastic when appropriate. All areas where	Safety and Environmental Health closely
tetroxide (N2O4). Friable materials are those that are easily broken into small	component handling PPE matrix, which			MMVF items were handled or stored were	monitored all SLF Midfield Park Site
fragments or reduced to powder.	was part of the safety training briefing. Typical PPE requirements for			routinely cleaned with approved HEPA vacuums to keep the particle count to a	Decontamination Area operations. The SLF Midfield Park Site was
The physical hazards identified	performing TVCs on trucks prior to			minimum	chosen as a decontamination area due to
included, but were not limited to, the	unloading and for unloading trucks			Sample monitoring of the hangar and	its remote location and ease of
handling of non-contaminated debris, handling of ordnance and handling high	included the use of Pylox or Kevlar gloves,			the various personnel identified to be in	modification to an impoundment site.
pressure systems. Special procedures	Tyvek coats, safety glasses, hydrazine dosimeters, and steel-toe shoes. Similarly,			Similar Exposure Groups (SEGs) was performed by Environmental Health	NASA Environmental requested that the area around the site be sampled prior to
were established for each of these hazards.	the PPE required for personnel opening			Services. The personal sampling plan for	and at the completion of the
The NASA Environmental Program	bagged components, handling friable			fibers, respirable particulate and silica was	decontamination activities to ensure that
Branch and USA Environmental Management reviewed all processes and	materials, handling components with			set up to perform four personal samples	the Columbia reconstruction process
walked down the reconstruction	liquid, handling non-contaminated components, or using less than or equal			per SEG per shift. Sampling of various SEGs continued throughout the	caused no ground contamination. Although no actual decontamination
impoundment areas to identify potential	to 4 oz of chemical for cleaning purposes			reconstruction effort.	operations were performed at the SLF
environmental compliance concerns in an effort to limit liability with state and federal	consisted of the use of Kevlar gloves,			It is policy at KSC to use the most	Midfield Park Site Decontamination Area,
regulations.	Nitrile gloves, goggles and aprons, safety glasses and Tyvek coats.			stringent guidelines of the Occupational Safety and Health (OSHA) Permissible	some wastewater was generated by the removal of mud from the debris. The final
The USA Environmental, Safety &	Additional PPE requirements were			Exposure Limit-Time Weighted Average	ground sampling after deactivation of the
Health organizations supplied the	established for personnel emptying the			(PEL-TWA) and the American Conference	site indicated no contamination.
reconstruction engineering team with a checklist to review when writing debris	High Efficiency Particle Air (HEPA) filter			of Governmental Industrial Hygienists	
handling work steps so that all potential	vacuum or for personnel cutting RCC or TPS material. Typical PPE requirements			(ACGIH) Threshold Limit Value-Time Weighted Average (TLV-TWA). The area	WASTE STREAMS An Environmental Phase 1 Site
safety or environmental issues could be	consisted of the use of Nitrile gloves.			monitoring of the hangar and the personal	Assessment of the Columbia hangar was
addressed prior to the process being implemented.	safety goggles, Tyvek coats, and air purifying respirators.			monitoring of the employees did not reveal	performed prior to the beginning of
STS-107 Columbia Reconstruction Report		37	38		STS-107 Columbia Reconstruction Report

#### NSTS-60501

SUPPORTING PROCESSES

assessment was performed when all reconstruction operations were completed. reconstruction operations and a closeout streams to non-hazardous waste only.

compress. Waste Constainment USA Environmental Management USA Environmental Management environmental Management Markowski environmental Markowski environmental prior to disposal. Processes were reviewed for waste minimization practices before receiving Environmental Management approval. One drum of waste waste y generated during reconstruction operations and wastreated as hazardoas waste. PHYSICAL CONTROL

Wash Down Area

Wash Down Area A wash down aces was set up on the north side of the Columbia hanger to allow mud to be washed from some of the larger derist using water. A wash down area was established and approved by the Florida Department of Environment Protection (PEPP) prior to use. The wash down area consisted of a heavy-duty plastic tarp laid on the ground and surrounded by petroleum absorbing booms and a urbuildity bairer. A thind layer of protection at the wash area was provided by placing hay balas around the perimeter of the turbidity bairer for support.

Lumminy searce to support. **Chemical Uses** Prior to use, all chemicals were approved by the CAIB through coordination with USA M&P Engineering, Environmental Management, and Safety & Health. Cleaners were limited to water, Spirit 126, and IR-N. No acrossols or other cleaners were allowed inside the hanger without prior approval from the above organizations. Limiting the chemicals used organizations. Limiting the chemicals used in the second second second second second second the second second second second second second the second second second second second second second the second sec prevented incompatibility issues with the debris, minimized the type of PPE required for the operations, and mitigated the waste

#### STS-107 Columbia Reconstruction Rev

62303\_01 Chapter 7 - Supporting Pro

Security ARE-SECURITY The designated derix impound areas included the Columbia hangar, the north facility apron area adjacent to the hangar, the recoveryshavage related temporary storage buildings and containers required to support the reconstruction effort. Additional controlled areas included the LY Malfield PAX Site Decontamination Area, Landing Aids Control Building (LACB) and the cambell.

#### aures included Physical security measure secure core locks, deadbolts, se

secure core locks, deadbolts, security seal eyelets, a designated key custodian, and an eight-foot chain link fence at the north side of the hangar. The fence controlled both personnel and vehicle access to the hangar. Entrances outside the fenced area both personnel and vehicle access to the hangar. Entrances outside the fenced area were locked and sealed. Security Officers and Conex trailers and dampeters were and the conex trailers and dampeters were site Security Officer and the Access Control Monitors (ACMA) conducted periodic checks of the security seals. Site Cosed Circuit Television (CCTV) cameras were installed in various locations inside the Columbia hangar. Videotpers were routinely collected by a NASA Special Agent and stored in a combination and. Additionally, a video monitor capable of displaying all camera angles was installed in the guard shack at the personnel access point to the Columbia hangar. personn hangar.

#### PERSONNEL CONTROL

PERSONNEL CONTROL Personnel requiring access were properly badged for KSC and were also placed on a hangar access list. An additional badge, approved by NASA KSC Security, was issued for personnel on the list. Three badge designations were used: "Permanent", "Temporary", or "CAIB".

39

#### SUPPORTING PROCESSES

40

For personnel who would be at the hangar nearly full time, a "Permanent" badge was issued with their name written on it. Permanent badges were kept until the work at the hangar was completed. Personnel at the hangar three days or less reisonner at the nangar three days or less a week were issued a "Temporary" badge. This badge allowed the same access as the permanent, however was surrendered at the end of the day. The thrid designation was a "CAIB" badge, which was a brightly colored full-access permanent badge that allowed for quick identification of CAIB members.

allowed tor quick identification of CABs members. Second Second Second Second Second Second Second access control and second fragment columbia langue and surrounding fraced area. One officer ensured all personnel requiring entry to the hangar were in possession of the proper badge or under the control of a properly designated escort. The officer also verified escort. The officer also verified prior to removing debris and other prior to removing debris and other that no prohibited itens were brought into the hangar. In addition, USA provided three ACMs to control access and provide executiy inside the LACB and Columbia

ACMs to control access and provide security inside the LACB and Columna and temporary badges and conduct badge exchanges for temporary personnel from the Action Contern inside the LACB They logged temporary hadged personnel in and out of the hingar, and ensuing the temporary approprint, ACM state checket all interior the opening and closing of the hangar.

Introduction and removal of material or packages into or at of the designated area, or sub-component areas, of this operation was controlled by a system that identified the individual(s) moving the item(s), and accountability tracking of the item(s), or and accountability tracking of the item(s), or and accountability tracking of the item (s) moved. This system was operating the system was operating the system of the system anager operating the system of the reconstruction Director, the following items were prohibited inside the Columbia hangar: • Briefcases, backpacks, lunch hoxes, or other such containers Introduction and removal of material

NSTS-60501

FileIcases, outpacks, much co-other such containers
 Cameras and laptop computers
 Food and drink items
 Flammable devices

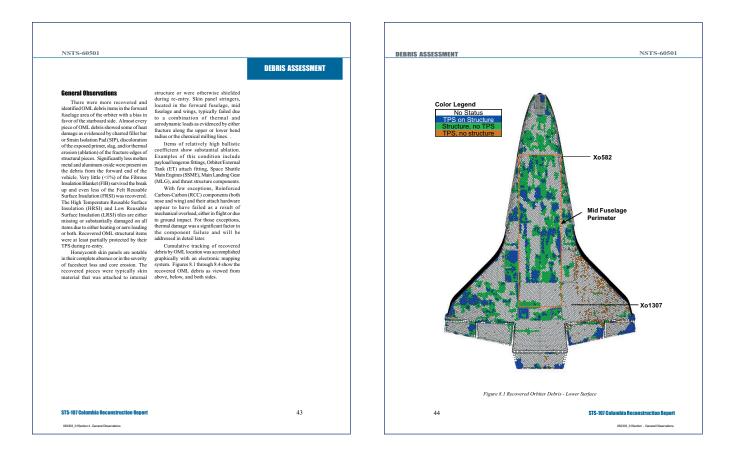
Flammable devices Media events inside the Columbia hangar were supported with one SGS Security Officer and/or a NASA Special Agent. Mutually agreed upon media areas were cordoned off with ropes and stanchions. These areas provided the media access to the debris without compromising security and safety requirements.

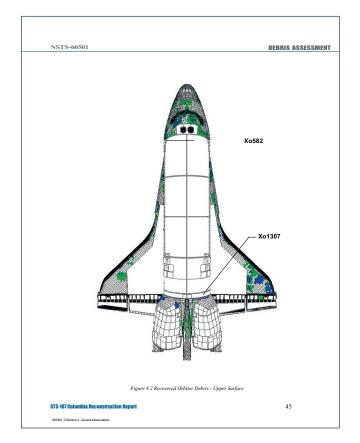
Funite Ariars/menua Support As the Columbia debris began arriving at KSC, the Center's Public Affairs Office (PAO) was asked to coordinate with the Reconstruction Team concerning all media requests concerning the reconstruction offort. While the debris grid was being constated KFC PAD ourded closely with

hangar security seals and assisted with the opening and closing of the hangar. SECURITY PROCEDURES Designated debris areas were established as NASA Limited area signs were controlled as such. Limited area signs were posted compsicuously around fractor and the second to a second perimeters and on fences in accordance with KHB 1610. (as revised), KSS Security Handbook.

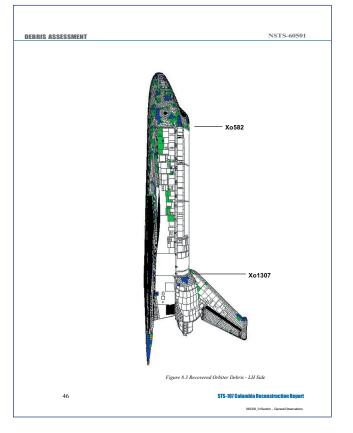
STS-107 Columbia Reconstruction Report 062303\_01Chapter 7 - Supporting Processes

### NSTS-60501 NSTS-60501 SUPPORTING PROCESSES SUPPORTING PROCESSES and the Reconstruction Team held workly media events in the hangar and hosted reporters and photographers who desired access. Every other week, the Reconstruction Chairman met with the press and during this event provided then with details, on the record, regarding the progress of reconstruction efforts. PAO also supported routine events involving reconstruction efforts by coverage of the ativities for release to the media and the general public. The mages were provided to the media via PAO also suscentiation methods (i.e., web, NASA TV uplink, press releases, etc.). equipment to the hangar. This equipment remained secured within the hangar for the length of the investigation. The CAIB investigators were authorized to use their own photogram within the hangar. To discen and control who was allowed to how as allowed to have a subject to how as provided to the librarian the Quipment, all CAIB members were issued orange badges from the provided to the reconstruction action center. Since access to the debris needed to Since access to the dorbs needed to be controlled, any requirement for outside photography or other imaging operations needed to be coordinated through the NASA operations office. Specific requests that could not be handled in houses were assigned to KSC contract photographers. Photographic tasks requiring contractor support were overall grid photos, tile table photos. WL E3 De reconstruction fature photos, we and the photographers became occustomed to taking photographers both overall grid view, detail abot of each wing, and hangar operational improvements **Document Control** As additional documentation reconstruction process, it becams paperent there was a need to estimate and the process of the to house all paperwork that was not overall grid view, detail shots of each wing, and hangar operational improvements intended to be shared with the entire investigative management team. The support of high-rangers and other personnel filtwer used to get the best image possible. The photographer and the personnel needed to operate the here work. The same photographer and personnel filtwere also used to take the final report images of each grid area in the hangar. NASA TV uplink, press releases, etc.). Events routinely photographed and documented included the weekly truck deliveries of debris and the eventual ucriveries of debris and the eventual placement in the hangar, workers in the hangar, CAIB tours, elected representatives and other VIP tours, and media activities in the hangar. Photography/Video Imaging Operations hangar. Additionally some unique initiatives Aside from the photo documentation done for the PAO, the reconstruction personnel needed their own photographic support to complete their work. The Additionally some unique initiatives required that engineers take photos. The NASA operations office authorized theses requests on as as-needed basis. An example was the spectral imaging to capture the spectrum reflected by debris excited by lasers. This was in an attempt to aid the debris identification and recovery effort in the field. Another requirement was to support the texture mapping of the laser scanned debris so that a visible image could be overlial onto the virtual image taken. These images were transported outside the hangar to specialized facilities across the country for processing, but remained protected and photographs were used to provide visual documentation of hardware at check in to the CRDS, to support the hangar status briefing to the NAIT and OVEWG, for briefing to the NATT and OVEWG, for engineering identification of hardware through electronic transmission to system experts, on-site and Of-site engineering routine uses, unique initiatives such as the virtual scanning or the spectral imaging, and the CAIB's investigations. Initially, the quality receiving personnel within the hangar were capable of supporting the required needs. However, the engineering need for interim reports and to share information with off-center investigators quickly overwhelmed the process. processing, but remained protected and impounded due to information technology security requirements levied on the process. process. The HFT also required highly detailed images using special equipment. M&P personnel provided dedicated camera STS-107 Columbia Reconstruction Report 41 42 STS-107 Columbia Reconstruction Report 062303\_01 Chapter 7 - Supporting



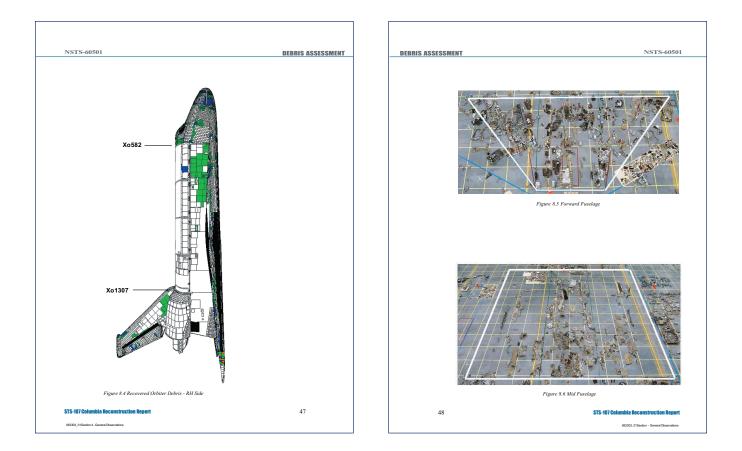


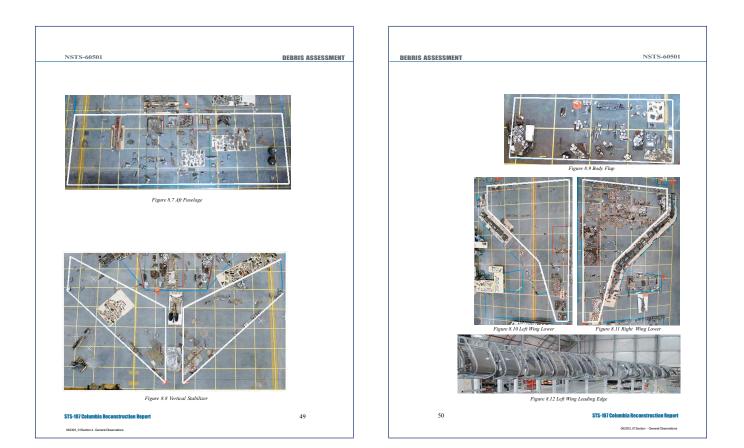
\_

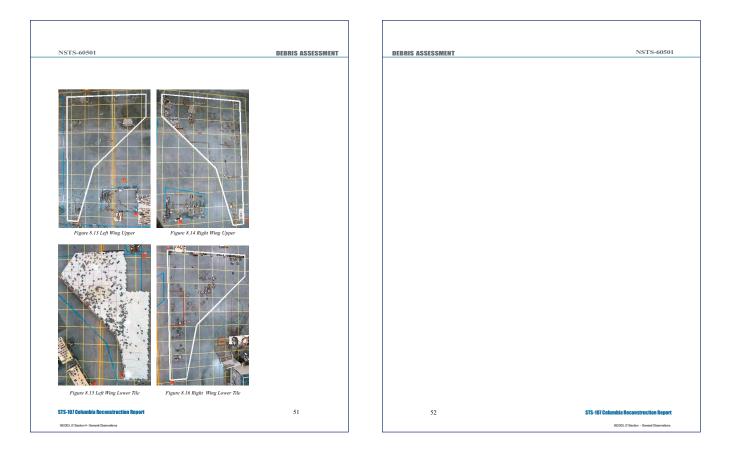


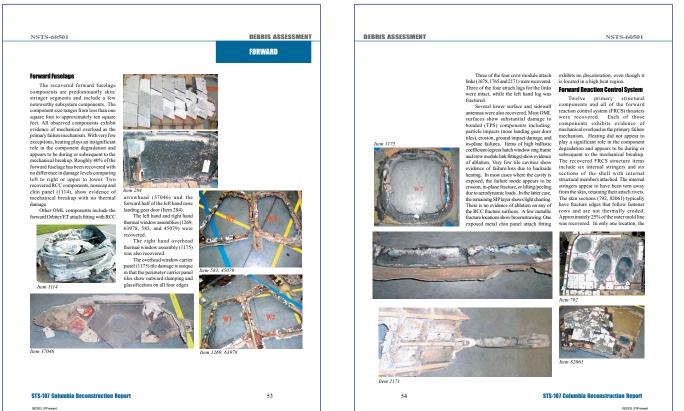
\_



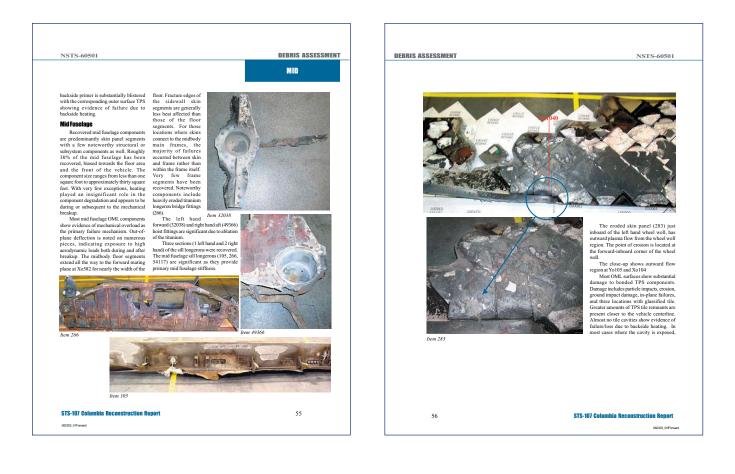




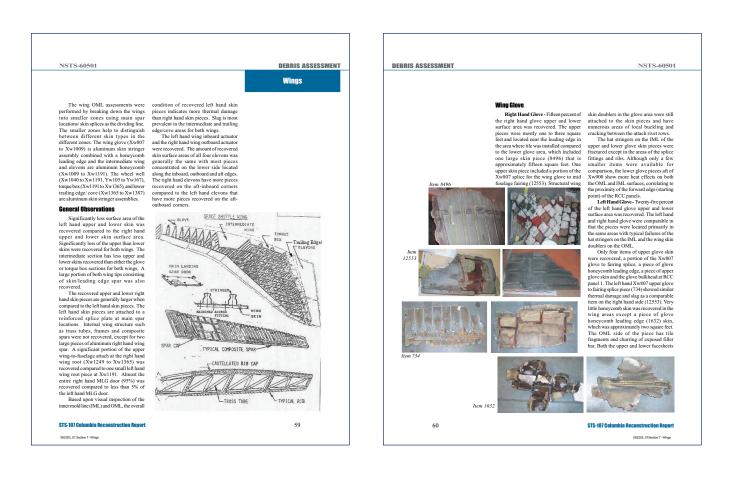


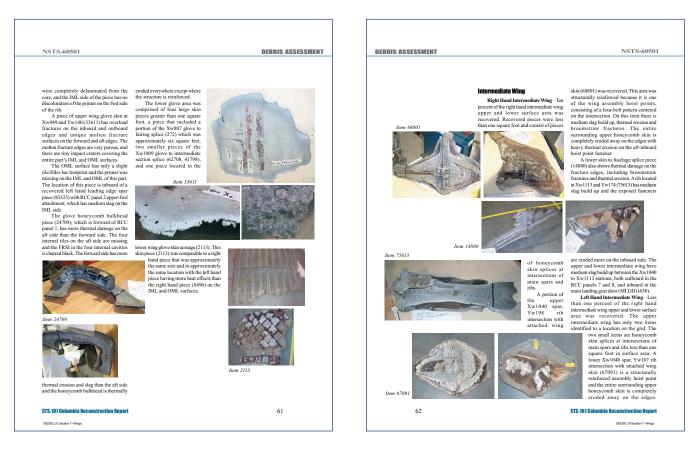


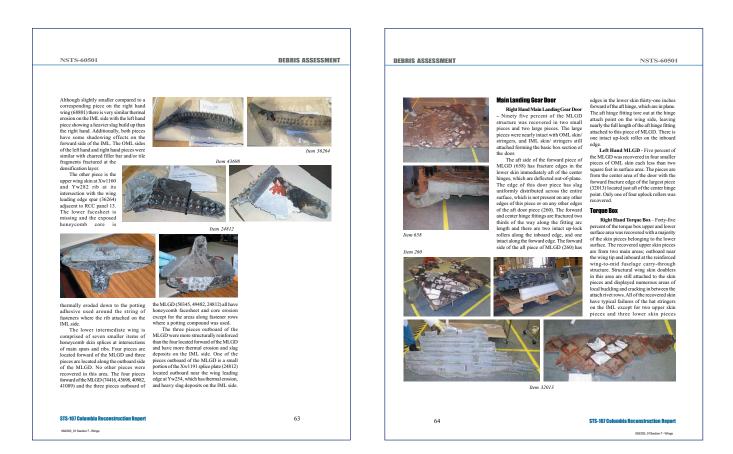
062303\_01Forward





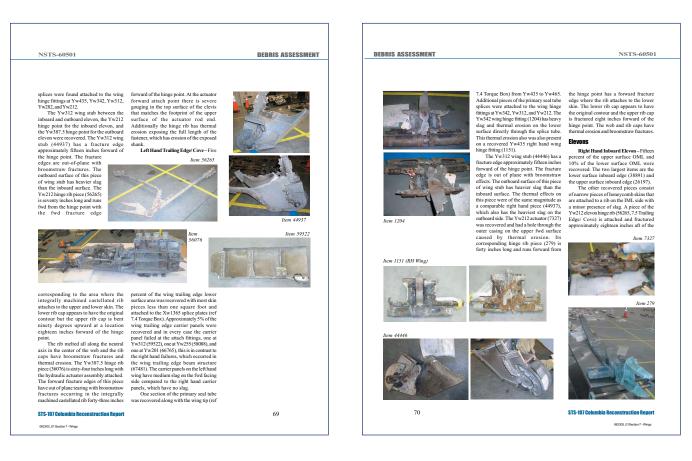


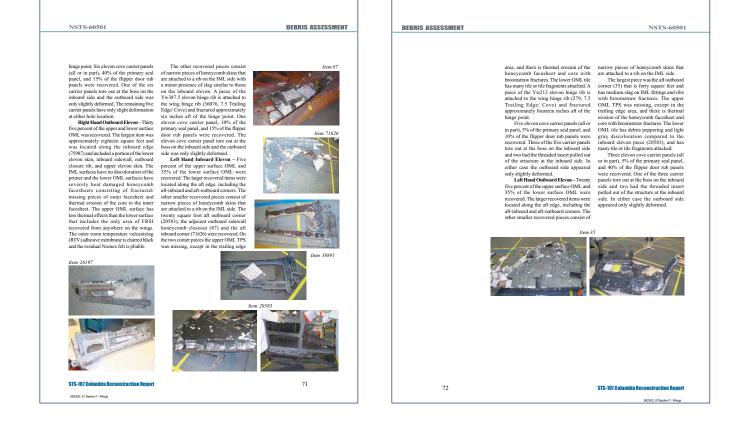


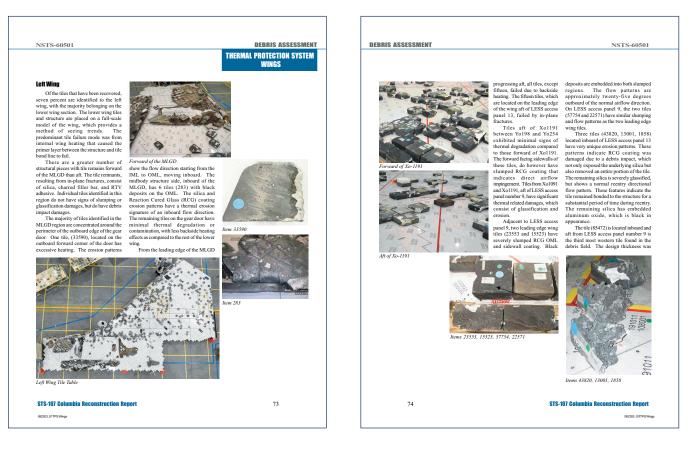


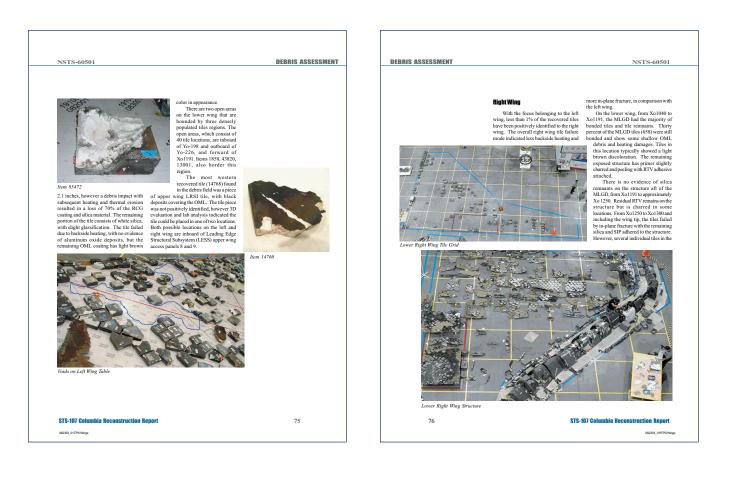




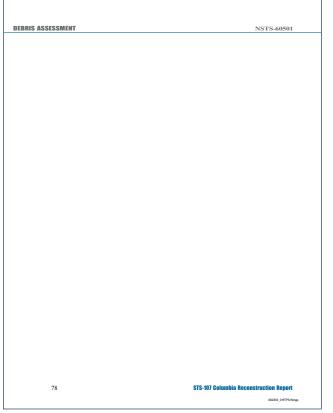


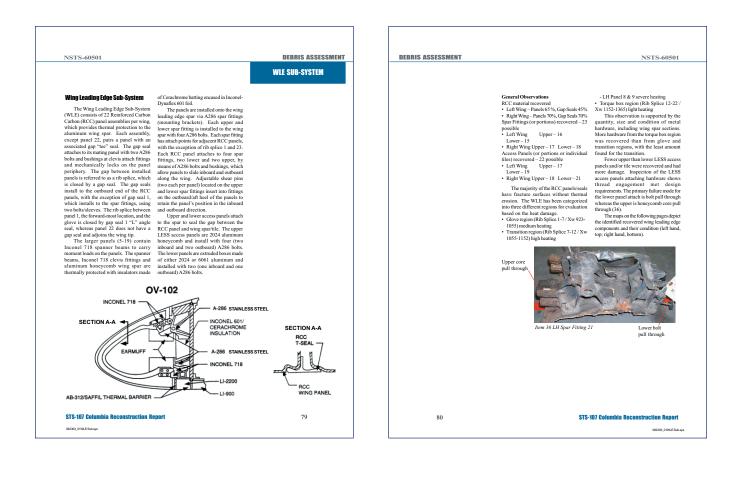


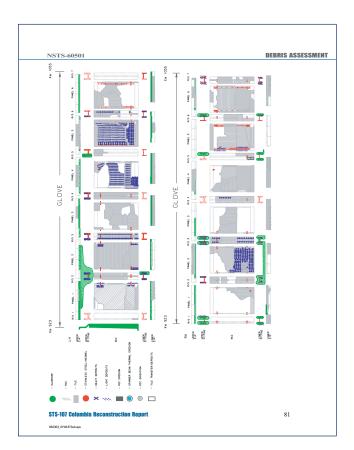


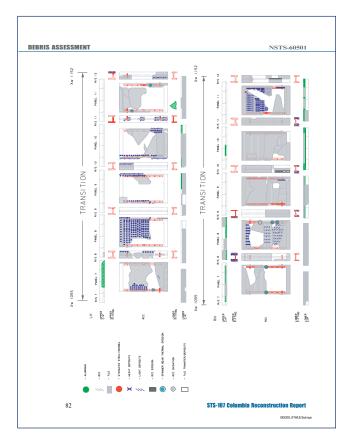


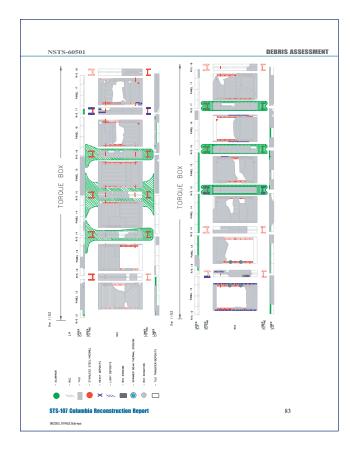


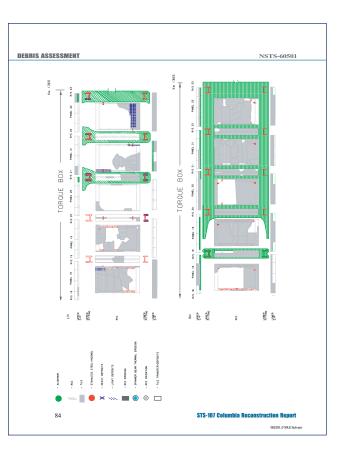


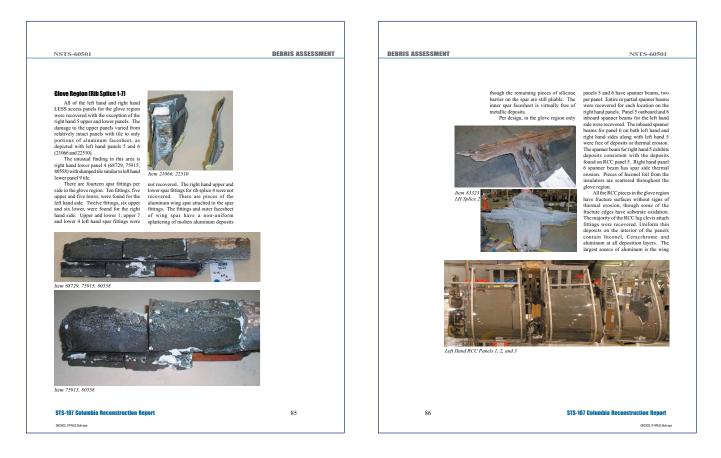




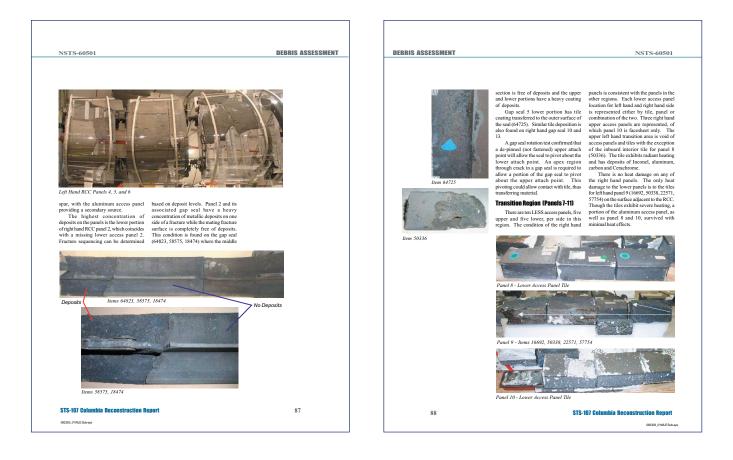


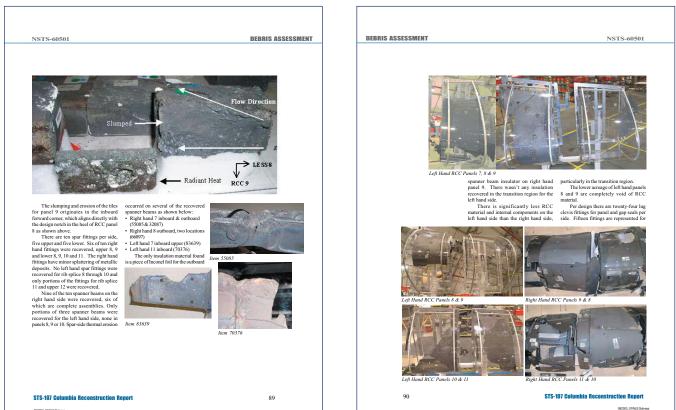
















#### **DEBRIS ASSESSMENT**



Items 1616, 5338

94

#### Torque Box Region (Rib Splice 12-23)

LZ-Zdi The torque box region of the wing leading edge has less thermal damage than the other regions. There are eleven each upper and lower LESS access panels per side. Twenty-one of the twenty-two panels for the right hand side and eighteen of the left hand panels are represented.



NSTS-60501

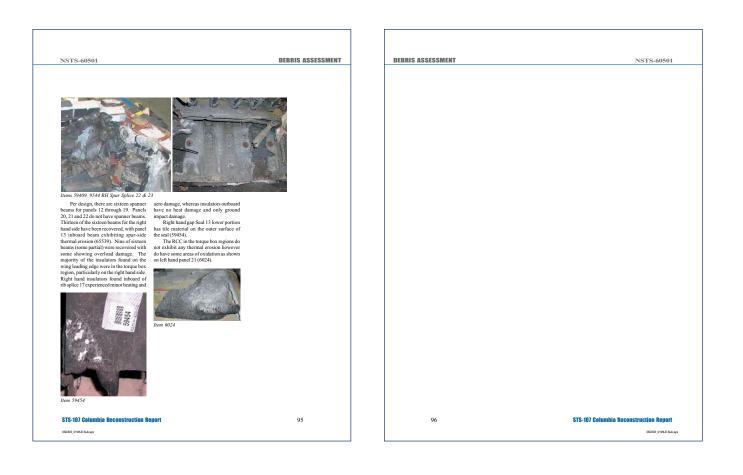
found for the right hand side. Eighteen (nine upper and nine lower) fittings for the left hand side were found. Compared to the glove and transition regions, larger pieces of aluminum wing spar were recovered in this region. On the left hand side metallic deposits are on the spar fittings (80) whereas on the right hand side the deposits are on the wing spar inner facesheet (54) 90, 9544). The silicone barrier on the outer facesheet of the right hand wing spar ifsee of metallic deposits and remains pliable.

are rib splice 9 and 10. The best fit based on surroundings is rib splice 10. The crossion on the splice 10. The the crossion on the ribs of the RCC panels at rib splice 9. The deposits on the presers does match the deposits on panel at rib splice 10. The view operating single 10 and panel 9 to ter splice 10. The toruge to the toruge box region per side. Seventeen outces artifaces (1616, 5338) similar to gap at 15 and panels operating similar to gap to compare the toruge box region and eight low oper fittings were toruge to (4723) and 13 and panel 9 to transplice view operating similar to gap and 3 fin the globar (4723) and 13 and the fittings were toruge and right low oper form. Compared to the toruge box (59454) regions.



Item 68 LH Spar Splice 15

STS-107 Columbia Reconstruction Report 062303\_01WLE Sub-sy









#### DEBRIS ASSESSMENT













#### 110

drive mechanism. Radiators - Sic omboard radiator latch assemblics (428), two inboard radiator latch assemblics, three radiator indiator latch assemblics, three radiator indiator latch assemblics, three radiator drive rotary actuator ware recovered. **ET Doors**- The right hand ET door was recovered as a unit (4741). Eight left hand ET door was also recovered, as were the forward and aft ET door centerine latch mechanisms, and portions of the left hand ET door drive assembly sold right hand ET door drive assembly (59003). **Hatches**-Hach interface collars for the And B hatch (no hatch flown at this location), turnel adapter C hatch, and tunnel adapter C batch ware and runnel adapter collar sold to thatch (353) was recovered as a unit with Mechanical Systems The condition of the recovered The condition of the recovered mechanical system components varied both with respect to the quantity of items per system as well as the degree of degradation. For example, except for the entities of the state probe (ADP), both the elf thand and rating thand ADP's were recovered intact, with little significant VGG strut, it's uscentiated tack, and both nose wheel assemblies (NWAs) were recovered as a complete assembly with some physical damage but relatively misor thermal damage. In constrast, nothing has yet been recovered from the -2 star tracker door mechanism.

ADP -Both right hand and left hand ADP -Both right hand and left hand ADP's (751) were recovered with little damage except for missing cover on left hand side.

tunnel adapter: D hatch were all recovered. A hatch (SS) ware covered as a unit with some burn through, but all six latches and belleranks were attached. D hatch/74844J was recovered also, with burn through, and all seventeen latches and most of the drive linkage were instact. Fiften of eighteen internalizestemal hatch latches were instact. Fiften of the section of the sections of C hatch were also recoverd. hand side. Star Tracker: The -Y star tracker door was recovered with minor physical and thermal damage. Nothing was recovered from the -Z star tracker door. PLBD -Sceven Bulthand offlores were recovered such as right hand aft # and 3 and left hand aft #4. Also recovered were a rotary actuator, one of twelve PLBD divise bellemash (S14), and the right hand forward #2 bulkhead latch bellemat. Orbiter Maneuvering Reaction Control and Auxiliary Power Unit Systems

Iach belicrank. Manipulator Positioning Mechanism (MPM) - An extensive portion of the port sill containing the forward pedestal base and section of the drive shaft was recovered, along with the mild MPM pedestal base, the MPM shoulder base assembly, and the MPM shoulder The OMS/reaction control system (RCS) components were damaged ----

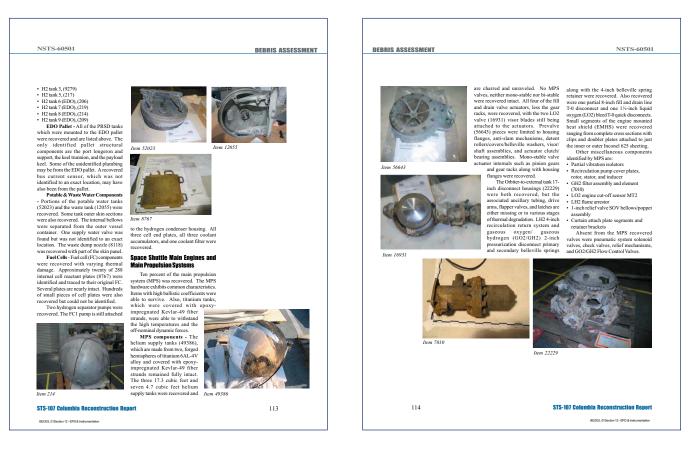
The OMS/reaction control system (RCS) components were damaged more severely than those of the FRCS module. Seventy-fwe percent of the FRCS micrual components were recovered, while 60% of the 1eH pod internal components were recovered. Forty percent of the APU system has been recovered. OMS/RCS - Alignificant percentage of FRCS internal components are intex-including the fuel and oxidizer propellant tanks, all primary thmsters, and both vemier thrusters. Seventy-fwe percent of the A/C motor valves, various sizes and the A/C motor valves, various sizes and

NSTS-60501

#### **STS-107 Columbia Reconstruction Re**

062303\_01Section 12 - EPD & Instru





## COLUMBIA

NSTS-60501	DEBRIS ASSESSMENT	DEBRIS ASSESSMENT	NSTS-60501
MPS Pressure Carriers - Less than			
5% of the MPS system lines/tubing was/ were recovered. None of the propellant			
system vacuum jacketed lines were recovered intact. Small segments of			
Inconel internal pressure carrier lines and multiple pieces of bellows convolutes			
(75590) were recovered along with the more robust line flanges, ball strut tie rod			
assembly (BSTRA) joints and gimbal/ gimbar joints. Four LH2 12-inch engine			
feedline, two LO2 12-inch engine feedline, and two LO2 17-inch BSTRA (1540) joints			
were recovered. In addition, three 12-inch feedline			
gimbal rings (19520) were located and identified. Some of the vacuum jacketed			
line structural annulus stiffeners, standoff rings, burst disc assemblies, test ports and			
spacers were also recovered. The small, uninsulated tubing was generally charred			
beyond recognition and could not, in most cases, be specifically linked to a certain system. A small percentage of MPS			
system. A small percentage of MFS pneumatic and GO2/GH2 pressurization tubing was identified by specific fittings,			
bend configuration, brazes and/or welds.			
nem 19520			
STS-107 Columbia Reconstruction Report	115	116	STS-107 Columbia Reconstruction Report
08200, 015kcion 12 - EPO & Instrumentation	115	110	062303_01Secton 12-EPD & Instrumentation
NSTS-60501	DEBRIS ASSESSMENT	DEBRIS ASSESSMENT	NSTS-60501
	CONCLUSION		
	CONCLUSION		

of thermal damage and mechanical overload failure. Items with high ballistic coefficients show much greater levels of ablation, while others failed as the result

coefficients show much greater levels of actional shores failed as the result of acrodynamic forces or ground impact. Specifically, the condition of the left hand wing leading edge provides compelling evidence of an initial breach in the transition region that resulted in comparison of the left hand wing leading edge from KCC pand 1 km/m2 breach and the set of the for-wing. The upper access panels for RCC panel 8 through panel 11 were not encovered, with the exception of one inboard/interior tile of access panel 8. from the inboard lower rib on gand 8 through panel 10, the absence of all metal hardware (spanned lower rib on gand 8 through panel 10, the absence of all metal hardware (spannel devis-mounting bolt, suggests that this region experienced temperatures high enough to melt the survertain members.

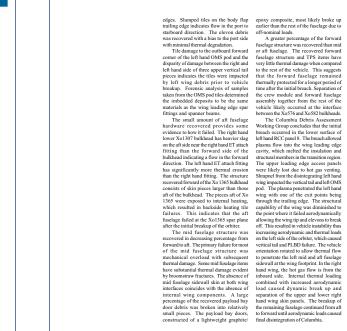
temperatures high enough to melt he structural members. Panel 8 has the leavise to concentration of deposits, fiching we provide a struc-tory of apposits, followed by panels 7 and the transformation of deposits. The information and the propuls con-sequencing data. Althere panel Leavisation and the structural expension of the structural structural structural con-deposits. The infail alyers of deposits have aluminum, facend and Cerenchrome the interior surface (RCC panels 7 and prost in the initial layers of deposit here along a structural structural structural structural deposits in the initial layers of deposit here along a structural structural structural structural deposits in the initial layers of deposit here along a structural structural structural structural structural deposits in the initial layers of deposit here along a structural structural structural structural deposits in the initial layers of deposit prior to the wing spar. The panel 8 structural structural initial structural structural structural structural difference of the structural structural structural structural structural relations of the structural components. The carde 8 structural structural difference of the structural structural structural structural structural relations of the structural deposits in the downstructural structural structural structural structural structural difference of the structural struc

The Columbia search, recovery and Center demonstrated that prolonged reconstruction effort provided evidence exposure to plasma is required to obtain critical to the Columbia access panel visit base erosion of RCC. All the lower investigation to develop the most access panel visit have erosion, with the optical base erosion, and the second the second to recovered debris exhibits a combination. Lower access panel siles are net eroded.

Center demonstrated that prolonged exposure to plasma is required to obtain hermal erosion of RCC. All the lower access panel 9 lites have erosion, with the upstream tiles having the most damage. Lower access panel 8 lites are not eroded. The missing hardware, analysis of the disposite damage and the start of the start process bound the breach to panel 8. None of the lower acreage of panel 8 was recovered. In the upser, portion was recovered and does not have a penetration point, therefore, the initial transverse amoging indicates it was exposed to the start of the start of the start hardware amoging indicates it was exposed the startware amoging indicates it was exposed the startware amoging indicates it was exposed the startware amoging indicates it was exposed thandware amoging indicates it was exposed thandware in the startware in the prime indicates off-nominal port to starboard hand wing debris was recovered and is dimensionally smaller with greater thermal digeralation. Accompliants the right hand wing, surfaces. The derodynamic failures were proforminant on the right hand wing, as surfaces. To have crossion of the interior rib surfaces and the evaluation of deposition the wing leaking edge. The

**STS-107 Columbia Reconstruction Report** 

062303 01conclusion



118

#### STS-107 Columbia Reconstruction Report

062303 01conclusio

ACCIDENT INVESTIGATION BOARD

NSTS-60501								MATERIALS AND FAILURE ANALYSIS	NSTS-60501
								MALLINALS AND TAILOIL ANALISIS	1010 00001
						ITERIALS AN URE ANALY			
Samples and items Analyze The M&P Team process Reconstruction Documentation (RDS's) for disassembly, ident VDE, sampling, and analysis of debris. Each RDS defined techniques used to perform Typ destructive) or Type II (dest sampling and engineering evalue and the sampling of the sampling of the sampling of the sampling of the sampling of the sampling of the sampling of the sampling of the the RDS matrix for NDE and A shown below in Table 9.1.	sed 176 inve om Sheets ification, Solumbia specific el (non- tructive) structure, ents, and prior structure, image di tructure structure, image di tructure structure inve structure structure into tructure structure into tructure structure into tructure structure into tructure into	estigation, a uponent loc sidered as a p ny left wing ing degrees c P Team was ifficance of sible relation This section yses conduce to the recoond to the recoond	e early stage: number of la ations were s sossible breach components of fthermal effect tasked to eva the damage a the damage a to the breakup on reviews th ted by the MA wery of on-boar m analyzed d characteristic	eft wing seriously location. exhibited is, and the iluate the and their the early &P Team rd sensor lebris to es of the				localized heat crossion at the OML along the panel's edge. The surface of the tiles eroded by the flow patterns was glazed and hardened, and soone metallic deposits were observed on the tile surface. The patterns observed in the tile were approximately initely diagrees from the nominal reemy flow pattern. The comers of the tiles near the inboard comer of the gear door were cratered and eroded, however three were no visible deposits on the tiles. The edge of the panel at the inboard	the wheel well. <b>LNNINGGEAR</b> A portion of a landing gear strut was recovered during search operations and identified by the Mechanical IPET as a left MLG component (Item 1257). The MLG component (Item 1257). The struth and very becaused and the struth and the structure of the
Initial M&P Engineering Su			ualify early Ty techniques. A					hemispherical erosion pattern was	deposits while approximately 3.5 to 4 inches of the inboard axle was heavily
The M&P Team supported early assessments of left hand airframe components believed to be possibly associated with the breach and breakup of the Orbiter. The Team also	RDS Type Disassembly	RCC 2	Structure	Tile	Leading Edge Components	Unknown	Total 2	patterns observed in the tile near the forward inboard corner of the panel were approximately ninety degrees from the nominal reentry flow pattern. Additionally, the OML of the panel opposite the	eroded. MANI LANDING GEAR TIRES Early visual assessments were also made of thermal effects on two tire pieces (Items 197 & 201) believed to have been installed on the LH MLG. The placement
assisted the HFT in selecting Pathfinder debris samples that exhibited similar characteristics	NIDE			-				tooth doubler (aft inboard corner) (Item	of two balance patches on the internal surface of Item 201 later confirmed it to be
like that of damaged components from the left wing.	NDE Sampling & Analysis	46 49	6	22	0	0	74 67	erosion at the corners.	the LH MLG Outboard Tire. Physical evidence was not available from the vendor to confirm the location of Item 197,
Factual observations of suspect left wing components and tiles including the	Failure	49	8	14		0		UPLOCK ROLLER The M&P Team evaluated additional	however the fracture surfaces of Item 201 and 197 were visually overlaid and compared. Both tire sections showed
Midbody Panel, Uplock Roller, Main Landing Gear (MLG) Strut, Tire pieces, A286 Carrier	Analysis	4	8	0	10	7	23	believed to be relevant to the	significant thermal damage relative to two other unidentified intact tires (Items 2168 & 31168), and their carcasses were heavily
Panel Fasteners, and Left Wing Tiles were recorded into the reconstruction database. Additionally, the Team also recorded extensive photo docum radiographic images, and Fact 1 debris items in the database, and procedures and sampling techniq developed to preserve hardw critical evidence. Much eff expended into developing the t- process and developing the be techniques (CT scan, real time X so that I limited sampling c performed.	sheets of from l detailed asse jues were later fort was Mod the M&P Expi st Type I MIE ray, etc.)	wledge of irred during in the earl ssments recco appeared to sor data of hular Auxilia eriments (M/ DBODY PAN Unique flow	secondary every the breakup way y analysis. wrded by the M, o correlate well otained from ry Data System DS/OEX) Recc	ents that as gained Debris &P Team with the Shuttle a/ Orbiter order. observed	&P RDS Matrix	<u> </u>		and several metallic deposits were observed on the frame and role protions. A thin, uniform, metallic coating was observed on all surfaces of the liner and outer titanium flanges and approximately the lower third of the cylindrical shaft. Additionally, some discoloration/bat timing was observed on the cylindrical shaft adjacent to the metallic deposits. Analysis of the coating showed large amounts of metallic aluminum with lesser amounts of ocpyce, titanium, mangance, and iron. No surface features or markings could be identified that would aid in	deformed. Sections of the rubber and nyonerinforcements in lems 197 and 201 showed signs of high temperature exposure due to their increased hardness and stiffness. <b>CARRIER PAVELATUACH</b> <b>EXENTES</b> During the debris assessment it was discovered that several steel fasteners that attach the upper and lower aluminum access panels to the wing apar appeared to have britis frame characteristics. The aluminum 2024 panels were protected with tie and secured to the RCC spar attach fittings with two A286 stainless steel
STS-107 Columbia Reconstru	uction Report					119		120 STS-1	107 Columbia Reconstruction Report

062303\_01Chepter 9.0 Material Analysis

NSTS-60501

#### STS-107 Columbia Reconstruction Report

062303\_01Chapter 9.0 Material Analysis



MATERIALS AND FAILURE ANALYSIS

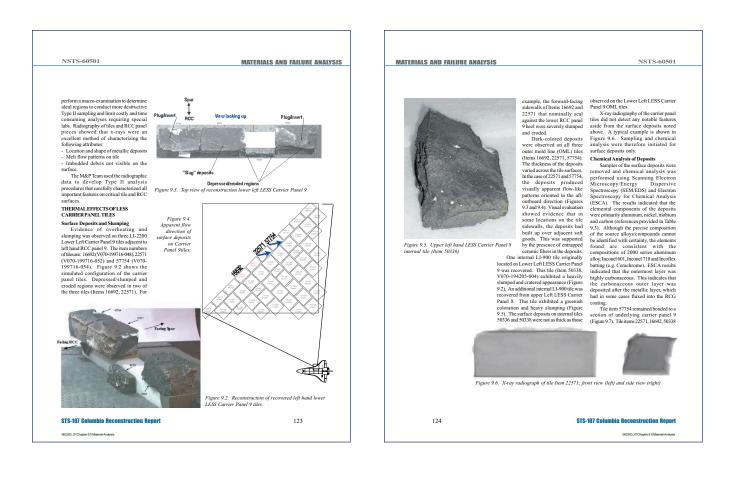
121

MAIER	IALS AND FA	ILURE ANALYSIS		NSTS-60501
		The i in selectin similar the	NDER DEBRISANALYSIS M&P Team also assisted the HFT ng structural debris that exhibited ermal and mechanical damage like e left wing areas of interest. Some	the tests and analyses were intended to provide guidance of future failure analyses and provide a basis for debris damage interpretation.
		structural to develo debris ha laborator heating i laborate explorate interpret To fi analysis from the were sel analysis. selected	pieces were selected by the HFT op a failure analysis process for rdware and to obtain exploratory y data. Because of the extreme nvolved with the hardware, the ory investigations required ny test methods, analyses, and	Analysis of Wing Leading Edge behrs and Attach Maridware The M&P trans' sanalysis of wing leading edge debris was consistent with assessments made by the HFT regarding Columbia's breakup scenario. The HFT identified potential sites for a breach in the wing leading edge and entry points for plasma flow. Damage patterns observed on select wing leading edge component debris suggested that major thermal events occurred in the left wing leading edge near RCC Panels #8 - 9. These observations were strongly supported by data obtained from the
	Item	Description	Analysis Location	(MADS/OEX) Recorder and physical evidence at the left wing leading edge.
	33767	R/HET Door Cavity	Boeing – Huntington Beach	Several left wing leading edge components exhibited unique indications of heat damage relative to other wing
	24521	R/H Vertical Tail Structure	NASA - JSC	leading edge parts, and they were identified by the HFT and CAIB as focus areas for materials analysis. These focus
	797	R/H Lower Wing Glove Fairing Skin	NASA - Langley	areas included: • Excessive overheating and slumping of LESS carrier panel tiles
	36758	R/H Forward Fuselage Upper Skin Splice	NASA - Langley	<ul> <li>Eroded and knife-edged RCC rib sections</li> <li>Heavy deposits on select pieces of RCC</li> </ul>
	37696	Midbod y Fuselage / Sidewall	NASA - Langley	panels Samples of deposits from these areas were chosen from extensive examinations of radiographic images to minimize the
	41372	R/H Lower Wing Glove Fairing Skin	NASA - Langley	quantity of sampling. Samples of interest were removed from the affected areas where permitted and analyzed by the M&P
	Table 9.2. Pat.	included tempera fractures metal dep	we Analysis Pathfinder areas of interest d fracture surfaces, high ture erosion and melting of and other protrusions, various posits, and various degrees of tile tion and deposits. The results of	Team. RADIOGRAPHY OF CARRIER PANELSAND RCC Non-destructive Type I sampling included real time radiography of carrier panel tiles and RCC materials. A major objective of this type of sampling was to

STS-107 Columbia Reconstruction Report

062303 01 Chapter 9.0 Material An

062303 01Chapter 9.0 Material Analysi



NSTS-605	01	MATERIALS I	AND FAILURE ANA
Item#	Date	Title	1
	5/7/03	Boeing NSLD FA Report 03-079, "SEM/EDS Analysis of STS-107 Debris Samples	
16692	N/A	Xray	1
	5/13/03	Boeing HB Case Report 301974, " ESCA of STS-107 Debris Samples"	
22571	5/6/03	Boeing NSLD F A Report 03-079, "SEM/EDS Analysis of STS-107 Debris Samples	
	N/A	Xray	1
	5/6/03	Boeing NSLD FA Report 03-079, "SEM/EDS Analysis of STS-107 Debris Samples	
50336	N/A	Xray	1
	5/13/03	Boeing HB Case Report 301974, "ESCA of STS-107 Debris Samples"	
50338	4/18/03	Boeing NSLD FA Report 03-071, "SEM/EDS Analysis of STS-107 Debris Samples"	
	N/A	Xray	1
57754	N/A	Xray	1

Depaysits were found on the threaded internal surface of the certain issert in tile item 1692. The fused silica plug and lock cord were observed to be intact at the OML end of the insert. This indicated that the deposits wave introduced from the IML side of the tile. The elemental composition of the deposits was essentially the same as that of the deposits found on the OML of the tile. The deposite may have occurred after the STP debonded amic insert in silica plug and debonded.

debonded. Summary of Thermal Effects • Tile slumping and surface deposits on the left lover LESS carrier panel lies are consistent with flow occurring from inside the RCC cavity out through the upper and lower carrier panel locations in that vicinity • The surface deposits on lower left hand carrier panel 9 lies are consistent with a flow direction exiting from RCC panel 8. • The thermal degradation of the internal tiles recovered from upper carrier panel

STS-107 Columbia Reconstruction Report



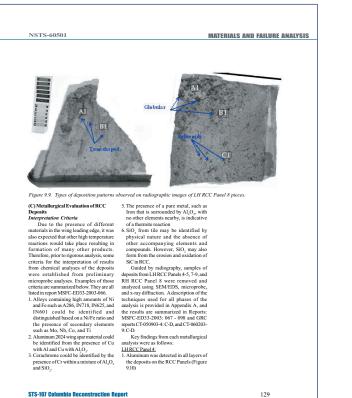
125



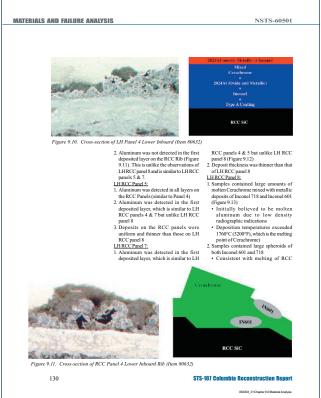
126

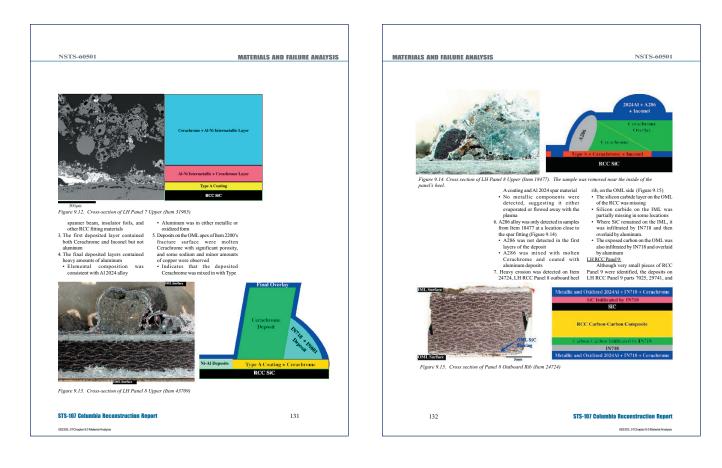
STS-107 Columbia Reconstruction Report

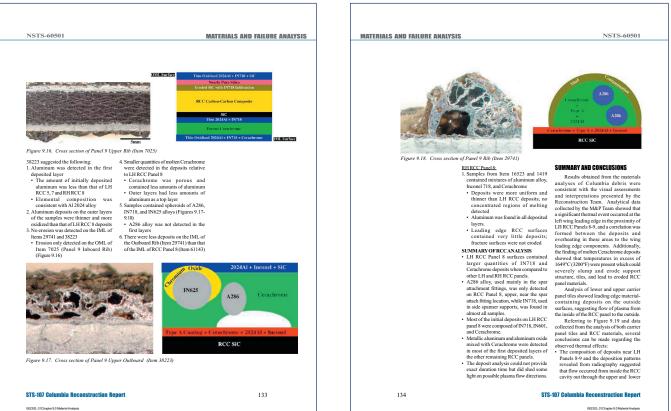
				_		
NSTS-60501			MATERIALS AND FAILURE ANALYSIS		MATERIALS AND FAILURE ANALYSIS	NSTS-60501
1010 00001			MATERIALS AND FAILURE ANALTSIS	-	MATCHIALS AND FAILURE AMALTSIS	1010-00501
quantity of deposits was considerably greater on	RCC	No. of Parts Assessed	Observations		was significantly les level conditions but	
the LH leading edge	Panel	3	Good Condition; No Deposits		elemental nitrogen an	
panels than the RH panel	2	5	Good Condition; No Deposits		High temperature com	apounds may have formed (identified by x-ray diffraction) and
sections, Medium grade	3	5	Light Deposits – gray, red discolorations (2		formed from the react	
deposits were also observed on an upper	5	5	of 5)		spar materials in the u	
panel portion and	4	5	Light Deposits (3 of 5); Slag on IML of OBD		(GRC Report CT-0501) • Aluminum oxide (Al.	
outboard rib section of RH	-	-	rib on T-Seal facing 5		stable oxide formed	aluminum oxide appears to have prevented
RCC Panel 8.	5	9	Light Deposits (4); Medium Deposits(1);		- Other oxides (AlO	
Metallurgical Analysis			Slag on IML of OBD rib on T-Seal facing 6		form at high temper	
of RCC Deposits	6	0 (Missing)			partial pressures of	
The relative differences observed	7	3	Heavy (1); Very Heavy (1); Heavy slag on		<ul> <li>Upon lowering of the presence of abundar</li> </ul>	
differences observed between the amount of			IML of OBD rib; No deposits on inner		immediately conver	
slag deposits on the LH			surface of INBD rib		- Nitrides are only	ly stable if the deposits. Large density differences
and RH RCC panels	8	5	Medium (T-seal); Very Heavy (3); Heavy		temperature is imme	
prompted a metallurgical	9		(1)		to less than 1200°	
analysis. The analysis included the following: (A)	9	3	Heavy (3) Light – Heavy (1); Medium (3)		expected) Based on the expe	depositionpatterns on the RCC panels were interpreted from the images. The initial
review of the chemistry of	10	3	Light – Heavy (1), Medium (5)		products with Al, it was	
high temperature reactions	12	1	No Deposits		Al,O, was the primary	oxide compound clearly identified locations, shapes, sizes,
associated with the wing		t wing RCC panel deposits	No Deposito		formed. Therefore, Al	
					one of the trend marker analysis of debris, and the	
destructive radiography of the surfaces, and (C) a metallurgica		from the MADS/OEX Records the analytical focus to LH RCC			analysis of debris, and th formed would also deper	
of samples removed from the B		10, precipitating Phase II & I			Al metal was exposed	
Cross sections of deposits fro		and analysis of wing lea-			temperature.	Key findings from the radiography of
RH RCC panels were analyzed		materials. Some RH RCC pan	el segments		Identification of	
and characterize their cor		were also analyzed for comp			Mullite (crystalline 2A1 preliminary x-ray diffra	
composition gradients, and an effects on the inner surfaces.		LH RCC deposits. Details of of RCC sampling and the			containing Cerachrome p	
The high level objecti		techniques used to charac			Team to study hig	
analysis were the following:		samples are described in Appo			transformations.	
<ul> <li>Can evidence of plasma flow</li> </ul>		(A) Chemistry of Reactions			experiments at GRC, Ce	
and thermal damage be corre- lag deposition?		Prior to the metallurgical			Mullite at around 1100 Cristobalite at 1300°C (23	
<ul> <li>Can the sequence of dep</li> </ul>		debris samples from the F surfaces, experts from NASA-			temperature, their amo	
identified and correlated w		Glenn Research Center (GRC			Cerachrome melted betw	
altitude/time and temperatu	re?	the chemistry of high te			of 1800-1900°C (3272	
<ul> <li>Do slag deposits reveal in</li> </ul>		reactions associated with wi			results were summarize	
about the location of a bro		edge materials. Atmospheric			CT-051203-7C, -7D.	- Uniform thickness fnickel-aluminides - Spheroids
wing leading edge? Initial Phase I samples we		expected during reentry a Orbiter breakup were reviewe			The identification of in preliminary x-ray diffra	
to validate process flows with		temperature reactions associal			also prompted some studie	
and analytical techniques tha	t would be	Aluminum spar material were			between Ni and Al at high	temperature. High • Other RCC panels imaged had Uniform
used to meet the high level		Key points determined	from the		purity Ni and Al pellets	s were exposed to thickness deposits
Later in the investigation		discussions were as follows:	1.1. ×			
assessments made by the HF	1 and data	· The atmosphere during pe	ak heating			
STS-107 Columbia Recons	truction Rep	ort	127		128	STS-107 Columbia Reconstruction Report
062303 01Chapter 9.0 Material Analysia						082303 01Chaoter 9.0 Material Analysis
002303_01Crapter 3/0 Meternal Analysis						US2SUS_UTChapter SLD Material Analysis



062303\_01Chapter 9.0 Material Analysis







062303\_01Chapter 9.0 Material Analysis



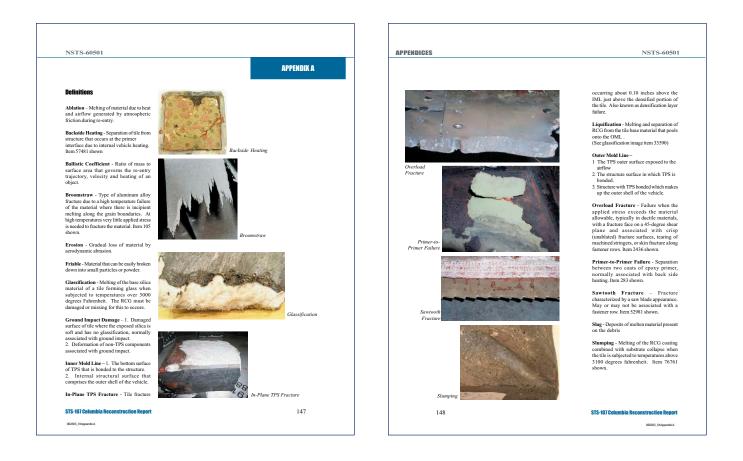
NSTS-60501		CRITICAL SUCCESS FACTORS	NSTS-60501
Organization and Communication The success of the reconstruction effort was attributable to a well defined, co-	CRITICAL SUCCESS FACTORS		NASA had a chance to review and validate it. Part of the reservations exhibited by the NASA team was due to the legitimate fear that the data would be released prematurely or misinterpreted by the CAIB. Communications improved when the CAIB networks
located, and focused team of knowledgeable people with a common mission. The team, with no regards to company affiliations, was willing to cross functional lines and overcome any obstacle encountered. This cohesive attitude, along with the persistence to prevail even when facing an overwhelming task under unpleasant circumstances, allowed this initiative to exceed expectations. Conter and Sburghe prime construction, in addition, readed respects any angued by the CABI and NTSB were co-located at the Columbia langar. As a direct result of this resident support, the reconstruction team was able to address the needs of all the various investigative bodies directly.	located, and focused team	Create a "badge less" environment	tor instance proceed of year extract Communication imported with an CATA personate were permitted using any factual temports with NASA. Once the teams begin two-way sharing of data and analyses, real investigation and technical exchange of ideas could occur. The ability of the Reconstruction Team Chair to communicate directly with the CAB Chair for certain issues and the ability to work particularly sensitive issues outside the normal, public forms was valuable. These specific issues were associated with flight crew, scenarity, and those of a mine critical nature. The Reconstruction Team had many unique characteristics that distinguished it from a classic organization, but the single most significant trait was its "badge leas".
Initially, the organization of the recovery and reconstruction effort was based upon KSC's salvage plan. The good intentions of this approach cannot be overlooked and adaptation of these plans to the specifics of the situation is the key to success. Using plans in contingence, situations as guidelines and not as specific situational mapping and implementation tools is appropriate. By necessity, NASA is a very process oriented organization in order to accomplish	Write flexible contingency plans		operation, wince there was a team structure, use corporate or governmenta atimation of its members and leaders was largely inconsequential. This altrivistic attribute, along with a common purpose, contributed more to team success than anything else. It was apparent which leams adopted this attribute and those whose members looked to the organizational charts or contractual hierarchy. The experience of the Reconstruction Team bears out alses on that has been timelessly learned and taught in every class on successful management. The best teams are those with a truly common purpose and membership addicated to that purpose and no other.
the complex mission of human space flight. This procedural hierarchy actually hindered the investigation in some instances. A prime example encountered during the early	empower the chain of command		Facilities and Infrastructure
phases of debris receiving was when on-site personnel made a recommendation regarding whether is was acceptable to wash mod off off the debris of disassimelle a part to aid in identification. There were multiple management forums that had to render a decision before work could proceed. This showed the pace of debris processing. More automory and approval authority should be given to the on-site team, which was the structure of the structure of the structure of the structure of the body of the structure of the structure of the structure of the origination of the structure of the structure of the structure of the origination is the structure of the structure of the structure of the reconstruction near reperture to some as to who was ultimately in charge of the reconstruction. However, the relationship between these two entities was not well defined. The impact of this to the Reconstruction Team was conflicting requirements on gaineering and their chain of command remained flazers for the darkston of the effort. There was also strain induced in the MAP PRT due to multiple and often times multiple or conflicting requests for analysis and information. There is a lesson to learn in the evolution of the team from independent terming a variant of the the independent to the CAB War Mar on an independent terming a variant of the terming the different and the structure of the independent terming multiple or conflicting requests for analysis and information.	Promote trust and a free	Select a site with broad and available infrastructure	The decision to reconstruct the Orbiter at KSC was the correct one. As a reconstruction is KSC was also beams the other Orbites were within close proximity, the hangur space was available, and technicians and engineers that worked with the hardware during day-to-day processing were available to provide the expertise. The KSC engineering team was able to provide technical expertise while examining the recovered vehicle hardware. The technical expertise hardware during set is the channel engineering team was able to provide technical expertise while examines fiftie engineering team was able to provide technical expertise while examines in the channel engineering tervestigation team members on the fundamentals of their systems. The add comparisons of the three which he flight vehicles. This aided in the overall debris identification process. Cost of the forematic analysis of the debris. The availability of the KSC's prototy lea had resident carpeterts shot filled an unexpected need for the construction or jugis, fixtures, and enclosers for the debris. KSC's was also able to perform the majority of the foremais randy sids of the debris. The availability of KSC's prototype laad an resident carpetert shot filled an unexpected need for the construction of jugis, fixtures, and enclosers for the debris. KSC's was also able to provide other servers. Johotographic support, have squipment, office space, and Information Technology (IT) support.
to a synergaste unit. I ne initial carge to the CA18 was tor an independent investigation. However, a teaming approach from the start would have been more effective. Though the reconstruction participants eventually melded into a team, early on in the investigation the information flow to and from CA18 was very slow. The duality of the investigation by the CA18 and NA5A during the first few weeks caused some tension and competition for resources. There appeared to be a fear of giving raw data to on-site CA1B personnel before	flow of information	Overestimate information technology requirements	IT support in particular was critical to communications among and between investigative entities. Both NASA and USA were able to make their service contractors and network infrastructure available to support the investigation. Satisfying the IT requirements necessary for the reconstruction effort proved to be more difficult than originally andicipated, as computers were extensively used in all areas of the effort. The entire process of tracking, identification, assessment, and analysis
STS-107 Columbia Reconstruction Report	137	138	STS-107 Columbia Reconstruction Report
082203 01 5 10 Crit Suc			062303_015 10 CHIS

\_

NSTS-60501		CRITICAL SUCCESS FACTORS	CRITICAL SUCCESS FACTORS	NSTS-60501
1313-00501		UNITIONE SUCCESS TRUTONS	GIITIONE SUGGESS INCIDIES	N313-00501
tasks being performed electronic exchangel, riquickly became app sufficient. Upgraded computer s the issues. Computer resources w With a team as broad and div challenges associated with come geographic locations, while maint regardless of their domain. Howey that all teams, and sub-teams could the all teams, and sub-teams could measure of the chambia hange technicians, and handlers working computers. To optimize preductiv wireless laptop computers. Eve network approved and implement hangar personal to available identification with all tea exalable identification	umented electronically. Based on the multitude of ally, and the volume of data being developed and systems and increased network handwidth resolved were essentially tripled to support the investigation, res as the Reconstruction Team, the Team faced eting users from various contractors, agencies, and ming security. In order to overcome this issue, trust een centers to allow users to access any computer or, one integrated network for information exchange data access would have eased communications. (50,000 square Cell limited the mobility or engineers, to identify and locate debris via networked desktop up, the TT ean implemented a wriesen servork with m flough it took many weeks to get the wireless (if was an externely effective tool, it provided we about the grid while performing their assessments resources at the infragretips.		Consider innovative technologies	However, as helpful as the database was, it was only as good as the data being entered into it. A standard vocabulary list and structured description fields could have been created and applied to every debris item. These key words and descriptions would have aided in database searches. In addition, the initial field identifications were only valuable until a more exact identification could be made. Once made, the initial field identification should have been overwritten with the correct assessment. The potential of 3-D scanning was demonstrated in the scope of the virtual 3D reconstruction product. This pathfinder project demonstrated the concept of virtually reconstruction garge sections of a value with the correct assessment. Here WE E panels i Through 22, several pieces of the left mini-facilage sidewall, the left OMS pod leading edge and the vertical stabilizer leading edge. Virtual reconstruction pieces. Another frature was the ability to reproduce a scamed item in a plastic form. Pipelication to this investigation was inimid. Texture mapping proved to be very labor intensive. The workload depended heavily on the complexive of the surfaces of the debris inters. The "Leadys", though the tasks and the observable of the surfaces of the debris interes. The surface is depended heavily on the complexive of the surfaces of the debris inters. The two related depended heavily on the complexive of the surfaces of the debris inters. The surface is a sufface of the surface is the surface of the debris inters. The surface is the surface of the debris inters. The surface is the surface of the debris inters. The surface of the debris inters. The trave is the tasks is the tasks in the tasks to the complexive of the surface is the surface of the debris inters. The surface is a filter is the sufface of the debris inters. The surface is of the debris inters. The
Tools and Techniques				greatly affected the production rate. An outside company had to be hired to produce
reconstruction. The dependency initial effort to identify flight crew of a quality library of digital photos items all together in their packed photos of equipment. Eventually tens was shall up, but in many c orbiter structures was much easier readily available. Initially, the doy load a tecome to the program Payload tecome of the structure of the structure of the tecomestructure oper rapid and successful deployment.	a debris identification was essential to successful on these reference tools was apparent when the equipment debris was delayed by the unavailability on. Bench review and other photos tended to show and stowed configuration, as opposed to individual a library of CDs and hand copy drawings of these ases no photos existed at all. The effort to identify because the SDS and KSC closeout photos were runction team did not have access to the available e puyload developers provided extensive information of Office within days of the accedent, that information of Office within days of the accident, that information function team until a month and half liker. The lack entification and assessment of the debris powerful and useful tool to organize and track items. The CRDS was routinely enhanced to meet changing the photos and report associated with a piece of the photos.	Provide high-fidelity identification tools in a timely manner Create a powerful yet flexible database	Let the debris tell its story	the majority of the texture-mapped files due to the backlog of work and the available schedule. Two-way data transfer was a significant obstacle to completing virtual reconstruction due to large file sizes and network handwidth limitations. Most file transfers were accomplished by hand carried or shipped CD ROM. These files had to be transfered back to KSC for implementation in the visualization applications then stored for back-up and archiving purposes. Eventually the ficility network capabilities were enhanced and electronic transfer became possible between two different on site facilities at KSC only. However, secure cross-country data transfer of large data files from KSC was never consistently accomplished during reconstruction. The Reconstruction Team recognizes the two tremendous potentials for 3-D staming. The first potential is very complished during reconstruction. The first potential is sovere extent and the second one fit in the investigation of H3-D scanning can be made count effective and quickly provide those two things, then the use potential can be realized.
debris and the ability to search an The CRDS Team was very rec issues and by adding new functi throughout the entire life of the rec within a day or two of the request, the user community to ensure an possible. The team also consistent!			Let the uetris ten fis slorj	immenancy intowing us account, it appeares that the investigation would have to depend solely to analytical methods and most probable scenarios. The assumption was that a significant amount of debris would not be recovered. This initial assumption was the to the alludo of the breakay neurony heating, and the magnitude of the debriss field. However, after one of the most extensive ground searches in history. 38 percent of the orbiter was recovered. In fact, many citical pieces were recovered, infact, infantion and became compelling evidence. Facts began to emerge from the debris regarding the initiation point, damage progression, and severity. This veddance was used to refute or confirm scenarios developed by other branches of the investigation. In the end, the reconstructed debis provided tamplify evidence about the initial breach to the orbiter, and proved to be a significant factor in understanding the failure.
STS-107 Columbia Reconstru	ction Report	139	140	STS-107 Columbia Reconstruction Report
082303 01 5 10 Crit Suc				062303 01 5 10 Crit Buc
d62503_01 5 10 Crit Suc				082303_01 5 10 Crit Suc

NSTS-60501	CRITICAL SUCCESS FACTORS	CRITICAL SUCCESS FACTORS	NSTS-60501
As hardware began to arrive at KSC and identification was underway, a process was developed to assess debris items and provide some level of documentation (fact theet) on their condition. Test sheets are a fairly standard tool in aircraft accident investigations use the fact sheets as the basis for their final reports. However, for this accident, fact sheets very quickly windown line an unmanageable task when the accident, fact sheets very quickly windown was of interest. This is finds windown complete with color photos on every item that was of interest. This is finds using complete with color photos on every item that was of interest. This is finds using complete the team's ability to prepare fact heets. The technique was therefore usepended in lite or broader sub-system or zonal reports. The final report had to be generated without the benefit of a large number of fact sheets as back-on puter the sheets would have continued to serve their purpose if an appropriate statusing tool was made variable to fact faint technical information exchange among teams. Most of the system components on the orbiter were identified per drawing with decals, metal lags, or ink stamped over coated surfaces. This made identification very difficult unless the appropriate area on the item was shielded from (Mar Mong terminal effects). Items that had ethed part numbers usually required only minimal coarties (using item termination and the attempt and the made the standard the shared or the teams and the dark Mong teams and the shared teams on the tension account the Mong teams the start educities the approprise on the Mar attempt. Mong teams the start educities the approprise on the Mar attempt. Mong teams the start educities the approprise on the Mar attempt teams on the tension of Mar attempt. Mong teams the start educities the approprise on the Mar attempt on the Mar attempt.	Address the medium for technical information exchange Develop survivable part marking	Standardize data entry forms for field items	assisting grid search priorities. However, it was only useful when it was used for a limited mumber of items. Fast rack was to be an ecception process. It lost its significance when the majority of parts received were labeled as such, therefore overwhelming the identification pipeline. The recovery forces must have clear guidelines on what to the start and the start of the start and the start of the start and the start of the
past for array SIP bonds. This duplicate part numbers on the IML, a technique used in the past for array SIP bonds. This duplicate part marking of tile was useful in the identification process.			was from the point of origin the more suspect it became. Field data must always remain with the item or should be properly placed in a library.
Seach and Decempt Coordination Communications between the recovery and reconstruction teams was imperative to presentions. Initially, during the planning planse of reconstructions as processes were bready extensions. The structure of the structure of the structure required a constant exchange of information concerning truck delivery schedules, tacabarges, and the structure of the structure of the two efforts each structure of the structure of the structure of the structure stabilished to serve as a liaison between the two teams. This function was the conduit of structure of the structure of the structure of the structure structure for critical delvis. The search coordination function was stabilished to serve as a liaison between the two teams. This function was the could be structure of the structure of the structure of the structure structure recovery and reconstruction for of continuity throughout bratel assignments be could be structure of the structure of the structure of the structure structure devises and recording devices. It was through these efforts that the structure recovery and recording devices. It was through these efforts that the structure recovery and recording devices. It was through these efforts that the structure main through efforts completed. Communications on the transition of authority and coordination of continuing small shipmens; had to be established of authority and coordination of continuing small shipmens; had to be established.	Foster communication between recovery and reconstruction Prioritize recovered debris carefully	Consider science recovery from the start	The other source of data discrepancy was in the EPA number. CRDS provided a link to the SIDS via the EPA Field ID number. Due to inconsistent formats and typos of the EPA Field ID, this link was often broken. If the link was broken, CRDS did not have access to critical latitude/longing/did information needed for the investigation CRDS was modified to aid data entry personnel by providing a drop down list of valid EPA Field ID mumbers. Although this halped, it did not completely alleviate the problem. There were still multiple items with the same EPA Field ID number and the data entry personnel had to make a 'best effort', obcice on which one to select. In some cases, turns found outside of Texas did not have an EPA Field ID so the link between CRDS and SIDDS did not exist.
STS-107 Columbia Reconstruction Report	141	142	STS-107 Columbia Reconstruction Report
062903_01 5 10 Crk Buc			062303_01 5 10 Crit Suc

NSTS-60501	CRITICAL SUCCESS FACTORS	CRITICAL SUCCESS FACTORS	NSTS-60501
<text><text><text><text><text></text></text></text></text></text>	Develop a standard for handling crew sensitive debris		<text><text><text><text></text></text></text></text>
STS-107 Columbia Reconstruction Report	145	146	STS-107 Columbia Reconstruction Report
082303_01 5 10 Cirk Sue			



NSTS-60501     APPENDIX B       RCSampling     Invagit hickness based on the differences in the analysis. This technique base is comparing this shift with have and stability techniques in the stability technique base of major." The beam penetrates to many states the first feasibility and states the penetrates of major. The beam penetrates to many states the first feasibility ending technique base of major." The beam penetrates to many states the first feasibility and the preserve of industry and markets from server states and analysis. The beam penetrates to many states the first feasibility and the preserve of industry and markets from server states and analysis. The beam penetrates to many states the first feasibility and the preserve of industry and markets from server states and analysis. The beam penetrates to market states the first feasibility and the preserve of industry and markets from server states and analysis. The beam penetrates to market states the first feasibility and the preserve of industry and markets from server states and analysis. The beam penetrates to market states and their marge of composition on the first server states and analysis. The beam penetrates to market states and their marge of composition and their marge of composition and states and states the states their marge of composition and states and their marge of composition and states and states the states and their marge of composition and states and states and their marge of composition and states and states and states and states and states and states and their marge of composition and states and st										
APPENDIX B  APPENDIX B  Comparing this shift with known compound, compound identification on be made. Indust schraighter best frage schemating on the comparing this shift with known compound, compound identification on be made. Indust schraighter best in the comparing this shift with known compound, compound identification on be made. Indust schraighter best in the comparing this shift with known compound, compound identification on be made. Indust schraighter best in the comparing this shift with known compound, compound identification on be made. Indust schraighter best in the comparing this shift with known compound, compound identification on be made. The learn preserve is in well schraighter is the schraighter best in the schraighter best in the comparing this shift with known compound identification on be preserve is in well schraighter is the schraighter best in the schraigh										
APPENDIX B  APPENDIX B  Comparing this shift with known compound, compound identification on be made. Indust schraighter best frage schemating on the comparing this shift with known compound, compound identification on be made. Indust schraighter best in the comparing this shift with known compound, compound identification on be made. Indust schraighter best in the comparing this shift with known compound, compound identification on be made. Indust schraighter best in the comparing this shift with known compound, compound identification on be made. Indust schraighter best in the comparing this shift with known compound, compound identification on be made. The learn preserve is in well schraighter is the schraighter best in the schraighter best in the comparing this shift with known compound identification on be preserve is in well schraighter is the schraighter best in the schraigh	NETE	0501					ADDO	NDIOCO		NSTS-6050
RCC Sampling       through thickness based on the differences in the analysis. This theorem the bar poentiate is the strength on the s	NS15-6	0501					APPE	NUIGES		1313-0050
Analytical Techniques - Phase 1         operation was the         deposition was the           The analysis - Echniques and the slag were consistent with the slag were consistent were slag were slag were consistent were slag	RCC Samp PHASE ISA Phase extraction rend marke echniques. senchmark f could be use for future as A total c nud 53 sam summarized Analytical T The an in formatio summarized where feasib. 0. Optical pb	ling MPLING I sampling of only Typy tical hardwar set through va This activi for identifying d to obtain me mpling and a of 8 RCC pice of 8 RCC pice of 8 RCC pice of 8 RCC pice of 8 RCC pice and the set of the	involved the and the constraint of the constrain	Terences in the analysy free sectors for the start of the sectors for f resultant x-rays for of t resultant x-rays for of ullow depths on the surface with that nEDS spectrum is many external parame initiative reproducibility in atest asset. The mediacubility in the sector of the sector of the sector of the sector of the sector of the sector of the sector of the sector of the municating the data to municating the data to increase. I was accepted alysis results in onli initiative elemental compo-	I on the sis. This is i imaging chemical of the second of the second of the second of the second of the terrs and is not the d is more elements mposition in or f the effectively a larger I that the ly second	APPENDIX B			compounds, compound identification can be made. In this technique the beam only penetrates the first few layers of the surface. It is not a through- thickness technique. An alternative technique is powder X-aray diffusion identified directly. Moreover, XED is a bulk technique that i destructive to the sample. 4 Fourier Transformation Infra-red(FTIR) Spectroscopy was identified as a technique for analysis of organic deposits. This technique was not required in any analysis. 5 EM/EDS dot maps can belip identify layering of componends through thickness. However, this technique of SEM	analysis. Thus, this technique was the last resort. <b>Phase I Result:</b> 1. SEM/EDS analysis of metallic slap rovided information on the types of the second
surfaces of the sample. Purpose of this the area analyzed.	features o 2. Scanning Dispersive top and b Initial ele	f the sample. Electron Mice Spectroscopy bottom surfa emental analy	An: roscopy/Energy elev y (SEM/EDS) of pur ace of deposit. cor rsis on top and tecl	alysis (ESCA) or X-ray ctron spectroscopy (XP pose of this technique is to mpounds on the surfa- hnique essentially establ	y Photo- PS). The to identify ace. This lishes the				analysis provides more accurate local compositions and could be effectively used in combination with SEM/EDS to determine distribution of material in the cross-section. The limitations of microprobe analysis are that it requires a polished sample, the analysis is more	2003-0143, KSC-MSL-2003-0144, KSC MSL-2003-0145, KSC-MSL-2003-0144 KSC-MSL-2003-0149, KSC-MSL-2003 0150, KSC-MSL-2003-0167. 2 ESCA analysis suggested the presenc of compounds. In addition to metalli
sarlaes on ue sample. Parport of ins technique was to decement unique features of the sample. La licktom Spectroscopy for Chemical features of the sample. La licktom Spectroscopy for Chemical samples features of the sample features of the sample features of the samples of the sample features of the samples of the samples features of the samples of the samples features of the samples of the samples of the samples of the samples features of the samples of the samples of the samples of the samples features of the samples of the sampl	Item #	RDS #	Sample ID	Part	Current Location				accurate at higher magnifications, and is not the best tool for imaging. None of	oxides such as Al2O3, Fe2O3, Cr2O3, an
strikes of ue sample / appendix     EDS. If was known that microprob       strikes of ue sample / appendix     A Electron Spectroscopy for Chemical       a Electron Spectroscopy for Chemical     A Electron Spectroscopy for Chemical       b etter on spectroscopy for Chemical     A Electron Spectroscopy for Chemical       b previous Spectroscopy for Chemical     B Electron Spectroscopy for Chemical       b previous Spectroscopy for Chemical     B Electron Spectroscopy for Chemical       b previous Spectroscopy for Chemical     B Electron Spectroscopy for Chemical       b previous Spectroscopy for Chemical     B Electron Spectroscopy for Chemical       b previous Spectroscopy for Chemical     B Electron Spectroscopy for Chemical       intial elemental induge     Compounds on the surface and previous       b ottom surface of depositions     errors-section for legitications, and       intial elemental binding energy. Upon     a plathed surface       B Retron Spectroscopy for Chemical     errors-section for legitications, and       a hift in elemental binding energy. Upon     a plathed surface for surface and surface (a compounds, in addited)       B Retron Spectroscopy for Chemical     sorthe bettor for imaging. Non of the for surface (a compounds, in addited)       c entrops compounds on the surface of depositions and the for section of for maging. Non of the for secompounds in addited for the for secompounds in addited) </td <td>2200</td> <td>2200-3</td> <td>A1-A3, B1,B2,D1</td> <td>RCC</td> <td>Left Panel 8 Upper</td> <td></td> <td></td> <td></td> <td>microprobe. Therefore, as the analysis</td> <td>summarized in individual reports and a</td>	2200	2200-3	A1-A3, B1,B2,D1	RCC	Left Panel 8 Upper				microprobe. Therefore, as the analysis	summarized in individual reports and a
samases ranges range	18477	18477-1	A1-A3, B1, C1, C2, D1, E1-E4	RCC	Left Panel 8				made to send it to another NASA lab that had the right facility.	and their possible reaction product
starlass une sample / algo de lass     EDS. 11 was known that microprob       starlass une sample / algo de lass     EDS. 11 was known that microprob       starlass une sample / algo de lass     EDS. 11 was known that microprob       starlass une sample / algo de lass     EDS. 11 was known that microprob       starlass une sample / algo de lass     EDS. 11 was known that microprob       starlass une sample / algo de lass     EDS. 11 was known that microprob       starlass une sample / algo de lass     EDS. 11 was known that microprob       starlass une sample / algo de lass     EDS. 11 was known that microprob       starlass une sample / algo de lass     EDS. 11 was known that microprob       piecreix of postor     microprobe analysis are data in equivas       top and bottom surface of deposit.     compounds on the surface. This       the lass excluss. 2004 0.01 / X.SCX SALS. 2003 0.	1419	1419-1	A1-A4	RCC	Right Panel 8					samples were sent to GRC for
shiftest of the sample. Furgiore of the technique was to document unique.     EDS. If was known that microprob fastures of the sample.     EDS. If was known that microprob analysis provides more accurate to a shifter analysis or over the compositions and could be effectively used in combination with SEMEND determine distribution of material in the shift in elemental binding energy. Upon     EDS. If was known that microprob analysis provides more accurate to a microprobe matysis are could be effectively used in combination with SEMEND determine distribution of material in the shift in elemental binding energy. Upon     EDS. If was known that microprob analysis provides more accurate to a microprobe matysis are could be effectively used in combination with SEMEND determine distribution of material in the the maty is an or phater a polished sample.     EDS. If was known that microprob analysis provides more accurate to microprobe matysis are could be effectively used in combination with SEMEND determine distribution of material in compounds on the surface. This tochnique estimation that it require a polished sample.     EDS. If was known that microprob analysis provides more accurate to microprobe matysis are compounds. In addition the could approached this step, a decision was made to send it to another NASA that hat her fight facility.       1419     1419     1419     1419     A could be accurate a facility.									other techniques listed above are	
and additional uses any later regions of the subject regions of the subjec									surface analysis techniques. This	
shiftest of the sample / Farges of the sample / Far	853	853-1	A1,A2,B1,C1,D1- D3, E1-E3, F1	Fitting	Left Upper Spar Attach Fitting Panel 3				technique was considered as a last technique because in its destructive nature, it consumed the sample. A	GRC matched in principle with result obtained at KSC. However, the powder
statutes of the sample.       EDS. If was known that microprob         statutes of the sample.       EDS. If was known that microprob         statutes of the sample.       analysis provide of the sample.         statutes of the sample.       analysis provide of the sample.         statutes of the sample.       analysis provide of the sample.         statutes of the sample.       analysis provide of the sample.         statutes of the sample.       analysis provide of the sample.         statutes of the sample.       analysis provide of the sample.         statutes of the sample.       analysis provide of the sample.         statutes of the sample.       analysis provide of the sample.         statutes of the sample.       analysis provide of the sample.         statutes of the sample.       analysis provide of the sample.         statutes of the sample.       analysis provide of the sample.         statutes of the sample.       provide of the sample.         statutes of the sample.       analysis provide of the sample.         statutes of the sample.       statute and the sample.         statutes of the sample.       statute analysis analys	24543	24543-1	A1-A5	LESS Carrier Panel	Lower Left #2				for the application is that the slag	in identifying bulk crystallin compounds. It identified the presence
attraction discussion       EDS. If was known that microprob       EDS. If was known that microprob       BEDS. If was known that microprob       BEDS. If was known that microprob         attraction       BEDS. If was known that microprob         better       BEDS. If was known that microprob       BEDS. If was known that microprob       BEDS. If was known that microprob         better       BEDS. If was known that microprob       BEDS. If was known that microprob       BEDS. If was known that microprob         better       BEDS. If was known that microprob       BEDS. If was known that microprob       BEDS. If was known that microprob         top and bottom surface of deposition       If was known that microprob       BEDS. If was known that microprob         top and bottom surface of deposition       If was known that microprob       BEDS. If was known that microprob         top and bottom surface of deposition       If was known that microprob       BEDS. If was known that microprob         18477       18477-11       A1-A3, B1,B2,D1       Current Location       BEDS. If was known that microprob         18477       18477-11       A1-A3, B1,B2,D1       RCC       Left Panel 8       BEDS. If was known that microprob         18472       18472-12       A1-A2, B1,C1,D1-1       RCC       Right P	24086	24086-1	A1-A4	LESS Carrier	Lower Left #1				was also important prior to using these	other compounds. It was decided the
Subject of the sample. The years for the sample. The years of the yea			10 11 11 1		<u> </u>	l			and compounds are present by above	
Salides of the sample <i>L</i> proposed in tachinger was been doment unique.EDS. If was known that micropose analysis provides one accurate law by the compounds on the sample <i>L</i> proposed in the sample <i>L</i> pr	Appendix B	Table 1 - Ph	ase I Sampling Matrix							
Market values of the sample. religions of the religion of the religion of the religions of the religion of the reli						149		150	STS	-107 Columbia Reconstruction Repo
Millack of the sample. Purpose of the sample. Purpose of the sample. Purpose of the sample. Purpose of the sample of the samp						149		150	STS	

		APPENDICES	APPENDICES					NSTS-60501
utilized for the phase II analysis. ESCA was chosen not to be utilized for phase				Part#	RDS #	Sample ID	Part	Deposit Features
II analysis. KSC reports that summarize phase I results are KSC-MSI-2003-0137, KSC-MSI-2003-0143, KSC-MSI-2003- 0144, KSC-MSI-2003-0145, KSC-MSI- 2003-0148, KSC-MSI-2003-0149, KSC- MSI-2003-0150, KSC-MSI-2003-0167. 3. The FTIR technique was not utilized because no organic compounds	known standards. This underscores the emphasis on accurate interpretation due to confidence in results. Once it was decided that electron microprobe analysis would be used for more accurate local compositional analysis, selected			55083	55083-2	A1, A2, B1, B2, C1, C2	LH RCC #5 upper	Uniform deposit with some small globular nature at the apex of the panel. Sample A was taken in region of globular deposit. Other samples were taken in areas of thin sketchy deposits.
appeared to be present. 4. Cross-sectioning and dot mapping of elements clearly showed distribution and layering of elements (and possibly compounds). However, the technique lacked the detail that would be necessary to identify the source of the	standards were purchased and the equipment calibrated. Metallic analyses were compared against pure metal and IN718 standards. A 100-point average statistical method was used for calibration.			31985		A1, A2, B1, B2, C1, C2	LH RCC #7 Upper panel	Sample A and B were taken from the panel with more uniform deposit. Sample C was taken from the inboard rib with thicker deposit indicating some directionality to the deposit.
deposits and exact content of layering. Accurate compositional analysis by microprobe was required. Several cross- ectioned and mounted samples were sent to NASA MSFC and NASA GRC for microprobe analysis. The results were conclusive and solidified the	that the results varied from standards from 0.5% to 25% depending on the amount of element present. For greater than 1% by weight element composition in standard, the analysis error was maximum of 5%. For less than 1% by weight element			2200	2200-6	A1, A2, B1, B2, C1, C2	LH RCC #8, Upper panel	Samples A and B were taken from the apex area which show globular deposits. Sample C was taken in location having spheroids as seen in the radiograph.
were conclusive and soliditied the position that cross sectioning with SEM/EDS dot maps, followed by point microprobe analysis will provide the best content and layering information. The interpretative findings from GRC analysis were very similar to those at MSFC despite different samples. This	could be as high as 25%. The variations in oxide standards and analysis results were in similar ranges. The details are presented in MSFC-ED33-2003-065 and GRC reports CT-051203-8C, -8D. <b>PHASE IISAMPLING PLAN</b>			18477	18477-5	A1, A2, B1, B2	LH RCC #8, Upper panel	Sample A was taken in region of uniform deposit not having any other unique features. Sample B was taken in a region with more spheroids in an effort to take more
supper despite entretent samples. This further attested to the reproducibility aspect of the technique. The relevant reports that summarize Phase I results are KSC-MSL-2003-0137, KSC-MSL- 2003-0143, KSC-MSL-2003-0144, KSC-	Phase II sampling plan was generated based on the success of radiography in identifying "heavy material". The decision was made to sample with RCC intact. It was also agreed that two samples in close			43709	43709-2	A1, A2, B1, B2	LH RCC #8, Upper panel	specimens with spheroids Sample A was taken in a very thick "Tear" region. Sample B was taken in a thin "Tear" region.
MSL-2003-0145, KSC-MSL-2003-0148, KSC-MSL-2003-0149, KSC-MSL-2003- 0150, KSC-MSL-2003-0167, MSFC- ED33-2003-063, MSFC-ED33-2003-064, GRC (CT-050103-2C, -2D, CT-050903-3C,	proximity could be taken for X-ray diffraction and cross sectioning. This will help save time. The sampling procedure that worked successfully was a diamond cutter wheel on a Dremel tool. The Dremel tool operated			61143	61143-2		LH RCC #8 Upper Rib	Deposits exist on inbd and otbd side. Both surfaces will be analyzed. The deposit shows uniform nature and spheroid features.
<ol> <li>3D, CT-051203-5C, -5D).</li> <li>No bulk chemical analysis was done because of technical hurdles of standardizing the sample and the ability</li> </ol>	at 20,000 rpm and took about 15 minutes of cutting per sample. There was minimal heating of the part, and the part was warm			1419	1419-3	A1, A2, B1, B2	RH RCC #8 Upper Rib	Uniform deposit. No special feature to deposit identified in radiographs.
to get point information from the above techniques.	to the touch after cutting. A vacuum was operated to collect the dust generated. A1"X1.25" sample was taken and a 0.25"			16523	16523-4	A1, A2	RH RCC #8 Upper panel	Uniform deposit. No special feature to deposit identified in radiographs.

NSTS-6	0501				APPE
C 0 25" piec	e was cut for	x-ray diffraction.	Fable 2 details the nur	mber of samples	
The sample	s were photog	graphed at every taker	. Sample "1" will be		
		ted in the and s They were boxed teste	ample "2" will be x	-ray diffraction	
			 SE III SAMPLING P	LAN:	
			Based on the additi		
			tional parts were s les taken are descri		
		cross-section. below		bed in Table 5	
Part#	RDS #	Sample ID	Part	Comments	
2200	2200-	A1	LH RCC #8	Bluish green deposit on the	
	XY		Apex	outer surface of the apex.	
18477	18477-	A1,A2	LH RCC #8	Sample is being taken	
	XY		Upper panel	close to spar fitting	
				attachment location.	
				Objective is to look for A286.	
24724	24724-	A1, A2, B1	LH RCC #8,	Sample A was taken to find	
	XY		Lower heel	evidence of A286 and study	
				the RCC degradation.	
				Sample B is flaked off	
7025	7025-	A1. A2	LH RCC #9.	deposit from rib surface. The rib has deposits on	
1025	7025- XY	A1, A2	Upper inbd	inside and outside surfaces	
	~		rib	and is located on previously	
				un-analyzed RCC 9. The	
				sample shows some	
00711	00744			spheroids.	
29741	29741- XY	A1, A2	LH RCC #9, Upper obd	Sampling of RCC Panel 9 for slag content and	
	~1		rib	layering.	
38223	38223-	A1, A2, B1, B2	LH RCC #9	Sampling of RCC Panel 9	
	XY	,,,	Upper panel	for slag content and	
				layering.	
80632	80632-	A1, A2, B1, B2	LH RCC #4	Sampling of RCC Panel 4	
	XY		Upper	for slag content and	
				layering. Compare analysis with LH RCC Panels 5.7.	
1860	1860-	A1, A2	Unknown	Sample has spheroids and	
	XY			hole in RCC through which	
				material is seen coming	
				out. Can slag sampling help	
		1	I	locate it to LH RCC 9.	
1ppendix E	Table 3 - Ph	ase III Sampling Matrix			

\_

APPENDICES	NSTS-60501
154	STS-107 Columbia Reconstruction Report
	082303_01AppendixB

\_

NSTS-6	50501	
		APPENDIX C
Acronym	S	
ACGIH	American Conference of Governmental Industrial Hygienists	
ACM	Access Control Monitor	
ADP	Air Data Probe	
AMEC	Advanced Master Events Controller	
APU	Auxiliary Power Unit	
ARC	Ames Research Center	
ASA	Aero-surface Amplifier	
ATOS	Advanced Topometric Optical Scanner	
ATVC	Ascent Thrust Vector Control	
AWCS	Automated Work Control System	
BAFB	Barksdale Air Force Base	
BRIC	Biological Research in Canisters	
BSTRA	Ball Strut Tie Rod Assembly	
CAD	Computer Aided Drafting	
CAIB	Columbia Accident Investigation Board	
CBX-2	Critical Viscosity of Xenon	
CCCD	Crew Compartment Configuration Drawing	
CCTV	Closed Circuit Television	
CM	Combustion Module	
CRDS	Columbia Reconstruction Data System	
CRO	Columbia Recovery Office	
CT	Computed Tomography	
CTF	Columbia Task Force	
CVAS	Configuration Verification Accounting System	
DAWG	Debris Assessment Working Group	
DBA	Database Administrator	
DHCP	Dynamic Host Configuration Protocol	
EA	Electronic Assembly	
ECLSS	Environmental Controls and Life Support Systems	
STS-107 Co	lumbia Reconstruction Report	155

PPENDICES		NSTS-60501
r Lanifeg		NS15-00501
	EDO	Extended Duration Orbiter
	EMS	Experiment Module
	EMU	Extravehicular Mobility Unit
	EPA	Environmental Protection Agency
	ESCA	Electron Spectroscopy for Chemical Analysis
	ET	External Tank
	EVA	Extravehicular Activity
	FC	Fuel Cell
	FCOD	Flight Crew Operations Directorate
	FCPA	Fluid Control and Pump Assembly
	FCS	Flight Crew Systems
	FDEP	Florida Department of Environment Protection
	FDF	Flight Data File
	FDM	Frequency Division Multiplexer
	FIB	Fibrous Insulation Blanket
	FRCS	Forward Reaction Control System
	FREESTAR	Fast Reaction Experiment Enabling Science, Technology, Applications and Research
	FRSI	Felt Reusable Surface Insulation
	FTE	Full Time Equivalent
	FTIR	Fourier Transform Infrared Spectroscopy
	GAS	Get-Away Special
	GFE	Government Furnished Equipment
	GH2	Gaseous Hydrogen
	GIS	Geographical Information Systems
	GN2	Gaseous Nitrogen
	GNC	Guidance, Navigation and Controls
	GO2	Gaseous Oxygen
	GPC	General Purpose Computer
	GPS	Global Positioning Satellite
	GRC	Glenn Research Center
156		STS-107 Columbia Reconstruction Report
		062203, 01Appendix C

NSTS-6	60501	APPENDICES	
GSFC	Goddard Space Flight Center		
IEPA	High Efficiency Particle Air (filter)		
IFT	Hardware Forensics Team		
IMIS	Hazardous Material Inventory System		
IRSI	High Temperature Reusable Surface Insulation		
IUDE	Heads Up Display Electronics		
łYD	Hydraulics		
ML	Inner Mold Line		
Р	Internet Protocol		
PA	Isopropyl Alcohol		
RF	Item Release Form		
т	Information Technology		
SC	Johnson Space Center		
CSC	Kennedy Space Center		
ACB	Landing Aids Control Building		
.AN	Local Area Network		
aRC	Langley Research Center		
.ESS	Leading Edge Sub-System		
н	Left Hand		
.H2	Liquid Hydrogen		
.02	Liquid Oxygen		
.RSI	Low Temperature Reusable Surface Installation		
4&P	Materials and Processes		
MAC	Machine Address Code		
MADS	Measurement and Acquisition Data Systems		
MAR	Middeck Access Rack		
MDM	Multiplexer De-Multiplexer		
MESS	Large Stowage Rack		
AIT	Mishap Investigation Team		
MLG	Main Landing Gear		
MLGD	Main Landing Gear Door		
TS-107 Col	lumbia Reconstruction Report	157	
10-101 60	iumma novensa usileli licipett	137	

APPENDICES		NSTS-60501
	MMT	Mission Management Team
	MMVF	Man Made Vitreous Fibers
	MPM	Manipulator Positioning Mechanism
	MPS	Main Propulsion System
	MRT	Mishap Response Team
	MSFC	Marshall Space Flight Center
	NAIT	NASA Accident Investigation Team
	NASA	National Aeronautics and Space Administration
	NDE	Non-Destructive Evaluation
	NHA	Next Higher Assembly
	NSLD	NASA Shuttle Logistics Depot
	NTSB	National Transportation Safety Board
	NWA	Nose Wheel Assembly
	OCN	Order Control Number
	ODIN	Outsourcing Desktop Initiative
	OEL	Orbiter Electrical
	OEX	Orbiter Experiment Recorder
	OFK	Official Flight Kit
	OML	Outer Mold Line
	OMS	Orbital Maneuvering System
	OPF	Orbiter Processing Facility
	ORB	Orbiter
	OSHA	Occupational Safety and Health
	OVEWG	Orbiter Vehicle Engineering Working Group
	PAO	Public Affairs Office
	PCM	Pulse Code Multiplexer
	PCPA	Pressure Control and Pump Assembly
	PDA	Personal Digital Assistant
	PEL	Permissible Exposure Limit
	PGSC	Payload and General Support Computers
	PIM	Payload Integration Management
158		STS-107 Columbia Reconstruction Report
156		
		062303_01Appendix C

.....

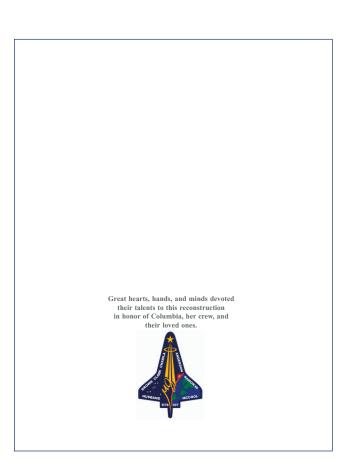
\_

E.

NSTS-	60501	APPENDICES	APPENDICES			NSTS-605
PLBD	Payload Bay Door			SLF	Shuttle Landing Facility	
PPE	Personal Protective Equipment			SOFBALL	Structure of Flame Balls at Low Lewis-Number	
PPK	Personal Preference Kit			SPA	Signal Processing Assembly	
PRSD	Power Reactant Storage and Distribution			SQL	Structured Query Language	
PRT	Prevention/Resolution Team			SRF	Sample Release Form	
PSA	Port Stowage Assembly			SRIL	Significant Recovered Items List	
PVD	Purge, Vent and Drain Systems			SSME	Space Shuttle Main Engine	
QA	Quality Assurance			SSP	Space Shuttle Program	
QC	Quality Control			STS	Space Transportation System	
RCC	Reinforced Carbon Carbon			TAR	Test Approval Request	
RCG	Reaction Cured Glass			TCS	Thermal Control System	
RCS	Reaction Control System			TIPS	Thermal Information Processing System	
RDM	Responsible Data Manager			TLV	Threshold Limit Value	
RDM	Research Double Module			TPS	Thermal Protection System	
RDS	Reconstruction Documentation Sheet			TPSF	Thermal Protection System Facility	
RH	Right Hand			TVC	Toxic Vapor Check	
RLV	Reusable Launch Vehicle			TWA	Time Weighted Average	
RMT	Recovery Management Team			USA	United Space Alliance	
RRT	Rapid Response Team			VAB	Vehicle Assembly Building	
RSB	Rudder Speed Brake			VCD	Vapor condensation Distillation	
RIV	Room Temperature Vulcanizing			VITO	Vehicle Integration Test Office	
SAM	Sub-system Area Manager			VPN	Virtual Private Network	
SDS	Shuttle Drawing System			VRML	Virtual Reality Modeling Language	
SEG	Similar Exposure Group			WDS	Wavelength Dispersive Spectroscopy	
SFOC	Space Flight Operations Contract			WLE	Wing Leading Edge	
SGS	Space Gateway Services			XPS	X-Ray Photoelectron Spectroscopy	
SIDDS	Shuttle Interagency Debris Database System			XRD	X-ray Diffraction	
SILTS	Shuttle Infra-red Leeside Temperature Sensor			ZCG	Zeolite Crystal Growth	
SIMS	Still Image Management System					
SIP	Strain Isolation Pad					

062303\_01Appendix 0

062303 01Appendix C





This Page Intentionally Left Blank