### USPS Facility Estimated Annual Attributable Cost (Billions) - $45 Billion

<table>
<thead>
<tr>
<th>Facility</th>
<th>Postal Workers (000)</th>
<th>Letter Carriers (000)</th>
<th>Transportation (000)</th>
<th>Overhead (000)</th>
<th>Total Cost (000)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bulk Mail Centers</td>
<td>$4,521,658</td>
<td>A $</td>
<td>$818,209</td>
<td>D $2,624,295</td>
<td>F $7,964,162</td>
</tr>
<tr>
<td>Processing &amp; Distribution Centers</td>
<td>$7,564,728</td>
<td>B $</td>
<td>$2,043,415</td>
<td>E $4,252,075</td>
<td>G $13,860,218</td>
</tr>
<tr>
<td>Delivery Units</td>
<td>$7,180,505</td>
<td>C $</td>
<td>$1,882,901</td>
<td>G $4,032,336</td>
<td>F $13,095,742</td>
</tr>
<tr>
<td>Collections &amp; Delivery</td>
<td></td>
<td></td>
<td>$10,225,379</td>
<td>$10,225,379</td>
<td>$40,850,758</td>
</tr>
<tr>
<td>Total Cost</td>
<td>$19,266,891</td>
<td></td>
<td>$4,744,525</td>
<td>$10,908,706</td>
<td>$45,145,501</td>
</tr>
</tbody>
</table>

**Institutional Cost (Other Cost) = $27.5 Billion**

**Postal Workers**
- Postmasters
- Supervisors
- CAG A-J & K

**Letter Carriers**
- City Delivery Carriers
- Vehicle Services Drivers
- Rural Carriers

**Overhead**
- Custodial
- Motor Vehicle Service
- Building Occupancy
- Supplies & Services
- Admin & Reg. Ops
- Depreciation

**Cost Category Breakdown**
- Processing = A+B
- Transportation = C+D+E
- Overhead = F+G

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Based on data from Opinion and Recommended Decision Approving Stipulation and Agreement, Docket No R2001-1, Appendix F; Summary of Attributable Costs; R2001-1 PRC Distribution of Attributable Cost to Classes and Services Test Year/PRC Recommended Rates