Commissioner Wright met with John Tuck and Pat Butler. The attendees recommended that the Postal Service be a “government agency that reports to, and is accountable to, the President.” They also stated that the Postal Service should be governed by the PRC and that the PRC should be strengthened. They believe that First Class advertising mail is subsidized and that this should be stopped. Additionally, they believe that the USPS should not compete with other types of advertising on a subsidized basis. They stated that “universal service” should include all classes of mail on a fair, non-discriminatory basis, throughout the entire country. They also stated that the USPS should have full flexibility to close offices, use kiosks and alternate locations, and manage their operations.