A. **Major Repeated Themes Raised in the Discussion.** A grouping of ideas repeated with some frequency in the session and brought up again during the group summation process. Also includes diverging views and/or questions about the topic.

The group agreed that there are certain critical factors that are essential to partnerships:

1. trust (including willingness to take risk)
2. openness/willingness to listen
3. inclusiveness
4. communication
5. catalyst/problem e.g. mutual self interest, commitment
6. quality leadership

B. **National-level Practical Actions** that could be taken by the Federal government, national NGO’s, and other national organizations. Diverging views and/or questions are also noted.

- A national conservation policy promoting cooperative conservation would assess and report on the scope and success of such efforts thus far. This would be a state of the nation’s cooperative conservation. The policy would identify gaps, areas unaddressed by existing cooperative conservation efforts and the limits of cooperative conservation. Then the policy would explore and encourage efforts to transcend those limits and find ways to apply cooperative conservation to problems in areas and on scales not yet addressed. This would include enabling agencies to work more easily with each other, enable and facilitate planning across political jurisdictions, and span ecosystems and cultural contexts.

- Public Sector Roles:
  - use the availability of funds to drive certain actions that lead to desirable conservation outcomes
  - partner with local groups to achieve specific desirable ends
  - technical/scientific advice
  - initiate projects
  - implementation of projects
  - setting standards and monitoring
- Recognize and fund the cost of collaboration, including technical and training and development costs. Collaboration is not necessarily going to result in spending less federal dollars but it will ensure spending federal dollars more wisely.
- Create incentives for funds, recognition, and employee …
- Engage in outcome-based partnerships. Set standards and monitor partnerships.
- Include criteria in national resource allocation and authorizations that would make clear that partnership activities are not subject to FACA and that would provide for community design.

C. **Local-level Practical Actions** that could be taken at the local or community level by Tribes, state and local communities, private citizens, and local organizations. Diverging views and/or questions are also noted.

- Private Sector Roles:
  - Technical/scientific advice
  - Understanding the local community
  - Initiate projects
  - Implementation of projects
  - Communicating success to/educate Congress
  - Private sector funds
  - setting standards and monitoring
- Academia Roles:
  - Technical/scientific advice
  - Academia can be active partners
  - setting standards and monitoring

D. **Particularly insightful quotes from participants** that capture the essence of key points made during the group’s discussion.

N/A

*This document represents the views of the individual participants and does not reflect group consensus.*