CHAIR JAMES: Would the Commissioners please come back and take their seats so we can get started?

This is a little bit of a different format from what we have experienced as we have held site visits. And it is designed to be informal, and designed so that we can hear from organizations that have an interest, to let us know about particular recommendations that they would like to see us focus on.

Today we will hear from several of those. Before the week is over we will have heard from 13 such organizations.

The first panel I would like to recognize, from the American Legislative Exchange Council, their deputy director of policy, Mike Flyn. From the U.S. Conference of Mayors, Mayor Jeff Griffin, he is chair of the taskforce on gaming, and finally the President of the North American Association of State and Provincial Lotteries, Mr. George Anderson.

Welcome, gentlemen. We have scheduled about ten minutes for each of your presentations, and all of you should have submitted your recommendations to us, and I’m certain that each of the Commissioners reviewed the available information that we have.

I would ask you to go ahead and summarize your comments, and after that we will engage in yet again a very informal discussion.

And I want to keep this as free flowing as possible, and would encourage dialogue not only among Commissioners, but among presenters as well.

And with that I will turn to you, Mr. Flyn. Welcome.