

CITIZENS HEALTH CARE WORKING GROUP

PUBLIC HEARING

9th Floor Conference Room  
George Strake Building  
Christus St. Joseph Hospital  
1919 La Branch  
Houston, Texas

Tuesday, July 26, 2005

The hearing convened at 8:00 p.m.

MEMBERS PRESENT:

RANDALL L. JOHNSON, Chairman  
DOTTY BAZOS, RN  
MONTYE S. CONLAN  
THERESE A. HUGHES, MA  
CATHERINE G. McLAUGHLIN, Vice Chair  
ROSARIO PEREZ, RN  
CHRISTINE WRIGHT, RN, MPA

ALSO PRESENT:

PAT CARRIER, Regional President, Christus Healthcare,  
Houston  
KIMBERLY PENN, Executive Director, East End Family Center  
GEORGE GROB, Executive Director  
ANDY ROCK, Senior Program Analyst  
CAROLINE TAPLIN, Senior Program Analyst  
RACHEL TYREE, Program Analyst  
JESSICA FEDERER, Program Analyst  
and  
Members of the Public

INDEX

<u>SPEAKERS</u>	<u>PAGE</u>
Adela Valdez, MD	5
Karl Eschbach, PhD	20
Patti Patterson, MD	54
Ernest R. Parisi	67
Rachel A. Gonzales-Hanson	80
Nancy Wilson	107
Lanette Gonzales	129
Paul Dennett	163
Gerry Smolka	173
Marshall Bolyard	182

P R O C E E D I N G S

1  
2 CHAIR JOHNSON: Good morning, everybody. We'd  
3 like to welcome you to our hearing today. And we're going  
4 to begin. I'd like to introduce myself. I'm Randy  
5 Johnson, and serve as the Chair of the Working Group.

6 And this morning before we get started, Pat  
7 Carrier, who is the Regional President of the Christus  
8 Healthcare Houston is here to welcome us, and we welcome  
9 you. Thank you very much.

10 MR. CARRIER: Thank you Mr. Chairman, and as  
11 you said, I'm just here to welcome you this morning. We  
12 are certainly honored to have this distinguished committee  
13 here today. We understand the task that you have before  
14 you is a very significant one and important to us that  
15 operate in the field of healthcare, or use healthcare,  
16 quite frankly, because access to healthcare for the  
17 general public is about as important an issue as we have  
18 in the United States today. And we have many of them, I  
19 understand that.

20 I would like to welcome you to Christus St.  
21 Joseph Hospital. St. Joseph is the oldest continuously  
22 operating hospital in the city of Houston. It's one of  
23 the first in the state. It's been here for 118 years. It  
24 was founded by the Sisters of Charity of the Incarnate  
25 Word.

1           And we have long served a mission for people  
2 who have trouble to access to healthcare, and we very well  
3 understand what you're all about, because we think we've  
4 been about it for a long time also.

5           We're also very proud to have our own Rosie  
6 Perez as part of this committee, and she very deftly let  
7 me know that, Hey, you need to come and welcome these  
8 folks today, so welcome to Texas. Welcome to Houston. If  
9 there's anything we can do to make your stay more  
10 pleasant, please don't hesitate to ask, because we're here  
11 to make this day go as well as it possibly can, and we  
12 wish you great success in your task. Thank you.

13           CHAIR JOHNSON: Thank you very much, Pat. And  
14 we are equally indebted to Rosie for her contribution on  
15 our behalf in preparation for our meeting today. We've  
16 gotten to know Rosie a little bit, and she's been a  
17 significant part of what we're trying to do here, so. We  
18 value her participation in the Workgroup, and we're  
19 looking forward to our day today.

20           So thank you very much, Rosie, for all you've  
21 done.

22           Just briefly, we'd like to invite your  
23 attention to our agenda. This morning we're going to  
24 start by having a review of Hispanic initiatives and  
25 issues, and Karl Eschbach, who's not here yet but is on

1 his way, will be joining Adela Valdez, who is seated at  
2 the head of the table, in discussing some of those issues  
3 and initiatives.

4 A little bit later we'll be talking about rural  
5 health. Even later in the morning we'll talk about long-  
6 term care, home and community options.

7 And finally, early afternoon we'll be talking  
8 about retiree healthcare.

9 So that's our agenda, and we'd like to just  
10 move right into our initiative, and Adela, we're just  
11 pleased to have you here this morning. Thank you for your  
12 joining us.

13 Adela is a person who has experience in both  
14 clinical and administrative duties, and they include a  
15 clinical faculty at two family practice residency  
16 programs, as well as being a hospital administrator from  
17 South Texas Hospital, and Area Health Education Center  
18 Director in the early '90s.

19 We're glad you're here. We have your resume --  
20 bio, rather, and have had a chance to look at that.

21 Karl Eschbach will join us at the table when he  
22 gets here.

23 Our practice has been to ask you to make a  
24 presentation of 10 to 15 minutes, and then the other  
25 speaker to make a presentation of 10 to 15 minutes, and

1 then to take time for questions from the Working Group.

2 DR. VALDEZ: Very good.

3 CHAIR JOHNSON: So we'll look forward to your  
4 comments.

5 DR. VALDEZ: Well, first of all it's a great  
6 privilege for me to be here. I would like to thank you  
7 for being here in Houston and hearing the voice of the  
8 community, because I think that's very essential in moving  
9 forward with any kind of agenda, and I also I would like  
10 to say that I really like the name of your group: Working  
11 Group. I think it says a lot about the focus that you  
12 have and the interest that you have in making this thing  
13 work.

14 As part of my background, let me say that I am  
15 from South Texas. I grew up there. I went back to  
16 practice there. I've been involved in not only in private  
17 practice, but I've been involved in a lot of state  
18 agencies, and I understand the public health issues of the  
19 Border.

20 More recently I was past Presiding Officer of  
21 the Health Disparities Task Force for the State of Texas,  
22 and as such I had the privilege of meeting a great number  
23 of people, going to national meetings, and understanding  
24 kind of a common theme that was there, as far as the  
25 underserved.

1 I'd like to go ahead and start with my  
2 presentation.

3 The objectives for today will be to review how  
4 the Health Disparity Task Force and the Department of  
5 State Health and Services approach health disparities.  
6 And I have an overview of the Hispanic health disparities,  
7 as well.

8 I'd like to review the organizational process  
9 that we utilized to address the health disparities, and  
10 then highlight some best practices in the Region, and then  
11 lessons learned.

12 So what was our approach at the state level?

13 First of all we looked, actually, at the  
14 national guidelines that there were, and the priority  
15 health areas were infant mortality, cancer, cardiovascular  
16 disease, diabetes, HIV-AIDS, and immunizations.

17 In Texas, although we had very similar focus,  
18 we tried to focus more towards core issues or core  
19 preventive attacks to the problem.

20 So yes, we had immunizations, but we combated  
21 obesity and diabetes prevention, therefore targeting  
22 cancer, cardiovascular disease. And physical activity and  
23 fitness, addressing both diabetes and cardiovascular  
24 disease. Tobacco use for cancer prevention, responsible  
25 sexual behavior, and prenatal care.

1           We quickly found out that really the burden of  
2 most of our healthcare costs and our suffering is with  
3 chronic diseases, and that's where, actually, where we  
4 have a lot more ethnic disparities.

5           When you look at the leading causes of death in  
6 the United States, and you looked at the fact of the  
7 actual causes of death, tobacco really is the number one,  
8 followed by poor diet, lack of exercise, alcohol,  
9 infectious agents, pollutant toxins, firearms.

10           But if you look, it really translates to a  
11 common clinical heart disease, cancer, stroke, and lung  
12 diseases.

13           When you look at Texas, obviously heart disease  
14 seems to be the number one, then cancer, cardiovascular  
15 disease, accidents, respiratory diseases, diabetes, and  
16 then infectious diseases.

17           And our overall discussion of kind of our main  
18 focus areas that were most significant in our findings was  
19 that obesity seems to be a more growing epidemic, and will  
20 certainly affect our youth.

21           This is just a CDC guideline I'm showing that  
22 Texas right now is between 20-24 percent of the population  
23 now is considered obese.

24           And we unfortunately have the rank of having  
25 some of the fattest cities: Houston, Dallas, San Antonio,

1 Fort Worth, and Arlington, Texas.

2 So it is the perfect storm.

3 And I don't think we're doing the right kind of  
4 lifestyles to accomplish what we need to.

5 Now, the other target was tobacco prevention,  
6 because we felt that obviously this could probably have  
7 the most impact.

8 So monies were placed into this tobacco  
9 initiative, and because of the large number of effects,  
10 and of the fact that it's preventable.

11 So what are our successes?

12 Well, I'd like to highlight the fact that we've  
13 had some major successes in the area of trends in  
14 prevalence of smoking cessation.

15 And one of the problems that we have, as all  
16 states have, is we have little funds. In fact, through  
17 our last session and the reorganization, we didn't even  
18 know if the Health Disparities Task Force would actually  
19 survive, and our budget was cut down to about 20 percent  
20 of what it was.

21 Along with that, of course, that meant that the  
22 Regions received very few funds at all, and what little  
23 funds they had -- we wanted to know what the Regions  
24 were -- how they were going to address all the problems  
25 with such little money.

1           And one of the things we learned is that people  
2 can get very ingenious, especially if they have a lot of  
3 passion, and as long as also you have their support, and  
4 they have maybe a real clear focus.

5           So we decided maybe the Regions should focus  
6 only on one area of concern, with that little funds.

7           And the next slide, what it does, it highlights  
8 a pilot initiative for East Texas counties: Jefferson,  
9 Harris, Fort Bend, and Montgomery.

10           And it was quite amazing what they were able to  
11 accomplish. After the first two years of implementation,  
12 they had 36 percent reduction in 6th to 12th Grade tobacco  
13 users in East Texas. Fifty-five fewer 6th to 12th graders  
14 using tobacco products, and 18.6 reduction in adult  
15 smoking rates, which translated to about 90,000 fewer  
16 adult smokers in the area. So it's exceedingly  
17 successful.

18           So I'd to now focus on the Hispanic health  
19 disparities. Now mind you, then, all these other issues  
20 that I've talked about are pretty generic. They cross all  
21 boundaries.

22           On education, I found that to be one of the  
23 most severely lacking, as far as underrepresentation of  
24 Hispanics. There's a tremendously high dropout rate, poor  
25 SAT scores, and very poor enrollment in early childhood

1 education.

2           Hispanics and blacks are also  
3 disproportionately underrepresented in virtually all the  
4 health professions, and this includes academia, research  
5 fields, and post-bachelor degrees.

6           The major disparity, though, in my mind, is in  
7 decision-making positions in the health professions, in  
8 state and national bodies, business sector, educational  
9 sector, and governmental sectors.

10           In Texas, Hispanics are disproportionately  
11 uninsured, and underinsured, and the problem is greater  
12 among Hispanics in the Southwest and even greater among my  
13 area, which is South Texas, along the Border.

14           And this is really already a wrong slide,  
15 because it's up to about 29 percent of Texans are  
16 uninsured. And I want to focus on the fact that most of  
17 the uninsured are employed, so most of the Hispanics are  
18 working. They're the working poor.

19           Texas ranks second among states in the  
20 percentage of children who do not have public or private  
21 health insurance, and 44 percent of the uninsured children  
22 are Hispanic.

23           Migrant children, even though they do have  
24 coverage under the Texas Medicaid program, unfortunately  
25 many of them can't take that with them across states.

1           Lack of insurance also affects not only poor  
2 health, but higher hospitalization rates and more advanced  
3 disease, as stated here in this slide.

4           Hispanics also have lower utilization rates of  
5 healthcare. Some of it is culture. As you all know, we  
6 believe in a lot of home remedies, we rely a lot on our  
7 *abuelita* or grandmother to help us out when we're not  
8 feeling well. And we're reactive, versus proactive.

9           And women set the health agenda in the  
10 household, and that's very important to know, because if  
11 you want to affect the family, you need to affect the  
12 women in the household, and this is particularly true in  
13 the Hispanic population.

14           Of concern is that only 13 percent of the  
15 state's 13,000 Primary Care physicians are Hispanic.  
16 That's significant, because language and cultural barriers  
17 are significant as they are, period.

18           As far as diabetes, we do have a higher rate of  
19 diabetes in Hispanics, a much higher rate of  
20 complications, and much higher death rates.

21           Homicide is also one of the things that  
22 sometimes is not spoke of, but the homicide rate for  
23 Hispanics, in males, is about two to four times higher  
24 than that for Anglo males in Texas in 1990 and 2000.

25           And let me just say that I'm a past

1 Commissioner of Jail Standards, and you also find the fact  
2 that you also have a lot more Hispanics, young Hispanics,  
3 in jail.

4 The adjusted death rate from cervical cancer is  
5 also higher in Hispanic females. The screening for breast  
6 cancer is much lower, and breast examinations by clinical  
7 physicians. Rates of mammography, also, are lowest in  
8 Hispanic females.

9 And as you well know, teenage pregnancy rates  
10 are exceedingly high, with also percent unmarried, two-  
11 thirds of teenage pregnancies, and rates overall basically  
12 have been stable, though.

13 Obesity, as I mentioned before, is  
14 disproportionately increasing in Hispanics, and we're  
15 finding more and more in the middle-age group, and I do  
16 have -- you know, I didn't know how much time I had, but I  
17 do have a whole series of slides of that, and information  
18 on the youth, and the obesity is happening in Elementary  
19 School age children.

20 There needs to be more frequent assessment of  
21 mental health, because obviously diabetes and depression  
22 go hand-in-hand. About 85 percent of depression is  
23 associated also with a chronic illness, so we really need  
24 to focus on that one.

25 Summary: we have rapidly growing numbers,

1 increased undereducation, low income, language barriers,  
2 greater lack of access, underutilization, and greater  
3 uninsured and underinsured.

4           The policy implications have to do with  
5 expansion of health insurance, increased inclusion of  
6 Latinos in medical health research as consumers and  
7 researchers, and increased numbers of Latinos and blacks  
8 in academic health institutions. Enhancement of early  
9 educational opportunities, with a dramatic focus needed in  
10 elimination of disparities with access to care,  
11 utilization of care, and preventive services.

12           The challenges obviously, as you well know, are  
13 increased healthcare costs, lack of societal mandate,  
14 increased expectations as far as technology, and improving  
15 healthcare requires education, employment, and decision-  
16 making capacity in a variety of community and  
17 organizational sectors.

18           The summary then is, we do have major  
19 underrepresentation in all areas, and we definitely have a  
20 great number of health disparities, and very few  
21 resources.

22           So I was asked to think outside the box when I  
23 was in health disparity, so I thought this is a oxymoron  
24 where you're in a state institution, but I figured, well,  
25 let's give it a try.

1           So we were -- lessons learned. Well, some new  
2 initiatives that we thought of are that there are  
3 definitely some state program initiatives, regional  
4 initiatives, and the initiation of Texas State Health  
5 Strategic Partnership.

6           Let me focus a little bit on that one. That is  
7 100 organizations that have been put together by the then  
8 Commission of Health, now Commissioner of DSHS, Dr.  
9 Sanchez, and I want to commend him for that, that brings  
10 in a great number of private organizations and public  
11 organizations and academic centers, trying to focus on  
12 some major goals that hopefully will help the state of  
13 Texas.

14           Go ahead.

15           Strategies obviously to look at eliminating  
16 health disparities as an overall theme, but looking at the  
17 fact that there's certainly a great need for research,  
18 because there's a lot of unknowns out there.

19           There's a lot of unknowns as to why things are  
20 happening. We definitely need some research.

21           But the strategies include improved access,  
22 enhanced public information, community partnerships, and  
23 realignment of funding priorities.

24           And we knew that there's a lot of causes of  
25 disparity. We're trying to focus on them.

1           So small steps and big impact is what we're  
2 looking for.

3           So we were linking to external partners, we're  
4 looking for, you know, obviously, a lot of public,  
5 community, and private sectors.

6           And then we asked the Region, and I said  
7 before, you know, What are you doing right? You know,  
8 what is going on?

9           So these are the different Regions that I'm  
10 talking about, and each Region actually presented to the  
11 Health Disparity Task Force their focus area.

12           And one of the biggest areas where we really  
13 see a great amount of improvement, and really culturally  
14 sensitive, and culturally appropriate, is through the  
15 Promotora community outreach projects. And there are  
16 many.

17           They're poorly funded, but I can tell you  
18 there's a lot of passion there, and a lot of desire to  
19 help.

20           One of the other areas that I was fortunate, I  
21 went to a minority health conference here in Texas, and  
22 UTMB is looking at a 3-Share program for the uninsured,  
23 and that includes premium sharing between the employer,  
24 employee, and the government.

25           At Texas Instruments, too, in a national

1 meeting, had a different focus in trying to alleviate,  
2 obviously, there costs, but in doing so I think they did  
3 some very wonderful things.

4           The designed disease management programs that  
5 are relevant to the employee, they collaborated with a  
6 national committee and national research agency, and they  
7 were working to influence the local business community to  
8 increase their awareness of the healthcare disparities.

9           And what they wanted to accomplish is to have a  
10 diversity of networks, cultural proficiency in delivery of  
11 healthcare, and data tracking of disease outcomes.

12           And I can't overemphasize data and  
13 accountability. It's hard to fight and to argue over  
14 data.

15           So TI, I think, is in the right track of trying  
16 to deliver basically culturally appropriate healthcare  
17 that makes sense, and is effective as far as cost-cutting,  
18 as well.

19           So basically what they're looking and helping  
20 to increase the awareness and the need for cultural  
21 competency for healthcare providers, ensuring health plan  
22 physician panels have a diversity population, encouraging  
23 healthcare plan carriers to diversify.

24           I wanted to just to focus again on the Texas  
25 State Strategic Healthcare Partnership goals. There are

1 nine major goals, six of them are dealing with major  
2 healthcare issues. And if you look at the fact that these  
3 are under organizations and what their focusing on is  
4 really primary, very core preventive measures, like health  
5 nutrition, health choices, mental health, health stress  
6 environmental, and reducing infectious diseases. So  
7 they're very, very broad.

8 The rest, the other three, we're dealing with  
9 infrastructure of the system itself.

10 So you see that you're talking about public  
11 health services, governmental agencies, and community --  
12 Texas community infrastructure.

13 And I want to focus also on the fact that we  
14 have been very blessed in also having some very national  
15 initiatives being focused in this area, and just to  
16 highlight, the Presidential Advisory Commission on  
17 Educational Excellence for Hispanic Americans.

18 I guess my three major areas, focuses, points  
19 that I'd like to make are that there needs to be  
20 cooperation, collaboration, focus, and focus on high-yield  
21 practice with a lot of data and accountability.

22 And communicate, communicate, communicate.

23 I'd like to end this with a little video clip.

24 In East Texas, they used their monies that we had for  
25 them in many creative ways.

1           One was to collaborate with an academic center  
2 and a public health sector in coming with these very  
3 culturally appropriate videos.

4           So I'd like to end my discussion with that.

5           MS. PEREZ: Dr. Valdez, I'm so sorry. We were  
6 not able to bring up the video clip. There were technical  
7 difficulties bringing that, so I apologize for that.

8           But we can make it available to the committee  
9 members, and we do have a web site. We can also make it  
10 available on there.

11           DR. VALDEZ: It's very impressive. The public  
12 service announcements media is really underutilized. A  
13 lot of the studies that we did in South Texas really  
14 proved that radio and the media are one of the -- in fact,  
15 probably number one source of information for a lot of our  
16 clients, and the second is physicians, but the first is  
17 media.

18           So I would very much encourage you to use that  
19 media as well.

20           Thank you.

21           CHAIR JOHNSON: I think you have a commitment  
22 from us that we will get that when we get it.

23           Thank you very much.

24           Is Karl Eschbach here?

25           MR. ESCHBACH: Yes, I am.

1 CHAIR JOHNSON: Okay. Would you like to join  
2 us at the head table? And we'd like to welcome you, Karl.

3 Dr. Eschbach is Associate Professor in the  
4 Department of Internal Medicine, Division of Geriatrics  
5 and the University of Texas in Galveston, and what we're  
6 going to do, if this works for you, is ask you to make  
7 your presentation of 10 to 12 minutes, and then we'll open  
8 the Working Group to questions for you, if you may, and if  
9 we may, and we're able to go until about 9:15 in total,  
10 so, if you take 12 minutes or so for formal presentation,  
11 then we'll open our discussion.

12 MR. ESCHBACH: Okay.

13 CHAIR JOHNSON: Welcome.

14 MR. ESCHBACH: I want to talk about Hispanic  
15 health and healthcare issues in Texas and the United  
16 States.

17 The purpose of the presentation -- next  
18 slide -- is to give a context to understanding healthcare  
19 accessibility issues for Hispanics in Texas and the other  
20 states.

21 As you mentioned, I'm at the University of  
22 Texas Medical Branch in with the Department of Internal  
23 Medicine, but my training and background is as a  
24 demographer. So those are the issues I'm going to talk  
25 about.

1           In particular, I'm going to talk about  
2 population growth, composition of the Hispanic population,  
3 health status of Hispanics, healthcare access, the  
4 Regional burden in Texas, and the undocumented population  
5 and its needs.

6           The next slide shows you the rapid growth,  
7 which I'm sure everyone here is familiar with, of  
8 Hispanics as a percentage of the United States population,  
9 from about 1.4 percent of the U.S. population in 1940 up  
10 to 41.3 million people and 14.1 percent of the population  
11 in 2004.

12           In Texas, the population was estimated in 2003,  
13 the latest Census Bureau estimates 7.6 million is now 34.2  
14 percent of the population, and the projected growth of the  
15 Hispanic population from the Census Bureau and the Texas  
16 State Data Center are respectively to, in 2040, 22 percent  
17 of the population, in the state of Texas, of course, we  
18 don't know exactly what's going to happen, but up to 19  
19 million persons, and over half the population by 2040.

20           These projections are based on trends before  
21 2000, and so far, since 2000, we've been pretty much on  
22 track.

23           86 percent of Texas Hispanics are of Mexican  
24 origin. 31 percent of Texas Hispanics are immigrants.  
25 It's a little lower than for the United States as a whole,

1 and I won't belabor the point, but of course as we all  
2 know, the Hispanic -- on average, although there's a great  
3 diversity in the population, have lower average education,  
4 and concentration in service work, precision production,  
5 craft, repair, construction, and transportation  
6 industries, which is important in terms of looking at  
7 healthcare access.

8           Now I want to talk a couple minutes, and, you  
9 know, I may a little bit -- you know, I came in a little  
10 late, and seems to contradict Dr. Valdez a little bit, but  
11 I think not really, but I want to talk about the Hispanic  
12 paradox, which is the finding of low age-specific  
13 mortality rates for the Hispanic population of the United  
14 States compared to the non-Hispanic white population,  
15 despite the socioeconomic disadvantage of the Hispanics.

16           The standard citation to this fact is a JAMA  
17 article from 1993 that showed that the standardized  
18 mortality rate ratio for Hispanics compared to non-  
19 Hispanic whites was .74 for men and .82 for women. The  
20 Hispanics have lower heart disease and cancer mortality,  
21 the birth outcomes are similar to whites, and another  
22 aspect of the paradox that's important is that the  
23 Hispanic advantage is larger for immigrants than it is for  
24 natives.

25           Now what's the cause of the mortality

1 advantage? Well, that's a matter of debate, and we can't  
2 go through everything here, but one cause seems to be the  
3 better health behaviors of Hispanic populations on  
4 average, particularly immigrants, in terms of diet and  
5 lower smoking rates.

6 If you look at mortality rates for younger  
7 adults, you find much lower suicide rates for Hispanics.  
8 Now, believe it or not, much lower rates of death from  
9 drug abuse and from STDs. I mean, a point important to  
10 emphasize, because it's often overlooked.

11 And the other important reason is health  
12 selected migration. The idea here is, and it's a world-  
13 wide phenomenon, is that healthier people are more likely  
14 to move long distances, more likely to cross international  
15 borders. Economists, you know, in short, explain that  
16 that happens because people are moving largely for  
17 economic reasons, and if they're doing so, people who  
18 expect a greater return are more likely to move.

19 And, you know, for that reason, the people who  
20 come to the United States are more likely to be in good  
21 health.

22 So what is the implication of this, is, a point  
23 that I want to emphasize, is that if you look at  
24 statistics nationwide, Hispanics do not impose an  
25 excessive healthcare burden because of poor health habits,

1 and extra burden of illness, or higher use of medical  
2 care.

3 Now, you know, I want to say in saying this,  
4 and I do not want to minimize and overlook the fact that  
5 there are many disadvantages. There are higher rates of  
6 diabetes, hypertension, higher rates of risks like obesity  
7 and low rates of physical activity in leisure time.

8 All of these things are true. Nonetheless,  
9 there are counterbalancing advantages with respect to this  
10 population, which means that it is not particularly  
11 overburdening our healthcare system with respect to poor  
12 health.

13 But I think the major issue, and the one, you  
14 know, that I choose to focus on, is the limited access to  
15 health insurance coverage of the Hispanic population,  
16 because, as I mentioned before, of the concentration in  
17 industries and occupations with limited insurance --  
18 employer-based insurance coverage. And also because  
19 unauthorized immigration status limits accessibility to  
20 public programs.

21 So if we look at the next slide, this shows the  
22 health insurance rates for the Hispanic population in  
23 2003. This is national data from the National Health  
24 Interview Survey, and it's broken down by age.

25 And you see here that the rate of no insurance

1 for children is 22 percent; for working age adults it's 46  
2 percent; even for elders, in spite of the Social Security  
3 program, it's still 7 percent.

4 And you'll also see relatively low rates of  
5 employment-based health insurance, so you can break this  
6 down further, and the next slide is showing the percent  
7 with no health insurance for Hispanic immigrants versus  
8 U.S.-born, and you'll see here that immigrant children, 65  
9 percent of children under 18 have no health insurance  
10 coverage whatsoever, as defined in the National Health  
11 Interview Survey. This is a point estimate for the point  
12 in time at the time of the survey.

13 And again, among immigrants, 13 percent, even  
14 at older ages, despite Social Security, have no health  
15 insurance. For the U.S.-born, rates are much lower, but  
16 as you can see, compared to the last column, they are  
17 still much higher than those for non-Hispanic whites.

18 So what are the health implications of lower  
19 insurance rates? Well, lower rates of healthcare  
20 utilization, lower screening and immunization, less likely  
21 to have a regular provider of care, shorter survival time  
22 after diagnosis, and, you know, a burden to seek  
23 healthcare in informal sectors by crossing the border.

24 My chief of my division, Geriatrics, at UTMB,  
25 is a Mexican physician. He says that he is very aware

1 that many of his patients that he sees even in Galveston,  
2 that he's writing a prescription for them and they're  
3 getting it filled in Monterrey, and seeing a physician in  
4 Monterrey, Mexico, because they may not have the access  
5 they need in the United States.

6 Now, as I said, I wanted to touch briefly on  
7 unauthorized immigrant populations. This is an important  
8 issue. Estimates are that 80 percent of recent Mexican  
9 immigrants to the United States are unauthorized. There  
10 is an estimated undocumented population of 1.4 million in  
11 Texas and 10 million in the United States. And these  
12 estimates are from Jeffrey Passel, a recent study done  
13 that the Pew Hispanic Center.

14 You know, these are a considerable portion of  
15 the population. In fact, if you looked at the  
16 Houston/Harris County area, the undocumented population is  
17 perhaps -- now the estimates show clearly more than 10  
18 percent of the population, and a greater portion of the  
19 labor force, because they tend to be concentrated in  
20 working ages, instead of as children and of older ages.

21 So I think the important point that I want to  
22 take out of that is that if we move on and look at  
23 implications, is that Texas and the United States are  
24 depending on immigrant labor. Right. We've got a system  
25 where a large portion of our labor supply comes from

1 undocumented migrants. And this symposium is not about  
2 migration policy, and I don't intend to talk about that.

3 But I observe as a demographer the structural  
4 fact that we've got a large portion of our population, and  
5 neither employers or the federal or state government wants  
6 to take responsibility for paying for their medical care.  
7 Right.

8 So I come back to the fact that I said before,  
9 you often hear about the burden of Hispanic health, and,  
10 you know, some people construe that of, Oh, it's a  
11 distressed population with higher rates of illness, but I  
12 would suggest that basically what's going on is that  
13 because we have this stable system, where are taking labor  
14 without making a provision to pay for healthcare, that  
15 we're putting a burden on local hospital districts and  
16 other providers to supply this care. And we're putting  
17 the burden on the immigrants themselves.

18 Now I set aside one point on the last slide  
19 that I want to go back to, which was another factoid that  
20 Jeff Passel brought out in his report, and that's that the  
21 linkings between undocumented, documented, undocumented  
22 migrants and U.S. citizens is very complex. In fact 31  
23 percent of all undocumented households include at least  
24 one citizen child. Right? So that the limitations of  
25 healthcare access to immigrant parents, because of their

1 status, also fall on their citizen children.

2 Now finally let's move on -- this slide is  
3 simply showing you, giving you an idea of what I call the  
4 regional burden, showing you where there are large  
5 concentrations of Hispanic populations in Texas. I didn't  
6 label it, but I think most people there can pick out the  
7 concentration in Harris County, and the Metroplex, Tarrant  
8 and Dallas Counties, and Bexar County, and in a lesser  
9 extent in Travis, and then along the Border.

10 I also show you, you know, important facts that  
11 a lot of the burden that I've referred to of unfunded  
12 immigrant care is going on in the interior cities.

13 The Border is a special region that has more  
14 native populations. Again, the Border regions do have  
15 immigrant Hispanic populations, but they are not principal  
16 destinations, because they do not have the employment  
17 opportunities other places do.

18 So what one finds in the Border regions is  
19 large U.S. citizen populations -- Hispanic populations,  
20 with very low rates of health insurance coverage. In  
21 areas where the high degree of poverty, low degree of  
22 infrastructure, does create for native populations an  
23 extra health burden.

24 What I said about the Hispanic paradox does not  
25 apply to the Border regions, which are areas of special

1 need.

2 So the implication of regional concentration is  
3 that there are local concentrations of uninsured immigrant  
4 populations in major metropolitan centers, and these  
5 burden local hospital districts, and the South Texas  
6 Border communities have low coverage rates despite more  
7 native presence.

8 So to conclude my remarks, you know, with the  
9 points to see up there: Hispanics are a rapidly growing  
10 population, Hispanics are according to the statistics,  
11 relatively healthy population, however their health  
12 insurance rates are far lower. Their healthcare access is  
13 impaired, there's a large burden placed on local  
14 providers, and finally and sadly, every demographic  
15 expectation is that these trends will magnify if they are  
16 not addressed.

17 CHAIR JOHNSON: Thank you very much, Karl.  
18 Your presentation -- both of your presentations are very  
19 informative and we certainly appreciate them.

20 I'd like to start a question with you, if I  
21 may, Adela, and that is, if you were to make a  
22 recommendation to the President or Congress about the  
23 opportunities for improving healthcare for Hispanics, what  
24 would be the one thing that you would make a  
25 recommendation on, that would best use the available

1 dollars, would bring the best return on investment of  
2 dollars to help healthcare for the Hispanic population?

3 DR. VALDEZ: For me it's a personal bias, I  
4 guess, because I have seen what education can do. And the  
5 best focus would be to provide the best educational  
6 opportunities at a very early age.

7 You can pour a lot of money into a lot of  
8 things, and healthcare can be one where you can pour a lot  
9 it and it be very useful, but I think for long-term gain,  
10 I would say education, and started very early with  
11 exceedingly high expectations of anybody who has anything  
12 to do with a child.

13 CHAIR JOHNSON: Are you referring to education  
14 regarding health or general education for all?

15 DR. VALDEZ: General education, expectations of  
16 everybody getting a very solid, good educational  
17 background from the get-go, so that opportunities are  
18 there. I think that is life-changing. It did for me, and  
19 having had an education really changed not only myself,  
20 but my entire family, and the expectations of the future,  
21 so -- and obviously the more educated you are, the more  
22 likely you have insurance and have access to care. I  
23 think that would be more profound an effect.

24 VICE CHAIR McLAUGHLIN: I'd like to follow up  
25 on that comment just a little bit that, as you said,

1 clearly having a better education increases the likelihood  
2 that you'll be able to get a job in the workplace that  
3 brings with it health insurance, and also the more  
4 educated you are, the better a consumer you are of  
5 healthcare services, and there's literature for both of  
6 that.

7 I wonder, though, given some of the comments  
8 you made about obesity and nutrition and exercise, how you  
9 would weigh those two for the Hispanic population, because  
10 the return to education research has not been based on  
11 solely the Hispanic population, that's been based on the  
12 overall population, and I'm wondering, given your comments  
13 about obesity and diabetes, whether for the Hispanic  
14 population that, if you had only the certain dollars, as  
15 Randy was saying, that would be the biggest kick.

16 In part I say this, given the -- a report a  
17 number of years ago, an article in the Wall Street  
18 Journal, that some new schools in Atlanta weren't even  
19 having playgrounds or gyms put into them, because they  
20 say, We just don't have the money, and we'd rather spend  
21 the money on computer labs and other things to make our  
22 students better educated to enter the labor force. How  
23 does that fit? I mean, I --

24 DR. VALDEZ: There's always a balance. I don't  
25 think you can -- he asked me for what I thought would be

1 the more long-lasting, and it doesn't have to be health,  
2 but if you were to say, Health, that's why, you know, in  
3 dealing with the two other issues, tobacco cessation was  
4 very high on the list, and the second was actually  
5 physical activity, nutrition, because that has also very  
6 life-changing events --

7 VICE CHAIR McLAUGHLIN: Right.

8 DR. VALDEZ: -- and I agree with. You know,  
9 I'm not trying to dispute that. I think the school  
10 systems, though, in the state of Texas, have been trying  
11 to work towards that. I don't think as effectively as  
12 they should, with CATCH programs and others.

13 But -- and that's one avenue is to do it  
14 through the school systems. Obviously educating the  
15 community through the schools.

16 So it could still function in that manner.  
17 Again, I would still focus on -- having seen what I have  
18 seen in South Texas, and what I have seen happen when the  
19 type of schools that we need have been developed. When  
20 children of all economic levels have access to excellent  
21 schools, and seeing them go to major Ivy League  
22 universities and come back, is very rewarding to the  
23 entire community.

24 You know, again, we are working in South Texas,  
25 we have actually a Hispanic nutrition center that just

1 about started. We have a \$1 million foundation for that.

2 So we are going to be looking at how to best approach the  
3 kinds of issues that you were talking about, so that part  
4 of the research will be happening, and I do understand the  
5 focus on that and the importance of that.

6 VICE CHAIR McLAUGHLIN: I just mean, we don't  
7 have good research, and Karl the demographer, I think  
8 would agree, on the Hispanic population *per se*, of what  
9 the trade-off is between better education, better  
10 development of human capital, to then be able to enter the  
11 workplace, and, you know, the exercise and nutrition,  
12 because it does seem as though the diabetes and obesity  
13 problems, and the mental health problems and trying to  
14 substance abuse and risky sexual behavior, all of those  
15 things wound up together, it's really hard to know, I  
16 think, for this particular population, where to put our  
17 energies.

18 And I think that was the heart of Randy's  
19 question, that we're being asked to come up with some  
20 recommendations, and, you know, you don't want to put all  
21 your eggs in one basket, but --

22 DR. VALDEZ: Well, if I had to, that's exactly  
23 what I'd still do, knowing all the facts and having seen a  
24 lot of that being a physician, and having dealt with those  
25 issues, having to try and find access to care issues.

1           Things certainly are very different for those  
2 populations that actually get educated. And I think the  
3 literacy level is such where I think -- and they can  
4 better understand -- the family can better understand, the  
5 issues at hand.

6           But as you can tell, diabetes and obesity are  
7 not just a Hispanic issue. It's a national issue. And  
8 you're talking about people who are exceedingly well  
9 educated in which this is happening as well.

10           CHAIR JOHNSON: Go ahead.

11           MR. CONLAN: Dr. Valdez, I want to thank you.  
12 You said so many things that were of interest to me. I --

13           DR. VALDEZ: Well, thank you.

14           MS. CONLAN: -- was writing them down. Maybe  
15 I'll have time to have questions, or maybe we can talk  
16 later.

17           I'm a former elementary school teacher, and I  
18 have worked with my students in tobacco prevention and  
19 some health issues, and so I agree with you.

20           And I think empowerment and community  
21 development is really important to bring to this problem.

22           But I read an article in my newspaper recently  
23 about the correlation between Mexican-American obesity and  
24 the shift to white tortillas, away from the corn  
25 tortillas. And so, you know, they're very convenient, and

1 they roll up easily, so that -- I've noticed in my own  
2 grocery store I can't even find corn tortillas any more.

3 I was wondering, is that too simplistic or is  
4 there something there?

5 DR. VALDEZ: As far as diet, I do believe that  
6 some of the paradigm that was mentioned before was because  
7 of the fact that the new immigrants are having better  
8 nutrition, and they do have better resources, like for  
9 example the corn products, and the corn tortillas.

10 As you become more Americanized, you definitely  
11 change your dietary habits significantly, and flour  
12 tortillas are very much staple of Northern Mexico. And  
13 they're now becoming, like you said -- in fact, when I was  
14 a child, I went to school with a tortilla, you know, you  
15 were felt to be embarrassed, and now it's a common, you  
16 know, kind of nice thing to have is a, you know, roll up,  
17 or whatever they call it.

18 But I think the dietary changes have been  
19 significant. Most people -- you know, most kids don't  
20 even know what a vegetable really is, so.

21 MS. CONLAN: So could there be a simple  
22 nutritional campaign of, you know, glorifying the corn  
23 tortilla for, you know, to --

24 DR. VALDEZ: Well, I think definitely has  
25 deficits in nutrition. Education needs to happen. I

1 think far most we need the research. We really need to  
2 focus in those areas, because before we can advise  
3 somebody as to, you know, the real things that would be  
4 impactful, I think we need to be assured that we're giving  
5 them correct advice.

6 And that's why really looking forward to the  
7 Hispanic nutrition center getting started. It's the only  
8 one of its kind in the nation, and it will be doing those  
9 kinds of researches, asking those kinds of questions, so.

10 I think once that has been accomplished, I think I would  
11 feel a lot more comfortable with any advice that comes  
12 forward.

13 MS. BAZOS: Dr. Valdez, thank you for your  
14 presentation.

15 During your presentation you talked a little  
16 bit about the fact that immigrants who had Medicaid are  
17 not able to take that insurance with them when they cross  
18 to other states.

19 So when someone comes here to Texas, are they  
20 very mobile or -- do immigrants move? I think you were  
21 talking about the migrant workers --

22 DR. VALDEZ: The migrant workers.

23 MS. BAZOS: -- who were on Medicaid. Is there  
24 any policy, national or state level, to look at that and  
25 negotiate something between states, so that?

1 DR. VALDEZ: I know that was being looked at.  
2 I wouldn't be able to give you specifics on that.

3 MS. BAZOS: Would that be something that would  
4 protect the migrant worker population from losing their  
5 insurance? I mean, what kind of burden is that?

6 DR. VALDEZ: What happens is I think they get  
7 to reapply wherever they go, and then that causes the  
8 delay in getting some services.

9 I think definitely it would be a good focus. I  
10 would say that that is really a very highly needed for  
11 that population. But I think the migrant population is  
12 about half a million, overall. The last numbers that I  
13 saw.

14 Do you know what the data shows on the  
15 population of migrants right now? I think half a million?

16 MR. ESCHBACH: Population of migrants in Texas?  
17 It's over 2 million.

18 DR. VALDEZ: Two million.

19 MS. BAZOS: Two million. So when they leave  
20 their jobs in Texas, they lose Medicaid --

21 MR. ESCHBACH: Again, you're referring to  
22 migrant workers?

23 DR. VALDEZ: Migrant workers.

24 MR. ESCHBACH: Okay. That was -- no. I'm  
25 sorry. I misspoke.

1 DR. VALDEZ: Migrant workers. Okay.

2 MS. BAZOS: I was going to say that that was a  
3 disturbing fact, about the change in the coverage, but it  
4 also makes me wonder about some of the emphasis on  
5 communities.

6 You know, our current President has a big  
7 interest in community health centers as a solution, and a  
8 part of that comes from his experience as Governor of  
9 Texas, that Texas had a history of relying on community  
10 health centers.

11 I did a project in Austin, Texas, that involved  
12 the community health centers there as well as the health  
13 system there, and they were saying that because of growth,  
14 that the community health system in Texas just can't keep  
15 up.

16 DR. VALDEZ: There's no way.

17 MS. BAZOS: There's just not enough of them.  
18 And so while the President, when he was Governor of Texas,  
19 maybe it was working all right. Now it's just not working  
20 at all.

21 And so I wonder, too, about, you know, issues  
22 of cultural competence, issues of understanding this  
23 population, being able to communicate with them, getting  
24 them to come in the door and take care of these problems  
25 earlier. Do you see that as something to put investment

1 in, and particularly given the migratory patterns of some  
2 of these people, is that a solution? I mean, you can't  
3 carry the community health center across the Border  
4 either. I mean --

5 DR. VALDEZ: Well, let me just say that I'm  
6 biased towards community health centers, having been a  
7 former patient of one.

8 And the largest community health center is in  
9 Harlingen. It's got over 100,000 visits. It has three  
10 sites. And the problems, though, are immense. Sometimes  
11 the waiting list for any new patient is over three months.  
12 Once they do get there, they are provided with a full  
13 range of services, which, you know, I don't think in other  
14 centers you could provide all the social services and  
15 nutrition and the medications all in one package.

16 So I think providing more resources to those  
17 areas and providing a home.

18 Now, electronic medical records, I think, would  
19 be very helpful in really leading into a proper home or a  
20 maybe, like say for example, somebody is in Michigan and  
21 then they go to South Texas, the EMRs would be a nice way.

22 Now, seamless care would also require obviously  
23 seamless resources, but with community health centers  
24 they're not turned away because they don't have funds. So  
25 their mission is to take care of those.

1           As far as cultural appropriateness and  
2 sensitivity, it's built into their guidelines. I see it  
3 every day as being very caring, very wonderful physicians,  
4 who are very culturally sensitive, even though they're not  
5 or maybe, many of them are not, basically, Hispanic.

6           So I find that yes, that works. Unfortunately  
7 we don't have enough of them. The population is  
8 overall -- the needy is just too great. There needs to be  
9 other resources. But I think that one area, I can tell  
10 you, it's exceedingly over-taxed.

11           MS. BAZOS: Would you encourage us to recommend  
12 more federal funds towards the development of community  
13 centers?

14           DR. VALDEZ: Definitely, and let me tell you,  
15 though, a lot of their time and effort, unfortunately, is  
16 trying to keep up with a lot of federal and other state  
17 guidelines.

18           So the technology right now is not very good in  
19 a lot of the community health centers, and that  
20 technological infrastructure is very much needed so they  
21 use their resources for patients instead of trying to, you  
22 know, put on all these numbers that they have to, because  
23 I've seen that happen.

24           But yes, definitely, I think putting in much  
25 more resources for community health centers would be very

1 helpful.

2 MS. BAZOS: Thank you.

3 MS. HUGHES: Dr. Valdez, Therese Hughes. I was  
4 curious about two things. The first is that when -- I'm  
5 from Venice, California, and the clinic that I work at --  
6 well, actually, in California as a whole, part of the  
7 problem we have is that we have people crossing state  
8 lines, but our county lines are more descriptive or in  
9 terms of the people that cross county lines for different  
10 reasons, and we -- do you not -- I mean, our Medicaid  
11 program is sectioned into counties. Does that not -- so  
12 we're trying to work at the state level to get a card for  
13 all Medicaid patients to go across county lines, and  
14 you're emphasizing state lines.

15 Do you not have the problem going across county  
16 lines here?

17 DR. VALDEZ: Well, I -- they're -- Medicaid, if  
18 you're talking about being able to take their Medicaid to  
19 another site, or if they have Medicaid --

20 MS. HUGHES: Right.

21 DR. VALDEZ: -- or they have other resources,  
22 that doesn't seem to be a problem.

23 MS. HUGHES: Wow.

24 MS. PEREZ: But, let me just add --

25 DR. VALDEZ: Not within counties.

1 MS. PEREZ: Yes, but we have county hospitals  
2 that only want to see the county residents. So like here  
3 in Harris County, you have the Harris County Hospital  
4 District. They don't want to see the residents from  
5 Montgomery County --

6 DR. VALDEZ: Anywhere else.

7 MS. PEREZ: -- or anywhere else. So that  
8 becomes an issue, but then those facilities don't exist in  
9 those counties, so -- then of course Karl's over at UTMB  
10 in Galveston, and he gets them all, you know, so.

11 MS. HUGHES: We have that problem with the  
12 hospitals, as well, but what if also had the problems  
13 where the counties refuse to -- I mean, if the patients  
14 come across, we have county line problems, I guess.

15 CHAIR JOHNSON: Karl, if I can follow up:  
16 Earlier we asked Adela her thoughts regarding best  
17 opportunity to invest in healthcare, and she shared her  
18 thoughts on education. If we were to ask you a similar  
19 question, based on your exposure and your experience, what  
20 would be some of your thoughts?

21 MR. ESCHBACH: One follow up point that I want  
22 to make is I think it's always important when talking  
23 about this issue to distinguish native and foreign born.  
24 And they really have quite different needs, and the  
25 remarks that I made about overall statistics pertained to

1 an advantage that was almost entirely a foreign born  
2 advantage.

3 Now I think then, and that comes back to the --  
4 one thing we're focusing on, we have a disparity center  
5 that I work with at UTMB that focuses on Hispanic  
6 populations, and we have framed the question, you know,  
7 what are the immigrants doing right that the native born  
8 are doing not.

9 And when I spoke about those advantages --  
10 statistical advantages, in terms of young adult behaviors,  
11 such as lower suicide rates, lower rates of death from  
12 alcoholism and drug abuse, sadly those advantages do not  
13 persist in the native born population, and I think, you  
14 know, for that reason I think I would whole-heartedly  
15 agree with the need to, you know, to address those needs  
16 and, you know, to figure out, essentially, what's going  
17 wrong with acculturation. Right? To figure out what we  
18 can do to address those needs.

19 You know, maybe to have some of the advantages  
20 that come with acculturation without the deterioration of  
21 some of the behaviors that are advantageous for  
22 immigrants, and I think that should be an important focus.

23 But I also come back to, you know, my sense  
24 that with the current structural situation, we can't  
25 really address all of these needs with respect to the

1 immigrants themselves.

2           They are coming. The efforts at border  
3 control, all of the studies, you know, have suggested --  
4 have not really lowered the migration flows or, you know,  
5 they may have, against some standard of other, increase  
6 that would otherwise would have happened, but the raw  
7 numbers are still increasing.

8           And those are populations for which I come to  
9 that until we've figured a way to get medical care  
10 resources to this population, rather than, or, you know,  
11 if you want to stop it, stop it, I don't know, but, you  
12 know, but again, coming in as a demographer, I'm a little  
13 bit skeptical of the structural situation that, you know,  
14 employers have got used to hiring people, and consumers  
15 have got used to, you know, low health prices that, you  
16 know, are on the backs of undercompensated immigrant  
17 workers for whom healthcare is not provided by the  
18 employer or anyone else, and I think until you address  
19 that structural situation on the immigrant side of things,  
20 you're not going to solve problems.

21           So I think you've got to have different  
22 solutions for immigrants and for the native born. And for  
23 the immigrants it's, you know, funding healthcare, and for  
24 the native born it's trying to prevent some of the  
25 erosion, you know, of behavioral standards in the native

1 populations.

2 CHAIR JOHNSON: Could we assume -- go ahead,  
3 Catherine, and I'll pick up a little bit later.

4 VICE CHAIR McLAUGHLIN: Oh, well, I just --  
5 one -- two comments before I follow up on that. One is  
6 that we now have a third person at the table with a  
7 Wisconsin connection, Randy. If you noticed that Karl,  
8 also, was at the University of Wisconsin, so, we both  
9 received degrees there, so. Way to go.

10 CHAIR JOHNSON: We all had to come to Texas to  
11 get smart, though, you noticed that.

12 VICE CHAIR McLAUGHLIN: And the second sort of  
13 somewhat flippant comment is that my husband is an  
14 immigrant from Mexico, and he just says that Mexicans are  
15 reclaiming Texas. That it was their territory to begin  
16 with and they're just reclaiming it, so he certainly  
17 doesn't think we're going to stop it, Karl, that -- your  
18 comment.

19 The acculturation issue. I just thought I'd  
20 point out to you one interesting study that was done a few  
21 years ago by someone at Michigan, which is where I am now.

22 The demographer, who was very interested in  
23 this paradigm of low birth weight babies and infant  
24 mortality, that immigrants tended to have a very good  
25 statistic for that, mimicking those of white Americans,

1 whereas non-immigrant, U.S. born Hispanics, it's the worst  
2 figure of any population in the United States, and so a  
3 lot of researchers have, in fact, looked at this  
4 acculturation issue, and the fact that the women here who  
5 are U.S. born were smoking and not eating correctly, and  
6 some of the things you were talking about.

7           She got interested in this from research she'd  
8 done, a dissertation, looking at Mexicans and did a  
9 detailed study of women in Detroit who were Mexican  
10 immigrants, but they came from two very distinct  
11 populations in Mexico, and found that there was a very  
12 large difference.

13           We have this image that immigrants are coming,  
14 eating corn tortillas and not smoking and not drinking and  
15 not engaging in risky sexual behavior, having, you know,  
16 the family structure and being very religious, and that's  
17 the difference. And they come to the wicked U.S. and  
18 learn all kinds of awful behavior.

19           But what she found is that that is changing,  
20 and that we have to change our view of the cultures from  
21 which they are coming, and that from one population group  
22 they were arriving already smoking, already drinking,  
23 already eating flour instead of corn tortillas, and not  
24 eating well, because the cultures in Mexico are changing  
25 as well.

1 So I think that that acculturation bias is going to go  
2 away to some degree, as we witness that kind of change.

3 MR. ESCHBACH: I agree there's certainly a  
4 potential that the world never stands still, and the  
5 migration flows are changing their composition, and I  
6 think that's very plausible.

7 DR. VALDEZ: Let me mention something else as  
8 well. When you look at the Mexican media and you look at  
9 what they're advertising and how the focus is on -- even  
10 how the women dress in the Mexican media now, is  
11 exceedingly different.

12 When you go to major cities, you can't tell  
13 them from an American city. There's McDonald's, there's,  
14 you know, every other kind of eatery place is there.

15 So yes, I think that acculturation is also  
16 happening across the border in multiple methods and  
17 medias.

18 CHAIR JOHNSON: Let me try a different subject,  
19 if I might, and that is employer-sponsored healthcare.

20 My sense, but I don't want to assume without  
21 hearing more from you, my sense is that you -- neither of  
22 you would place a lot of value in trying to improve for  
23 the Hispanic population in this area, opportunities for an  
24 employer-sponsored healthcare system.

25 To what extent am I correct? And if I'm not

1 correct, what would you think could be done to help  
2 enhance the opportunities for, and likelihood of employers  
3 providing healthcare coverage?

4 DR. VALDEZ: Want to tackle that one? I have  
5 my --

6 MR. ESCHBACH: Okay, I don't know the specifics  
7 of our 3-Share program at UTMB, which is an attempt to do  
8 just that. I mean, I think, you know, my --

9 DR. VALDEZ: I did show the slide on the 3-  
10 Share program.

11 MR. ESCHBACH: Right. You had mentioned the 3-  
12 Share program, and it is an issue that if it gets  
13 approved, essentially, I think UTMB's perspective, or one  
14 of its perspectives on the situation is that it is paying  
15 for healthcare anyway, for populations in its community  
16 that have no coverage, so essentially if it can contribute  
17 one of those funding shares, essentially, it might be able  
18 to leverage employer and federal contributions to help.

19 You know, sure, I think that's, you know, those  
20 kinds of approaches, you know, something that, you know,  
21 that say leverages opportunities in the private market and  
22 brings in resources to encourage more employer-sponsored  
23 healthcare, but -- you know, certainly could help the  
24 situation.

25 Whether it's practical to think that that will

1 be the solution, or that there's going to be enough  
2 commitment from private employers, you know, that's  
3 another matter.

4 DR. VALDEZ: There had been some legislation, I  
5 think, initially attempted, or some health policies, some  
6 time back, in which, at least per state contracts, it was  
7 going to be required that their employees be -- have some  
8 kind of insurance. That never passed, and I foresee that,  
9 even though I think it would be a wonderful thing to have  
10 at least more access, maybe they'll still be underinsured,  
11 but they'd have some insurance, that would be a wonderful  
12 resource.

13 The problem is, I think, that small businesses  
14 are very concerned about being able to keep abreast of  
15 their business with that kind of model.

16 But I would very much like to see maybe a  
17 collaborative effort between -- very much like the 3-Share  
18 plan be developed.

19 CHAIR JOHNSON: Any further questions or -- go  
20 ahead, Montye.

21 MS. CONLAN: I wanted to pursue this education  
22 theme, and since we have someone from a university in  
23 Texas, maybe we can plant the seed.

24 I was involved in a program that was sponsored  
25 by a Catholic University in Washington, D.C. The goal was

1 to attract more minorities to medical school -- to apply  
2 to medical school.

3 So the objective became to train teachers and  
4 actually in molecular biology and immunology, and allow  
5 them to work with their students and bring them to  
6 Catholic University for these very meaningful laboratory  
7 experiences.

8 I was involved with that project for about four  
9 years. By the end of the four years, they were starting  
10 to see applications to medical school, and I think that  
11 was a wonderful project that worked through the public  
12 schools in the District of Columbia.

13 So perhaps maybe we can plant the seed, and  
14 maybe there is a university in Texas that would be  
15 interested in a project like that.

16 But do you think that would be helpful in?

17 DR. VALDEZ: Actually, there are some programs  
18 such as that. Baylor College of Medicine has a program  
19 such as that. UT San Antonio has one such as that, and  
20 I'm sure other universities have similar programs.

21 The problem that we find, though, is that  
22 there's several layers to dealing with Hispanic  
23 populations, and one of them, obviously, is that by the  
24 time they're identified, they really need to have the  
25 basic sciences, and sometimes that lacking.

1           But the other -- and I'm finding that a lot in  
2 South Texas, at least, is that the nuclear family or  
3 the -- it's very strong. There's a lot of fear in leaving  
4 the area where they grew up. It's much more stronger than  
5 one would think, and therefore these programs try and  
6 encourage -- at least summer programs, at least even two  
7 weeks out of the whole -- anything that would encourage  
8 them to move on forward.

9           That's why, you know, I am very pleased that we  
10 have the types of schools that we have now: the Magnet  
11 schools that are there, and which the medical schools,  
12 then, or other types of resources, come to those schools.

13          Med ed programs, mini medical school programs, all those  
14 that help open up the doors and the opportunities, and  
15 even just being -- having a role model is very important.

16          But I think the more opportunities there are, I  
17 think yes, definitely, the more you get them involved in  
18 the science.

19          The one thing that though we found out in  
20 admissions, is that the more they're qualified in the  
21 grammatical and language skills, the more likely they are  
22 to succeed in medical school.

23          So it's not just, you know, the math and the  
24 science.

25          CHAIR JOHNSON: Well, we want to thank you very

1 much for your time this morning. We will get our hands on  
2 the video that you talked about earlier, and look at that,  
3 and review your presentation, as well.

4 We found -- I'm sure others did as I -- found a  
5 lot of good practical comments and suggestions, so thank  
6 you very much --

7 DR. VALDEZ: Well, I could have talked for two  
8 hours, I tell you. It was very difficult to try and put  
9 everything that I wanted to say in 15 minutes, but thank  
10 you for having me here. I appreciate it.

11 CHAIR JOHNSON: Thank you, Karl.

12 Okay, we'll adjourn this section of our  
13 hearing, and in three minutes begin to discuss rural  
14 health.

15 (Whereupon, a recess was taken.)

16 CHAIR JOHNSON: Okay, I think we'll begin. I'd  
17 like to welcome you back to the second phase of our  
18 hearing today. And in this phase we're going to focus on  
19 rural health.

20 Patti Patterson is the Vice President for Rural  
21 and Community Health at Texas Tech University Health  
22 Sciences Center, and she oversees policy and development  
23 for the Rural and Community Health Programs, serves as  
24 Research and Education, and serves as Medical Director for  
25 the telemedicine and telehealth program.

1 Rachel Gonzales-Hanson is a lifetime resident  
2 of Uvalde, Texas and currently serves as Chief Executive  
3 Officer of Community Health Development, Inc, which was  
4 incorporated in 1983. It's a non-profit community based  
5 healthcare agency, serving rural counties in Texas  
6 Wintergarden area, Uvalde, Real, Edwards, and parts of  
7 Zavala.

8 And Ernie Parisi is the Administrator and Chief  
9 Executive Officer of the East Texas Medical Center at  
10 Quitman, a non-profit hospital with 30 acute care beds.

11 So we'd like to welcome you, and our agenda has  
12 Patti listed first, so we'll ask Patti to go first, and  
13 then Ernie and then Rachel, in that order.

14 But what we'd like to ask you to do is take no  
15 more than 12 minutes, and we have to be prompt, because of  
16 the end of the session we'd like you to be willing to take  
17 some questions if you would.

18 So when we've gone 10 minutes, I'll just put my  
19 name tag up like that, to kind of give you an alert, and  
20 then at the end of the time when we're approaching 5  
21 minutes left in our time together I'll just put this up so  
22 you can see that we've got 5 minutes left in the overall  
23 hour and 15 minutes that we have, okay?

24 So welcome, and Patti would you start please?

25 DR. PATTERSON: Thanks. This is all working?

1 Okay. My expertise in rural health comes from growing up  
2 in a town of 2,000 people, also being Commissioner of  
3 Health for the State of Texas, and have been working on  
4 rural issues at Texas Tech for about five or six years.

5 Go head. We'll rocket through these.

6 Whoa, come back, come on back. My dad was an  
7 auctioneer, but I can't do it like that. Go back to -- go  
8 down to number 3. Okay, this will work.

9 FEMALE VOICE: Right here?

10 DR. PATTERSON: Yes.

11 This is a sign that was on my hometown  
12 hospital, okay? "Closed. Call 9-1-1." The trick is, you  
13 call 9-1-1, nothing happens.

14 Next. Okay. I'm going to talk about what I  
15 know about, and then extrapolate that to the country  
16 overall, and it does fit.

17 We're in West Texas. Basically, at Texas  
18 Tech -- there are eight medical schools in Texas, and  
19 Texas Tech is the only one west of I-35. We have campuses  
20 in Amarillo, Lubbock, Midland, Odessa, a Residency in  
21 Abilene, and a campus in El Paso.

22 This shows that Texas is a fairly rural state.

23 Next. Okay. That showed much of the state to  
24 be rural. This shows actual population density in the  
25 state. I'll show you that as it fits with the country in

1 a moment. Basically you see the white -- that's counties  
2 with zero to ten people per square mile, and it being very  
3 sparsely populated, are in the western half of the state.

4 That's important, because you can't just say,  
5 Rural is rural. Being right outside of Austin or right  
6 outside of Houston is very different than being 300 miles  
7 from anything, and we have a lot of 300 miles from  
8 anything places.

9 Next. Okay. This is how it fits with the  
10 United States. You go up the entire middle of the  
11 country, have a lot of the same thing.

12 Next. Okay. Population change, and this is  
13 between '90 and 2000, in the parts of the country where  
14 everything -- well, Houston, Dallas, those kinds of  
15 places, were exploding, we were experiencing a population  
16 decline. We also had a decline in per capita income in  
17 most of those counties. Okay?

18 And how does that fit with the rest of the  
19 country? The same way through the Great Plains. Why is  
20 that important? Well, what's out there? We've already  
21 established not many people. Food, fuel, fiber is out  
22 there.

23 So much of what makes this country work is out  
24 there where there aren't many people.

25 Next. Just very quickly, we don't have a very

1 high African-American population in West Texas. There's  
2 much more in East Texas, as well as in the South.

3 Next. Next. This is Hispanic population,  
4 though, and it's interesting that when you start talking  
5 about Border health, you really can't separate Border  
6 health and rural health in Texas.

7 And the maps are all wrong. Mexico's influence  
8 starts a long way north of the Rio Grande.

9 So this just shows the percent Hispanic  
10 population: 50 to 98 percent, obviously on the Border,  
11 but also West Texas and up.

12 We have an interesting component that we're  
13 part of migrant home bases and part of the migrant stream.

14 Next. To talk about elderly.

15 Next. The fastest growing population in West  
16 Texas is the people over 85. This shows the percentage  
17 increase in people over 65. Again, a West Texas  
18 phenomenon is young people migrate to the East.

19 Next. Okay. If you have a whole lot of old  
20 people, what do you need? Lots of healthcare. What do we  
21 not have? Lots of healthcare.

22 These, the reddest counties, are those with  
23 zero physicians in them. The pink or whatever color that  
24 is, is one to three. One to three might be the perfect  
25 number, but it does show a paucity of healthcare in those

1 same areas.

2 This map shows how far you have to go to  
3 primary care. Those red spots are more than 20 miles to  
4 primary care, and that middle kind of spot out there is  
5 gone, now. That fellow left.

6 Next.

7 FEMALE VOICE: Did he die, Patti?

8 DR. PATTERSON: No, he left.

9 FEMALE VOICE: Oh, he did?

10 DR. PATTERSON: At least partly because of  
11 Medicaid managed care. It's a long, nasty story.

12 Same thing, access to prenatal care. Lots of  
13 places that it's lots of miles to prenatal care. Is that  
14 important?

15 Next. Duh. Yes. I love this picture, because  
16 it's going to take a whole lot of those dollar bills to  
17 take care of that baby. We know that people who don't get  
18 prenatal care are more likely to have premature babies.  
19 That's the big March of Dimes push right now.

20 There's also a very strong correlation with  
21 sexually transmitted diseases, particularly Chlamydia.  
22 Those rates are very high out there, too.

23 Next. One of the important things about this  
24 slide is that for counties with small populations, the  
25 data is "Not Recorded." That doesn't mean there weren't

1 any deaths. There's just a number below which you don't  
2 report because of privacy issues. So one of the things  
3 about rural: it's very hard to get data, sometimes,  
4 because it's so hard to get it aggregated, you have to go  
5 knock on doors a lot, to try to get anything.

6 The trauma and death rates, though, in rural  
7 areas, are twice as high as urban. Which makes a lot of  
8 sense, because it's just a lot of miles.

9 Next. And this -- I like this one. It's the  
10 Golden Hour, basically. The outside circle is 90 miles to  
11 a Level I Trauma Center. There are other Trauma Centers  
12 out there, but these are the ones that are established by  
13 the state as Level I, and obviously there are lots of  
14 places along I-10, as it goes from San Antonio to El Paso,  
15 that are way past the Golden Hour.

16 Next. Another just monster issue for us is  
17 mental health services. Just like much of other rural  
18 parts of the country, we're having a lot of issues with  
19 meth labs and kids. A new growth industry, I guess. The  
20 farmers don't like it when their anhydrous tanks get  
21 stolen, but that's the industry that's going on right now.

22 Again, and this is just a psychologist. A Pedi  
23 Psychiatrist, forget it. And there's not that many in the  
24 whole state, but there certainly aren't many in our half.

25 So lots of gaps there. Is that important?

1           Next slide. This is the national data on  
2 suicide rates, an area I'm pretty interested in. And it's  
3 split up by population density. And you see those peaks  
4 on the right, on every one -- all in the men? Those rates  
5 are highest in isolated areas. Why? I don't know --  
6 maybe it's lack of services, maybe it's culture.

7           And economy's got to have something to do with  
8 it. That's been very bad in a lot of years lately.

9           Next. Dental services. We all know that  
10 there's a shortage of dentists throughout the country. I  
11 have trouble getting in to a dentist and have insurance.

12           But you have lots of places where you just  
13 can't get kids in. Plus the ramifications of the Medicaid  
14 reimbursement schedules.

15           I've talked a lot about need for work for us,  
16 there are some things that work. Schools that have a  
17 mission for putting practitioners into rural areas.

18           Next. People who have a rural background. It  
19 does not work to transplant people from Houston into  
20 Muleshoe, Texas. It works for a little while, but pretty  
21 much they don't stay. To say generally it doesn't work is  
22 probably an overstatement, but it just doesn't work very  
23 well. What works is home grown people, and we've got  
24 several cases of that where we have large practices in  
25 some of these places, they pick kids out of high school,

1 and mentor them through.

2 Training in rural sites has been shown to help.  
3 Family Medicine, especially. Everybody else just can't  
4 cover for each other very well.

5 Having your family -- grandmothers, is what I  
6 call this one. Somebody to babysit?

7 Good schools. That's a huge problem. You  
8 can't really separate the education system from the  
9 healthcare system.

10 Favorable practice environment. They will want  
11 to pay -- buy shoes for their children and to send them to  
12 college.

13 One of the important things from a rural  
14 perspective, is we know that rural people are more likely  
15 to be poor than the population as a whole, more likely to  
16 be uninsured, and more likely to be dependent on  
17 government funding sources.

18 So what happens is changes in, for instance,  
19 Medicare, will impact rural more quickly, because they're  
20 more dependent on that in the rural hospitals.

21 This is Hart, Texas, one of the places we're  
22 working trying to get kids in schools interested in health  
23 careers.

24 Next. One of the programs that I think is  
25 making a difference for us is Area Health Education

1 Centers. This is Title VII funding, which was zeroed out  
2 by the Administration, zeroed out by the House, and the  
3 Senate is putting it back in, and we'll see what happens  
4 in Congress.

5 Through this program, we have staff in  
6 Plainview, which is north of Lubbock, Amarillo, Abilene,  
7 Midland, and the goal is to put it as well in El Paso.

8 There are four folks in each of those places.  
9 They cover about 26 counties. Their feet are in schools,  
10 clinics, hospitals, every single day. It's a connection  
11 between the Health Science Center and those small  
12 communities.

13 You can't do it from Lubbock. You've got to  
14 have people out there and you have to have trust and  
15 relationships with people, so that's what we're trying to  
16 develop.

17 A lot of the emphasis is workforce, another  
18 part of the emphasis is health education in those  
19 communities.

20 Next. One of the things that we've been working  
21 on for well over a decade at Texas Tech is trying to  
22 overcome distances. A lot of these places are never going  
23 to have a practitioner out there. It's just not big  
24 enough to support it.

25 This is our Burn Clinic in El Paso. The lady

1 on the left here. The people on the right are in Lubbock.

2 We have the only Burn Center between Lubbock  
3 and Phoenix, and Oklahoma City and Mexico City.

4 So, about half of that population comes from El  
5 Paso. Well, these people were driving five or six, seven  
6 hours, sitting waiting for Dr. Griswold, seeing him for 30  
7 minutes, driving back.

8 He asked if we could help. But being the nice  
9 guy he is, he also started flying to El Paso.

10 Well, we can make this cash flow in no time to  
11 have a surgeon in the operating room, instead of in Love  
12 Field waiting for the plane to El Paso.

13 It works extremely well. When we do the follow  
14 up visits, we're also looking at putting a unit in the  
15 Thomason Emergency Room to help manage some people,  
16 perhaps not even have to have them sent to the burn unit.

17 You don't to have to avert too many air  
18 transports to make this thing pay for itself.

19 Next. Another area is nursing homes. Our big  
20 business is prison system. But there are a lot of things  
21 that are similar between prison systems and nursing homes.

22 Neither of those populations do you want to be moving  
23 around the state, for very different reasons. I think  
24 it's just mean to move old people around when you don't  
25 have to.

1           This is in the Carillon. And this is close.  
2 And if you can do it close, you can do it anywhere.

3           This woman on the right is 100. She went on a  
4 hot air balloon ride on her 100th birthday.

5           And they're just, you know, connecting and  
6 following this lady up.

7           The policy issue here: Medicare will not pay  
8 for telecare that originates from nursing homes. I jump  
9 up about that one.

10          Okay. Next. Another one we're doing is  
11 telepharmacy. Working beautifully. A private doc out of  
12 Plainview, Texas, was doing a clinic in Turkey, Texas.  
13 It's about 75 miles from anywhere. And he was seeing  
14 patients and great idea, except it's still 75 miles to get  
15 your meds.

16          So our pharmacy program put together the  
17 formulary and the dispensing mechanisms and so forth.  
18 That one's working well. We're looking at putting another  
19 one in Earth, Texas, if y'all remember the old Dairy Queen  
20 ads. That Dairy Queen's closed now, by the way.

21          Next. It's a lot more than just access to care.

22          Next. Lots of interest: bioterrorism, rural,  
23 agri-terrorism, lots and lots and lots of our cattle  
24 production, pork, chicken, is in rural areas, as well as  
25 the food supply.

1           Next. Again, diabetes death rates. The death  
2 rates isn't the story there.

3           Next. Obesity's the story there. If any of  
4 y'all are in these pictures, I'm sorry. These were taken  
5 at the South Plains Fair.

6           Next. Surely you guys have seen this. If you  
7 haven't, somebody's not doing their job. As far as  
8 obesity rates, 90.

9           Next. Quick. It gets worse, it gets worse.

10          Now go forward.

11          Okay, next. That's in '95. You have to add  
12 another color.

13          2000, you add another color, or 20 percent of  
14 the adults, and then in 2001 you add in another color  
15 where it's over 25 percent of the people in Mississippi.

16          Okay, does that vary by rural/urban? Looks  
17 like it does.

18          In all these, all men and women, the most  
19 isolated are the most obese. Suburbans with Gold's Gym, I  
20 guess, are the least. And bagels and tofu and stuff. We  
21 don't do bagels and tofu in my home town.

22          Okay, next. It does vary some across the  
23 Regions, the South and Northeast being the highest.

24          Next. Okay. Things I've learned in five and a  
25 half years of working at Texas Tech in Rural Health, and

1 12 years of working in public health: Rural solutions are  
2 going to have to be created. You can't just take urban  
3 things and smash them -- make them small and smash them  
4 down there. It just will not work.

5 I can give you a whole list of things that are  
6 good examples of that.

7 It's got to be practical, it's got to be built  
8 on relationships, it's got to be built on trust, or they  
9 just throw you out.

10 I mean, literally, talking to the County  
11 Judges, my number one credential is I'm from Hale Center,  
12 Texas. It doesn't matter I've been Commissioner of Health  
13 and have a Masters in Public Health in all that other  
14 stuff. They don't care.

15 And the other is beware of unintended  
16 consequences. Very often our policies that we implement,  
17 we don't think it through all the way to rural, and then  
18 there's a whiplash out there.

19 Next. Okay. I guess we'll do questions all  
20 together later.

21 CHAIR JOHNSON: Yes.

22 (Pause.)

23 MR. PARISI: I couldn't have said it better.  
24 Dr. Patterson and I have had an opportunity to be in other  
25 programs at other times.

1           And I'm going to give you a perspective of  
2 rural Texas from a rural hospital perspective. It's also  
3 from the formation of rural health clinics in Texas, and  
4 what the impact is out there.

5           I'm the administrator of a 30 bed acute care  
6 hospital, in Northeast Texas. I'm part of a system that  
7 has 10 rural hospitals attached to it, and I'm just one of  
8 those 10. We're a Joint Commission accredited hospital.

9           We serve a population of about 35,000 in my  
10 community. The town itself is only 2,000.

11           Our county is a medically underserved area, and  
12 we also have medically underserved areas in neighboring  
13 counties, in which we have some rural health clients.

14           But we have four rural health clinics within  
15 our hospital that we provide, and I might add it's been  
16 said -- at least I've been credited with establishing the  
17 first provider-based rural health clinic in the state of  
18 Texas, and that was in 1990.

19           So, rural health clinics have a definite thing  
20 in Texas. It is a primary source of care in Texas.

21           In our particular hospital, we also provide for  
22 four women and children's clinics throughout four  
23 different counties, and they're located in Daingerfield,  
24 Gilmer, Quitman, and Canton, Texas.

25           We also have a grant from the state to provide

1 for primary healthcare, and we also have grants for Title  
2 V grants for maternal, children, and planning.

3 I give you this background because I'm going to  
4 reference these as I go through this presentation.

5 So today what I'm going to talk about is rural  
6 versus urban, and I could have the same slide  
7 presentation, literally, that Dr. Patterson has had,  
8 because it does illustrate the point that we face in rural  
9 Texas, and particularly in rural America.

10 I'm going to talk about access to care. Again,  
11 Dr. Patterson eloquently provided for that, and then I'm  
12 going to talk about the Texas rural route, so you can  
13 really understand how rural Texas is, and how it relates  
14 to the access to care.

15 And I also will talk about the infrastructures  
16 issues that Dr. Patterson alluded to, as well.

17 Hospital volumes are lower, and Medicare and  
18 Medicaid utilization is higher in rural America, and  
19 specifically in rural Texas.

20 There are 2,166 rural hospitals in the country,  
21 which represents 45 percent of all hospitals in the  
22 country. In Texas, there are 185 rural hospitals, 35  
23 percent of those representative in Texas hospitals, of all  
24 Texas hospitals.

25 Sixty-two percent of the hospitals in Texas are

1 under 50 beds. That's licensed. That doesn't necessarily  
2 mean what their occupied rate is. Most of them are below  
3 20. Some of them are in threes and twos.

4 Seventy-five percent of the hospitals in rural  
5 Texas are owned by local government. That means they're  
6 tax subsidized. That's the infrastructure issue. That's  
7 the things that Dr. Patterson talks about the county  
8 judges and talks about the involvement of county  
9 government.

10 Medicare/Medicaid, and underinsured inpatient  
11 utilization in rural Texas runs about 70 percent of  
12 inpatient utilization.

13 In Quitman, using that as an example, although  
14 I consider our facility probably a larger survivor than  
15 some of the smaller places that are out, particularly in  
16 West Texas, we have 80 percent Medicare/Medicaid, and we  
17 also provide for 11 percent for charity and bad debt.

18 That doesn't give you a large margin for  
19 private pay insurances within a community.

20 Total Quitman outpatient utilization runs  
21 around 76 percent. In the U.S. rural hospital admissions  
22 have declined by 40 percent.

23 The U.S. rural outpatient revenue as a percent  
24 of gross revenue increased from 13 to 47 percent, which  
25 tells you the shift in how care is being provided

1 specifically in rural Texas, in rural America.

2 Quitman's outpatient revenue as a percent of  
3 gross revenue runs around 52 percent.

4 And I tell you these figures because it's  
5 essential for you to understand that part of public policy  
6 is to shift it, shift from inpatient to outpatient, and  
7 part of public policy is that the care that's provided on  
8 an outpatient basis is factored by the amount of patients  
9 that you have in your community.

10 And when you shift to that and you have low  
11 density, what are you talking about? You're talking about  
12 failure, that's what you're talking about.

13 Texas rural populations are older and poorer.  
14 Texas is 9.9 percent is over age 65. In Texas rural,  
15 there's 30 percent over age 65.

16 In Wood County, which is where my hospital is,  
17 we're 20 percent over the age of 65. And I'm one of  
18 those. I just got my Medicare card this week, and I call  
19 it my extended warranty.

20 There's a great dependence on Medicare in rural  
21 hospitals. Twenty percent are covered by Medicaid, 25  
22 percent have no health insurance.

23 Now our response to that, how do we as a small  
24 community hospital respond to that?

25 Our hospital charity care being at 8 percent,

1 which is about \$2.6 million in gross revenues.

2 We have a county indigent care program, as all  
3 counties in Texas must participate in, and whether it's  
4 funded or not or the money's expended or not remains  
5 another issue, which is a local Texas issue, but generally  
6 speaking it's 8 to 10 percent of the general tax revenues.

7 And in Quitman, Texas, or Wood County, Texas,  
8 that's about \$45,000.

9 Our Texas healthcare primary clinic grant is  
10 about \$252,000. For that \$252,000, we have received this  
11 grant money. In FY 2004, we provided for over 2,800  
12 primary care visits, a total of 930 patients, unduplicated  
13 patients, as we call them. About 1,800 lab and x-ray  
14 visits, including CT and ultrasound procedures out of this  
15 grant funding, and \$647,000 in prescription patient  
16 assistance.

17 Now, we had a person on to provide that  
18 prescription assistance. We actually spent ourselves, out  
19 of our grant money, which is not a requirement of the  
20 grant, of about \$30,000 in raw costs for prescription  
21 services to those primary healthcare clinics.

22 Our Title V -- we have a Title V grant. We've  
23 received a total of \$40,000 for maternal and child health  
24 and family planning.

25 In our four rural health clinics, we have four

1 med levels and three physicians. We have them in four  
2 different rural health clinics, three different  
3 communities, and two different counties.

4 We also have a social worker, which is unique  
5 to rural health, because we have a crisis in this state  
6 for mental health, period. And I don't think there's  
7 anyone at this table that would deny that. Or that's from  
8 Texas.

9 We are projected to see this year 26,000  
10 patients through those four rural health clinics.

11 We have four women, infant, and children's  
12 clinics. We have 411 unduplicated clients. We provide  
13 for nutrition programs, we're providing education, food,  
14 breastfeeding counseling and assistance, and immunizations  
15 as well.

16 We've literally had outreach into these  
17 communities that we serve. We have four counties that we  
18 serve, and we literally have everyone eligible that we can  
19 find into those programs. We have an extremely well-  
20 orchestrated WIC program.

21 In rural hospitals, we're paid on a wage index  
22 like everybody else is, through the Medicare programs,  
23 which shifts down to hospitals and it shifts down to the  
24 Medicaid program as well.

25 The rural Texas wage index currently, as

1 established by law, is 0.7997. The metro Dallas wage  
2 index is 1.0068.

3 Now, there is a 20 percent disparity in funding  
4 using the wage index and funding care in rural hospitals.

5 So we're already down 20 percent in how we fund.

6 We're down further than that by virtue of the  
7 fact that our volumes are not there. When you have a  
8 density population issues that we have in rural America,  
9 you can appreciate that.

10 The rural hospital Medicare margins are lower  
11 versus urban. In the Med Pac report, the rural margin was  
12 negative 3.9 percent, and the urban is 2.3 percent.

13 I can tell you that most of the hospitals in  
14 the state of Texas, in our rural Texas, who are subsidized  
15 by tax dollars, are running negative margins. It's only  
16 the tax subsidy that's been able to keep them open.

17 Thirty-four percent of all rural hospitals have  
18 a negative total margins, and in Texas, 75 percent of  
19 Texas rural hospitals are tax supported.

20 Texas non-metro hospitals generated 10 percent  
21 of the total net Medicare revenue, whereas 70.8 percent of  
22 total net revenue generated by all Texas hospitals.

23 And my point is, where 10 percent of the  
24 dollars are being spent on the Medicare program in the  
25 state of Texas, that's going to the rurals. And we call

1 it "pennies on the dollar."

2           It's pennies on the dollar for the  
3 infrastructures issues that are necessary in support of  
4 rural, our rural communities. There are access to care  
5 issues, limiting care, and we talk about physician issues,  
6 as Dr. Patterson talked about physician issues and the  
7 disparity. There're issues about physician recruitment,  
8 and recruiting for mid-levels in the rural areas.

9           And the program, the Medicare program itself,  
10 which we are largely -- rural hospitals are largely  
11 dependent on, does not allow that as a cost of doing  
12 business to recruit physicians to their community, does  
13 that really make good public sense, good public policy?  
14 It does not.

15           There's isolation of community and patient  
16 volumes, there's availability of equipment and technology  
17 that you can't get in rural because you don't have the  
18 capital dollars. Our host is having that same issue in  
19 urban Texas: capital dollars.

20           And in rurals, that is essential to have  
21 capital dollars. Most of the facilities in rural Texas  
22 were built under the old Hilburton funds. Most of them  
23 are aged and having to be replaced.

24           Workforce issues. Shortages. I'm telling you,  
25 nursing, radiology, social workers, ultrasound

1 technicians, you try to find one out in West Texas. To  
2 find an ultrasound technician that can do carotids. You  
3 can't. Where do they go? They have to go to Lubbock.  
4 They have to go to El Paso.

5 Salaries are lower in rural Texas, although  
6 we're finding that's not really -- in some cases it's an  
7 issue, from a nursing perspective, but if you're going to  
8 be aggressive, you're going to have to move, and you have  
9 to pay the dollars.

10 These are some stabilizing factors that we have  
11 in rural areas. Critical access hospitals. And  
12 nationally there're 1,122 critical access hospitals. In  
13 Texas, 65 plus. The last count I heard, it was actually  
14 closer to 70 critical access hospitals that are being  
15 approved.

16 These are cost-based activities, and not all of  
17 the have positive margins yet, and -- because that's not  
18 the answer for every hospital.

19 The rural health clinics, there are 3,400 rural  
20 health clinics in Texas. Fifty-one percent of those are  
21 provider based. Excuse me: 3,400 in the U.S. In Texas  
22 there's 333 in Texas, and 53 percent of those are provider  
23 based.

24 And I gave you on a handout a figure that I  
25 think was important. In balancing the budget in 1998,

1 there was a significant reduction in the amount of rural  
2 health clinic operations.

3           What about some stabilizing, other possible  
4 stabilizing factors? And one of the things of public  
5 policy that's out there right now is, they call the Rural  
6 Community Hospital Demonstration Project.

7           14 hospitals are in that project, but they were  
8 only given to six states with low density issues. Alaska,  
9 Utah, Nevada, Montana, South Dakota, and New Mexico.

10           And the thing about Rural Community Health  
11 Hospital Demonstration Projects, that demonstration  
12 projects is essential, we think, for the survivability of  
13 rural hospitals within the United States.

14           There should be another stabilizing factor is  
15 the FUAC Rural Health Clinic Collaboration. And we think  
16 that with the emphasis by the Administration on community  
17 health centers and trying to provide those, that if you'll  
18 look at the demographics of Texas, you have more rural  
19 health clinics out in the rural Texas than you have  
20 community health centers.

21           That doesn't make sense. Take some of that  
22 money and put it out there where the people are being  
23 treated, and maybe change the law to how to make it work,  
24 or do some sort of arrangement with community health  
25 centers so that can happen.

1           Of the 133 counties that are rural, 47 percent  
2 do not have a hospital in Texas. Sixty-four counties are  
3 considered "frontier," which is seven people per square  
4 mile.

5           And I like to always use the example, there's  
6 one hospital in West Texas that serves the combined square  
7 mileages of Rhode Island, Massachusetts, Vermont, and  
8 Connecticut. That's rural. When you think about that.  
9 The economic impact of rural hospital, in Texas, and  
10 across the country, you'll find this, is they're either  
11 the number one or the number two largest employer in that  
12 community. It's the anchor for other healthcare services,  
13 pharmacies, and physicians. Without a hospital, most  
14 physicians will leave.

15           The Office of Rural Community Affairs  
16 encourages the use of local 4(b) sales taxes used by  
17 communities for economic development, including healthcare  
18 facilities.

19           And there's one demonstration project that was  
20 used for that, was at St. Joseph's Hospital, which is in  
21 Navasota, it was in Grimes County, and that was used as a  
22 demonstration for that.

23           In Quitman, so you can understand the impact,  
24 financial impact, we have 207 employees, we have a payroll  
25 of \$5.5 million. We're the largest employer in Wood

1 County. We have seven independent physicians and  
2 specialists in the community. We have one independent  
3 pharmacy, we have one pharmacy through a grocery chain.  
4 And we don't have a Wal-Mart.

5 And that's sort of a measurement: If you've  
6 been successful in your community, you've got to have a  
7 Wal-Mart. The nearest Wal-Mart for us is 8 miles away.

8 I can continue to talk about infrastructure,  
9 but as mentioned with bioterrorism and so on and so forth,  
10 we're the last bastion. Where are those people going to  
11 go if we're not there?

12 I hope the information I've provided has been  
13 of help to you, and Dr. Patterson, I could have taken your  
14 slides and put them in my presentation, and they would  
15 have just perfectly matched.

16 Appreciate it very much.

17 CHAIR JOHNSON: Thank you, Ernie. Next we'll  
18 ask Rachel Gonzales-Hanson for her comments.

19 MS. GONZALES-HANSON: Buenos dias. Thank you,  
20 Mr. Chairman and members of the Working Group, for  
21 inviting me to speak with you today.

22 Community Health Development is a community  
23 migrant health center or an FQHC in Uvalde, Texas.

24 I had the privilege of serving as President of  
25 the Texas Association of Community Health Centers from

1 1992 to 1994, and currently serve on its board of  
2 directors. Additionally, I was honored to serve as the  
3 Chair of the board for the National Association of  
4 Community Health Centers in 1998, and also served on HHS's  
5 National Advisory Committee on Rural Health from 1999 to  
6 2003.

7 In 2004, CHDI served almost one-third of our  
8 entire service area population, and by the way, our  
9 service area actually is the size of the state of Rhode  
10 Island.

11 And our patient demographics are similar to  
12 other community migrant health centers in rural Texas: A  
13 disproportionate share of uninsured; a high incidence rate  
14 of teen pregnancies; and a significant number of  
15 geriatrics with multiple chronic conditions and  
16 polypharmacy.

17 And while several of you are very familiar with  
18 the operations of FQHC, I would like to take a moment to  
19 review the unique requirements and the history of the  
20 health center program, before I go into a bit more detail  
21 on some specific rural issues.

22 This year celebrates the 40th anniversary of  
23 the health center program, which began as a demonstration  
24 project for migrant farm workers in 1965, and before I go  
25 any further, I would like to just distinguish between

1 migrant and immigrant.

2 Migrant seasonal farm workers are those that  
3 work in the fields and deal with crops, not to necessarily  
4 be equated with immigrants. I just wanted to make that  
5 clear.

6 The program was really started by Drs. Jack  
7 Geiger and Count Gibson as a mechanism to improve health  
8 and empower the community. That overarching goal still  
9 exists today.

10 Every health center is governed by a board of  
11 directors that comprises a majority of its members from  
12 patients of the center. In other words, I, as CEO, answer  
13 to the board directly, and therefore the patients  
14 themselves.

15 This is not a top-down approach to healthcare,  
16 common across the country. Indeed, it is a bottom-up,  
17 locally controlled approach that succeeds in communities  
18 of all sizes and of all colors.

19 The federal law governing health centers  
20 carries with it four main ingredients or requirements:  
21 governance from a community board, being open to all  
22 regardless of ability to pay, offering a comprehensive  
23 array of primary care services, and being located in a  
24 medically underserved area of the country.

25 Beyond that, every decision is left to the

1 local center, and therefore, of course, to the patients.  
2 This empowers the community to improve their access to  
3 care and addresses health issues in such a way that makes  
4 sense for the community. That is exactly the way it was  
5 originally designed.

6 Unfortunately, not all federal programs are as  
7 clear in their purpose yet flexible in their local design.

8 We have literally hundreds of healthcare programs in the  
9 country, some overlapping, some completely disjointed, yet  
10 every one is well-intentioned.

11 I was very encouraged by the recent HHS  
12 initiative to improve coordination among various programs,  
13 and believe more should be done to ensure that our federal  
14 efforts are coordinated in their management and design.

15 This is not to say that all programs should be  
16 rolled up into one insurance program, or one access  
17 program. Rather, tremendous progress can be made just  
18 through coordination of existing programs.

19 This would save the health center time, and  
20 also the federal government resources.

21 I also want to touch on a couple of concerns  
22 regarding the availability of care in rural areas. Health  
23 centers wholeheartedly support the expansion of health  
24 insurance to more individuals across the country. To put  
25 it simply, insurance matters.

1                   However, even with an insurance card, as  
2 everyone knows, it is hard to obtain healthcare in rural  
3 areas, and more often that is the major hurdle.

4                   Let me share with you a true story that is  
5 unfortunately not an isolated case. One of our patients  
6 was diagnosed with cancer, and the closest treatment  
7 center was a five hour drive away. When the treatment  
8 center was contacted by our staff, we were informed that  
9 there was a waiting list for referred cancer patients,  
10 especially if they were not from the area, and they had no  
11 resources.

12                   Can you imagine having to tell the patient that  
13 they were on a waiting list? And as if that wasn't  
14 enough, this patient had lost his wife to cancer just two  
15 months prior to his own diagnosis.

16                   So put yourself in their shoes. What would you  
17 have done?

18                   This family actually did travel the five hours  
19 to the treatment center, and found a creative way to get  
20 into their system. And that's a little sad.

21                   And then there was the patient that had  
22 diabetes, high blood pressure, congestive heart failure,  
23 and the doctor realized the patient was suffering from  
24 severe depression. Phone calls for a referral to a mental  
25 health specialist proved to be an exercise in futility.

1           While the patient had coverage, the specialist,  
2 who was a two-hour drive away, did not accept the  
3 particular card, and the next available appointment was  
4 four months away.

5           By the way, the elderly patient had no  
6 transportation, and absolutely no support system.

7           So along with the challenges a rural population  
8 faces in accessing primary care, the challenges of  
9 accessing specialty care are even greater.

10          While getting the patients to healthcare  
11 services is truly a tremendous challenge for us in rural  
12 areas, the ability to recruit and retain medical, dental,  
13 mental health professionals, and administrative staff is  
14 also a struggle, as you've heard throughout the  
15 presentations.

16          Therefore, as you examine insurance coverage  
17 options, I urge you to ensure that payments for providers  
18 such as health centers, but all providers, are adequate to  
19 recruit and retain providers, even under private coverage.

20          The problem for us is if a newly insured patient comes to  
21 us for care, that their coverage is incomplete or  
22 inadequate, we will still provide the services necessary  
23 to that individual. It is our primary mission.

24          However, we'll be forced to subsidize that care  
25 by using our federal grant dollars that should focus on

1 caring for the uninsured in our community.

2 And unless you can guarantee that everyone will  
3 be insured, health centers are still going to be the  
4 safety net providers in their communities for the  
5 uninsured, and therefore adequate reimbursement for all  
6 the services provided by FQHCs is critical.

7 In 1993, Congress recognized this by enacting  
8 the FQHC payment rates under Medicare and Medicaid for  
9 health centers, although the health center Medicaid rate  
10 was restructured in '97, and again in 2000.

11 Today health centers are reimbursed adequately  
12 under a specific prospective payment system that ensures  
13 federal grant dollars are not subsidizing publicly insured  
14 Medicaid patients.

15 I urge this Working Group to ensure that  
16 payments to safety net providers are adequate, especially  
17 in rural areas where no other provider may exist.

18 It is noteworthy to state that health centers  
19 are one of the lowest cost providers in the country,  
20 averaging \$450 per patient per year.

21 Each Medicaid patient served by a health center  
22 saves 30 percent on overall healthcare costs for that  
23 patient. This clearly speaks to the importance of access,  
24 and to the quality of care.

25 And let me be clear about another important

1 point. It is a fallacy that is cheaper to provide  
2 healthcare in rural areas than in urban areas. An office  
3 visit in a rural area is just as costly as one in an urban  
4 area, and in fact, recruiting costs, coupled with  
5 compensation packages, puts us even to a more expensive  
6 rate than in urban settings, and any reimbursement  
7 methodology must keep this in mind.

8 Another recruitment/retention tool that we use,  
9 in fact, for healthcare professionals at health centers,  
10 is the Federal Tort Claims Act, which provides coverage  
11 for medical malpractice. It is estimated that health  
12 centers save nearly \$200 million each year on insurance  
13 premiums. However, not everyone is entitled to FTCA or  
14 can use the FTCA coverage, so therefore you must also  
15 consider the rising cost of medical malpractice and  
16 incorporate that cost into a rural payment mechanism.

17 Ensuring insurance coverage in rural areas is a  
18 very difficult task. It is my hope that you find  
19 effective solutions. I ask that you remember that  
20 insurance coverage should be shaped in a way that  
21 encourages access to primary care, preventive services,  
22 and specialty care as needed, while not creating  
23 additional barriers.

24 This will take careful examination of what  
25 comprehensive primary care services should be

1 accommodated, and I would encourage you to look at the  
2 health center law as a good starting point for such  
3 discussions.

4 Section 330 of the Public Health Service Act  
5 lays out mandatory services that must be provided on site  
6 or by referral. It also lists additional services that  
7 centers may choose to perform, based on the local needs  
8 and its capacity.

9 If an insurance package pays for all these  
10 services adequately, the providers will follow. If it  
11 doesn't, rural areas will suffer the most.

12 It should also be noted that in rural areas  
13 like mine, where we have migrant seasonal farm workers,  
14 the health concerns are compounded.

15 At CHDI we see a large number of migrant and  
16 seasonal farm workers who have very different healthcare  
17 needs than one might see in other rural areas of the  
18 country, like the coast of Oregon, or in New England.

19 I know that HHS is finalizing a study on farm  
20 worker health needs, and I encourage the Working Group to  
21 examine that report once it becomes available. Hopefully  
22 it will analyze the growing problem of Medicaid coverage  
23 for farm workers who leave the state periodically but  
24 require access to healthcare in another state.

25 As a state-run program, Medicaid is facing the

1 growing challenge of portability, since it is not in any  
2 state's interest to cover healthcare costs outside its  
3 borders. Indeed, this problem discourages migrant farm  
4 workers and their families from signing up for Medicaid in  
5 any state, since they know that they'll be moving to  
6 another state soon, and the coverage would not apply.

7 Addressing this issue is critical.

8 I know I have taken quite a bit of your time,  
9 and I am grateful for you listening to the concerns of a  
10 health center in rural parts of Texas.

11 We have coordination issues, recruitment  
12 issues, retention issues, reimbursement issues,  
13 portability issues, and access issues, all rolled into  
14 one.

15 But none of these is irreconcilable, and all  
16 must be overcome if we are to succeed in expanding health  
17 insurance coverage and thereby access to care for millions  
18 of people who do not have it today.

19 It is costing our system too much, and  
20 straining the safety net in ways unimaginable to the point  
21 of jeopardizing them from when our systems were created.

22 I would offer a couple of solutions that are at  
23 least starting points, and do not require any waivers or  
24 changing of laws. It is as simple as overcoming  
25 administrative barriers.

1           For example, creating an expedited eligibility  
2 process for special populations, including but not limited  
3 to migrant seasonal farm workers. States have this  
4 flexibility now, and for migrant farm workers that cross  
5 state lines quicker than paperwork is processed in the  
6 local Medicaid offices, this would result in a dramatic  
7 increase in access to care for this historically ignored  
8 population.

9           Another example is that states currently have  
10 the option to allow for presumptive eligibility for  
11 special populations. That is to say that if a migrant  
12 farm worker from Texas, that is qualified for Medicaid,  
13 migrates to another state, the state could allow for  
14 presumptive eligibility during the period of time the farm  
15 worker is going through the eligibility process in that  
16 state.

17           One more example is developing uniformity and  
18 consistency in the Medicaid program throughout the various  
19 states, specifically reimbursement rates. They should not  
20 vary as much as they do from state to state. This would  
21 go far to encourage more healthcare professionals to  
22 participate as Medicaid providers, and reduce one of the  
23 recruitment barriers that we experience, especially in  
24 Texas.

25           Finally, establishing accountability measures

1 at the federal level for state and local Medicaid offices,  
2 regarding enrollment procedures and enrollment numbers for  
3 the existing program, as well as any future program.

4 This would have a positive impact on the  
5 negative attitude that some state and local offices  
6 exhibit. You see, they see their role as that of keeping  
7 the number of Medicaid clients as low as possible. This  
8 attitude and subsequent behavior conflict with the main  
9 purpose of the Medicaid program.

10 Again, I thank you for listening, and please  
11 know that I along with my health center colleagues stand  
12 ready to help in any way we can, and we'd be happy to  
13 answer any questions. Thank you.

14 CHAIR JOHNSON: Well, thank you very much. As  
15 you started your discussion, I was reflecting on my own  
16 background, because I come from a rural area, and I went  
17 to a grade school that had two classrooms. We had the big  
18 room and the little room, and I was in the little room.  
19 We had 16 in my classroom and four in my class.

20 But I think you've out-smalled me in many  
21 respects, and the issues that you're dealing with are  
22 certainly serious, and I know that we all take that  
23 understanding away: the seriousness of your tones and  
24 your data, that facts that you presented and so forth. So  
25 we really do appreciate your input.

1           A question, Patti, to you first, and the  
2 others, both of you can join her in your response if you  
3 wish.

4           You've got some background in telemedicine. To  
5 what extent are you seeing telemedicine, and define that  
6 as broadly as you wish, as a significant part of the  
7 answer, and to what extent would be helpful if Medicare  
8 and Medicaid would be reimbursing more and more  
9 telemedicine processes and procedures?

10          DR. PATTERSON: I think we have to be really  
11 smart about how we do this. You know, the last thing we  
12 want is somebody going through a nursing home with a video  
13 recorder and billing Medicare for it.

14          But I do think there are ways that it can be  
15 very helpful, and it needs to be done wisely and with  
16 integrity, because there are people out there who don't  
17 fit those categories.

18          I think the limitations aren't the technology.  
19 I think the limitations are the ways we've figured out to  
20 use them. We're working on some ideas right now for  
21 chronic disease monitoring that won't even be the video  
22 thing, you can keep up with somebody with chronic  
23 pulmonary disease with their oxygen levels in their blood.

24          You can keep up with a diabetic's glucose and so forth.

25          There are some really smart people in the

1 industry now starting to get interested in that, so I  
2 think there's going to be ways that we can look at some of  
3 that.

4 I think we've been kind of very confined in the  
5 way that we're doing it so far. It depends on how smart  
6 we are.

7 MS. GONZALES-HANSON: Can I add something to  
8 that, please? I think the other challenge, especially in  
9 rural Texas, is the infrastructure to support that  
10 technology. Because I know in our area, in our three  
11 counties that we serve, up until recently we didn't have  
12 T-1 access for two of those counties. We could not get  
13 phone companies that deal with those at that point. It  
14 was the phone company, wouldn't even install T-1 lines.

15 So it is about, you know, what is it that we  
16 can do for the infrastructure as far as, what is it that's  
17 possible to do with infrastructure.

18 MS. WRIGHT: Mr. Parisi, I'd like to -- I'm  
19 sure there's a question someplace, but a little bit of  
20 comments, also, for rural areas. What level of  
21 involvement do you have specialists directly come to your  
22 areas versus your having to send the patients out to that  
23 specialist, versus -- are the specialists doing a lot of  
24 outreach to your community? Right now I'm sitting in the  
25 state of South Dakota, and the physicians -- some of

1 the -- most of the physicians refuse to do any type of  
2 outreach to the communities, because they may go to a  
3 community and spending a day away from their office,  
4 seeing a patient, and they're seeing that patient that  
5 afternoon, and they're saying, Oh, by the way, I'm coming  
6 to the city this evening to go to the theater or a movie  
7 or see the ophthalmologist, so they're saying, I could be  
8 back in my office seeing the 30 patients when I'm just  
9 seeing five in outreach.

10 Also, what part do mobile vans play, as far as  
11 MRIs, PETs, mammographies, getting to these areas, and  
12 also the use of mid-level practitioners?

13 Again, depending geographically, we have docs  
14 arguing that they don't want those mid-level practitioners  
15 out there doing those things, when I think it could be  
16 easily handled by them and an extension of their arm to  
17 get those medical services out there to the people that  
18 need it.

19 MR. PARISI: Well, there's no doubt that  
20 specialist standpoint, there's some reluctance in going  
21 out to the rural areas, because of the very reasons that  
22 you cite. Because they do lose four hours traveling time,  
23 and I'm losing that ability to see patients during that  
24 four hour travel time.

25 You know, part of the solution is telemedicine,

1 and that's one of the true benefits, I think, of  
2 telemedicine, and I think in some special areas where that  
3 can be done.

4 In my particular case, in my particular  
5 hospital, I do have some rotating specialties coming into  
6 my facility. Fortunately for me, I'm relatively close to  
7 an urban facility, where it's reasonable. But you get up  
8 to West Texas, and it's not reasonable. And you're just  
9 not going to see that.

10 And as far as mid-levels are concerned, you're  
11 still going to have that bias from mid-level that I think  
12 in the establishment of rural health clinics certainly  
13 will save Texas with as many of them as there were at one  
14 time, now are starting to come back. I mean, that was the  
15 only primary healthcare source in a lot of rural Texas  
16 towns, specifically in West Texas, and how do you overcome  
17 that bias? I really don't know, except through education.

18 I think the younger physicians are more attuned to it  
19 than the older physicians are, just by virtue of the fact  
20 of their training.

21 And as far as mobile is concerned, mobile is an  
22 answer. You know, in some cases technology, specifically  
23 when it comes to rurals, not everybody can have an MRI  
24 period. The cost is too large.

25 In my facility, I use an MRI. I have an MRI

1 that comes out once a month. I mean, excuse me, once a  
2 week.

3 And but other technologies, mammographies, you  
4 can do it on a mobile basis, and there are services out  
5 there that do it. It becomes a volume issue. It becomes  
6 a reimbursement issue.

7 Many facilities will not go ahead and buy that  
8 type of technology because, either one, the volume does  
9 not have versus including and plus the reimbursement does  
10 not pay for the technology itself to be out there.

11 A mammography, even though it seems like a  
12 simple procedure, from a technology standpoint, from a  
13 quality, and from a dollar standpoint, to maintain that  
14 equipment, and maintain the quality assurances requirement  
15 for mammography, is probably one of the most rigorous and  
16 most expensive of all the technologies in radiology and in  
17 a hospital setting. Just by virtue of that, because of  
18 the training and everything that goes on. Yet the  
19 reimbursement is the lowest.

20 And so what you have in cases like that is you  
21 have healthcare facilities are refusing to do it.

22 So what do you have? You have a lack -- access  
23 to care issue.

24 MS. WRIGHT: You know, I'd just like to add,  
25 and I'd like to know if you, or any of you, know the

1 statistics for that, again in South Dakota, because of  
2 that ruralness that we have, we had until a couple of  
3 years ago a high rate of mastectomies versus lumpectomies.  
4 Number one because it was access, number two it was access  
5 to care afterwards. You know, that women did not want to  
6 come back every day for six weeks for radiation oncology,  
7 they just said, Give me the total mastectomy, I'll be back  
8 on the farm on my land, you know, in a week. And it's  
9 true, we did have one of the highest rates.

10 MR. PARISI: I don't have the statistic.

11 DR. PATTERSON: I don't have the stats, but we  
12 see it. It happens, and we did run a mobile mammography  
13 unit in the far West Texas down along Alpine and so forth,  
14 and can't make it cash flow. There is also the issue of  
15 the potential liability, just keeping the technology  
16 going, keeping the tech up to date; you got to have a  
17 driver. It's extremely difficult.

18 So what we did was help the Alpine hospital get  
19 into that business.

20 MS. HUGHES: This is Therese Hughes. It's more  
21 a general comment. A couple years back, probably five  
22 years back, I read Robert Caro's books about LBJ, all  
23 three of them, and the first two of them spoke about West  
24 Texas, and the ruralness of it, and how at the time there  
25 wasn't electricity or running water.

1           And I find the lack of healthcare to be  
2 equivalent to the lack of electricity and running water  
3 back in the days when LBJ was a young man, and I, actually  
4 sitting here, feel that it's frightening.

5           Certainly the issues of access greet us at all  
6 areas of our, you know, of our nation, but I'm becoming  
7 slowly aware of the absolute lack of access in rural  
8 areas, and I hope that as we go forward we will hear from  
9 more people and y'all hit into our web site with ideas on  
10 how to improve the care for, and you know, new ideas that  
11 you have, because I think it would be frightening to be in  
12 your shoes.

13           I thank you for doing what you do, because, you  
14 know, juggling one life over another is always a difficult  
15 issue, but when you have no access, period, the juggling  
16 is even, in my opinion, just horrific.

17           So thank you very much for what you do. And I  
18 hope that together we can come up with some ideas that can  
19 reduce disparities, because it seems that, like I said,  
20 this many years later, healthcare has replaced electricity  
21 and running water as a need.

22           MR. PARISI: I think, my biggest concern is  
23 public policy, and as mentioned, you know, one size  
24 doesn't fit all, in particularly rural areas. One size  
25 does not fit all in rural areas. And my extreme concern

1 is that in rural areas, we depend heavily on the Medicare  
2 dollar, because that's the population we take care of.

3 And when you have a change in Medicare  
4 reimbursement policy, it has an extreme ripple effect to  
5 the rural areas, and a devastating rural effect. And we  
6 can go back to when PBS came into effect in 1984, and we  
7 lost close to 200 hospitals in Texas because of that  
8 change alone. I mean, you think about that, you know.

9 Well, you know, you can't have a hospital on  
10 every corner, and I've heard people in the Beltway tell me  
11 that, that we're not here to ensure that you have a  
12 hospital on every corner. Well, we're not expecting that,  
13 but, you know, the citizens of rural America should have  
14 access to healthcare.

15 And that hospital, that physician's office,  
16 that health center, we are that infrastructure to that  
17 community. We're the only health infrastructure that's  
18 there, and if you can't have adequate reimbursement to  
19 operate those things, you're not going to have access to  
20 care, period.

21 DR. PATTERSON: Another classic, on the policy,  
22 and I talked about it in terms of consequences, is mail  
23 order pharmacy. Sounds like a great idea. But if it  
24 undermines your one pharmacist and they leave, then you're  
25 toast.

1           The other thing that I want to make really  
2 clear is three points: prevention, prevention,  
3 prevention. Most of the diseases -- chronic diseases,  
4 have their etiology in behavior now. And that's why I was  
5 showing the things on obesity. It's the second largest  
6 healthcare cost driver now, second only to tobacco.

7           And the incidence of obesity and prevalence of  
8 obesity in 6- to 11-year-olds has tripled in the last 30  
9 years.

10           So that is something we have got to get ahead  
11 of or there's no system that's going to take care of it.

12           CHAIR JOHNSON: Ernie, you and Rachel have been  
13 singing a similar song in terms of the Medicare  
14 reimbursement rate needing to be addressed and so forth.

15           A final question if I might, for the three of  
16 you, just quickly, would be a similar question to what I  
17 asked the first panel, and that is: What's the biggest  
18 opportunity for us, in terms of a recommendation to deal  
19 with the issues that you're dealing with?

20           Is it the Medicare reimbursement rate, or is it  
21 something else that you think would bring about a greater  
22 opportunity, because as you're talking, Ernie, and you're  
23 suggesting most of the patients are Medicare patients,  
24 that would indicate to me that in these areas the  
25 population's going to become even sparser in the future.

1 MR. PARISI: Well, obviously the demographics  
2 are there, indicating we have a very aged population in  
3 the rural areas, and as a result of that, they have  
4 significant levels of Medicaid because of that. Because  
5 we have aged and poor populations in our communities.

6 And the thing about I guess my view about  
7 Medicare, when you look at the total dollars that are  
8 spent on programs, across the country, and the amount of  
9 dollars that go to the rural segment, those are cheap  
10 dollars. Spend them for infrastructure, because without  
11 those dollars, that infrastructure's going to go away, and  
12 you cannot replicate it without millions and billions of  
13 dollars of grant funds. You just cannot do it.

14 And I think all of us, who provide for  
15 healthcare in rural America, and I sit as the Chairman of  
16 the Rural Hospitals Issues Group for the Rural Policy and  
17 Research Institute, and we have 18 rural hospital  
18 administrators from across the country, that we meet twice  
19 a year to talk about issues facing the infrastructure of  
20 rural hospitals, and rural hospitals, you know, that are  
21 in the rural infrastructure, and we all -- South Dakota --  
22 we all talked about these issues.

23 It's not just a Texas issue. This is a  
24 national issue, as far as rural health is concerned,  
25 because we're all faced with the same issues. And you

1 know, I would say that if you, if, from a policy  
2 perspective, if when the Fed makes a decision on Medicare  
3 policy, they need to look at how it ratchets us all out,  
4 particularly into the rural areas, because they get that  
5 piece, because they look at economies, and they look at  
6 volumes, in doing this, they look at data that's,  
7 generally speaking, when they make these decisions, four  
8 years old. Has no relevance to what's actually occurring  
9 in our communities now.

10 CHAIR JOHNSON: Let me ask, I'm going to ask  
11 the question just a little bit differently. Say this is  
12 Senator Kay Bailey Hutchison, or Senator John Cornyn.  
13 They've come to be with you today. You have one chance to  
14 make one recommendation to help your situation. What's  
15 your recommendation, both of the two of you?

16 MS. GONZALES-HANSON: Do you want to go first?

17 DR. PATTERSON: We always talk about looking at  
18 the big picture. I say look at the little picture. And  
19 let's find ways to make normal systems work. I mean, it's  
20 great that federally qualified health centers get  
21 additional reimbursement rates, it's great that rural  
22 health clinics can get cost-based reimbursement or  
23 whatever the thing is.

24 Those can be across the street for a private  
25 practitioner who can't get that rate. And so it

1 undermines a private solution.

2 CHAIR JOHNSON: Okay, so what I'm hearing you  
3 say is, ensure your public solutions don't undermine your  
4 private solutions, as well.

5 DR. PATTERSON: Excellent. Yes.

6 MS. GONZALES-HANSON: And I think the other  
7 piece to that is again it's as simple as having the  
8 private sector receive a fair reimbursement rate. And  
9 that's the bottom line --

10 DR. PATTERSON: Right.

11 MS. GONZALES-HANSON: -- because we have  
12 different array of services that are provided through  
13 rural health clinics and through FQHCs, but the private  
14 sector is definitely a partner in that community.

15 We're not the sole solutions, neither are rural  
16 health clinics. The private sector is crucial, and being  
17 able to have everybody be on an even scale, when it comes  
18 to fair reimbursement, is important. I think your  
19 question, Mr. Chairman, though, unfortunately, is unfair,  
20 because there isn't just one answer. Right? There's not  
21 one thing we could do. It's a multifaceted approach --

22 DR. PATTERSON: You have 30 seconds to think  
23 about it.

24 MS. GONZALES-HANSON: I have 30 seconds to  
25 think about it? As I was thinking about it and I was back

1 there, and the first panel was going on, I thought that,  
2 That's not fair! I still don't have, I think, just one  
3 answer, but I would say, I sort of, I want to piggy-back  
4 what Patti said, and so I won't elaborate on that, but  
5 earlier you were talking, I think the other panel was  
6 talking about "growing our own."

7 There are a lot of projects that are going on  
8 in Texas. They do partner with health centers -- I'm  
9 sorry -- with universities, to grow our own healthcare  
10 professionals. They are based on the community, so the  
11 ones that run it are the communities themselves. That is  
12 what makes that pipeline, growing our own makes that  
13 pipeline more effective, versus coming from universities  
14 and coming in.

15 Our communities designed those projects, and  
16 then they partner with colleges and universities and, you  
17 know, health education centers, or academic centers, to  
18 try to make sure that we bring back. It's a long-term  
19 approach, but there's no other way to do it.

20 CHAIR JOHNSON: Well, thank you very much. I  
21 would -- last comment? Go ahead.

22 MS. CONLAN: I wanted to thank you for speaking  
23 about Medicaid. I am a Medicaid beneficiary, and  
24 sometimes I wonder, traveling with this group, what would  
25 happen to me if I had an accident, because my Medicaid

1 doesn't carry with me. And I thank you for speaking not  
2 only on behalf of Medicaid providers, but also the  
3 Medicaid beneficiaries, and their treatment, sometimes,  
4 because I've experienced that myself, from the gatekeepers  
5 that are trying to preserve the state treasury.

6 But I'm wondering with the transportation  
7 issues you've mentioned, in terms of receiving healthcare,  
8 what about even applying for Medicaid? Is there a problem  
9 there? I know in Florida they're closing satellite  
10 offices again to save money.

11 MS. GONZALES-HANSON: And in Texas, we're  
12 closing satellite offices, and we're developing call  
13 centers.

14 By the way, and this was when I was at our  
15 TACHC conference earlier this year, and I don't know if  
16 it's changed or not, because, you know, wait around long  
17 enough in Texas and something will change. But actually  
18 the contract was already let out for who would be manning  
19 the call centers to the Bahamas, is what I was told, and  
20 I'm waiting for my people to be able to talk to people in  
21 the Bahamas and understand each other. That's going to be  
22 really good.

23 So definite problems.

24 Now, one of the things that's really helpful,  
25 and I don't know how they do that in other states, I know

1 in Texas we have outstationed eligibility workers that  
2 could be based in hospitals and community health centers,  
3 where basically we share the cost with the state for half  
4 the salary. So we have somebody there that -- onsite that  
5 will actually be, and those will not be replaced, that can  
6 actually process the patient so it's faster, and they're  
7 right there onsite.

8           There are a limited number. I understand that  
9 they will allow for that through the state, number one.  
10 And number two, they also don't necessarily -- well, they  
11 don't encourage them to be proactive in trying to process  
12 as many as possible, so basically I understand that the  
13 con to that is, historically if they're not a person with  
14 a heart, then they process maybe three or four a day,  
15 they're okay. Three or four applications.

16           CHAIR JOHNSON: Well, thank you very much for  
17 your time this morning. We appreciate your comments, and  
18 I'd like to echo Therese's perspective as well, or thank  
19 you for the contribution that you make in behalf of your  
20 patients and clients and people who live in your regions.

21           And we will take your comments this morning  
22 back and include them in part of our evaluation.

23           I think we'll take a ten minute break right  
24 now, and we'll reconvene at 10:45.

25           (Whereupon, a recess was taken.)

1 CHAIR JOHNSON: I'd like to welcome to the next  
2 phase of our hearing today Nancy Wilson and Lanette  
3 Gonzales are here to talk about opportunities and issues  
4 with respect to long-term care.

5 Nancy is with the Huffington Center on Aging at  
6 Baylor College of Medicine. Lanette is with Sheltering  
7 Arms in Houston, and ladies we're really delighted you're  
8 here today. This is our fourth in a series of hearings on  
9 healthcare, and we're looking forward to your comments.

10 So this is your presentation, Nancy, so we'll  
11 assume that you're going to go first. And we're looking,  
12 again, to your comments. If you'd prefer to use the  
13 microphone on the platform, you can, but if you'd prefer  
14 to sit there, that's fine too.

15 MS. WILSON: Well, thank you, Mr. Johnson.  
16 Good morning. *Buenos dias, bien venidos* a Houston. We're  
17 very pleased and honored to have this issue on the agenda  
18 and to have you here today to have us talk about it.

19 Just briefly, my background is in Social Work  
20 and Public Health. I've kind of grown up in the field of  
21 aging, having come to Houston in 1974 with solid plans to  
22 stay for two years and then move on. And I'm somewhat  
23 past that time-frame.

24 But part of that has been the privilege and  
25 opportunity to work in a diverse community and a diverse

1 state, and more recently we have come together as part of  
2 a partnership that's a private/public partnership. You  
3 have some information about that in handouts that you were  
4 given called, "Care for Elders."

5 Lanette and I are both part of this  
6 partnership. We've come together to address what we think  
7 is the concern of the 21st Century, and that is the  
8 growing aging population and the need for assistance and  
9 attention to vulnerable older adults and caregivers, as  
10 well as other old adults coping with disabilities.

11 In Harris County, we are coming together across  
12 funding streams, across auspices, non-profit, private,  
13 public, as well as other key stake holders in terms of  
14 funding, corporations and media.

15 And our mission really is to do the same thing  
16 I think you're trying to do for the country, only we're  
17 only going to look at it for the county.

18 So I commend your reach, and I'd like to inform  
19 that effort, but I'm glad -- we think that 7,800 square  
20 miles is as big a territory as we'd like to focus on,  
21 although I do remind all of us when we get struggling with  
22 issues of access, that we're as big as the state of Rhode  
23 Island, so it should be challenging to look at these  
24 issues in our county.

25 The brochure that you were given is a bit of a

1 summary of our initial road map of the strategic plan that  
2 was developed, and I want to acknowledge that our  
3 partnership is supported through the Robert Wood Johnson  
4 Foundation, Community Partnerships for Older Adults  
5 Program.

6 We are one of eight programs around the country  
7 that have been funded to implement plans, and there are  
8 another 13 communities in the pipeline to develop plans  
9 and compete for implementation funding.

10 Robert Wood Johnson is joined in funding  
11 through local foundation support, as well as our United  
12 Way organization. As I say, we have significant in-kind  
13 contributions from partners across the spectrum within our  
14 community.

15 We are concerned with a lot of the themes that  
16 have already been addressed this morning: access to  
17 needed services for older adults who need to know where to  
18 call, family member who gets a call, Mom's in the  
19 hospital, has fractured her hip, can't go home. Where do  
20 I start, what do I do?

21 We are concerned with issues of availability of  
22 affordable services, not only in terms of whether or not  
23 the individual can come to the service, if they happen to  
24 live outside of the Transit routes in our community, but  
25 also whether he or she is physically capable of enduring

1 the ride on the transit to get to the service, or whether  
2 he or she has the funds to pay for the help that's needed,  
3 and we'll talk some more about that.

4 Lanette's going to talk about issues of quality  
5 of care and the workforce. Again, this is a theme across  
6 healthcare, but it's certainly a theme in long-term care,  
7 in terms of the quality of care, and also the ability and  
8 the adequacy of our workforce to address these issues.

9 And then we recognize that one of our missions  
10 as a community is to not just think about what the systems  
11 and providers can do, but also how we can help individuals  
12 and families prepare for what we know is a significant  
13 risk of needing long-term care, but also prepare for the  
14 highest quality of life in the longevity that we find  
15 ourselves enjoying increasingly in our country.

16 And also how organizations can prepare for the  
17 long-term care needs, both in terms of workforce, and in  
18 terms of approaches, in terms of creative use of  
19 technology and such.

20 And then how our community can think about the  
21 physical and social environment, because oftentimes it's  
22 not just the limitations an individual has, but it's how  
23 adequate the housing structure is, the transportation  
24 patterns, the neighborhoods are, in terms of allowing  
25 older people to live successfully with fewer limitations

1 into later life.

2           So today I'm going to talk about this -- the  
3 broad scope of the population that needs long-term care,  
4 but I just want to acknowledge a limitation, not the fact  
5 that I have a couple of broken fingers, but the fact that  
6 my experience focuses primarily on older adults, however,  
7 as I think about these issues and work on these issues, I  
8 just wanted to tell you I'm always thinking about three --  
9 really four categories of people.

10           I'm thinking about my brother-in-law who at  
11 four years old was bit by a mosquito, developed  
12 encephalitis, has struggled with mobility and function  
13 issues his entire life, but was able to be successfully  
14 employed, and thanks to the Metro of Washington, D.C., is  
15 still ambulatory by virtue of an electric wheelchair and  
16 adequate transportation system, and careful planning on  
17 the part of a number of individuals in his family, for  
18 whom he's been a beneficiary of lots of financial trusts  
19 and other things, so that he can continue to function.

20           He's fiercely independent, living in his own  
21 apartment, and is a big volunteer with a national  
22 institute.

23           My neighbors. I have lovely neighbors in an  
24 older neighborhood of Houston, but people who are often on  
25 my heart are Mrs. H., who's 81. She has congestive heart

1 failure, she has chronic obstructive pulmonary disease,  
2 regretfully she had a fall about 15 years ago that left  
3 her with a closed head injury which limits her cognitive  
4 ability but not entirely, she is able to enjoy a lot of  
5 life, and able to do some things.

6 She'd like to remain at home, and her very  
7 dedicated spouse would like her to remain at home as long  
8 as possible until her death.

9 But they have lots of issues around these  
10 medical care issues, but also just day-to-day dependence  
11 and the need for ability.

12 And he's facing surgery soon, as her only  
13 primary caregiver. Both kids live out of town. So  
14 they're going to need lots of assistance.

15 And then I have a niece -- and so that's part  
16 of the long-term care population. I have a niece who's 22  
17 years old. She developed mental retardation at the time  
18 of her birth due to complications. She has autism, she is  
19 heavily dependent on family assistance, and the family  
20 would like for her to stay at home as long as possible,  
21 with supervised help.

22 All of these are individuals that fall into  
23 this category of needing long-term care assistance. They  
24 have functional limitations that, the things that you and  
25 I did every day to get here, get up, as I told the medical

1 students, brush our teeth, comb our hair, fix our food,  
2 all those sorts of issues, they cannot count on being able  
3 to do. They have to rely on other people.

4 So this is what long-term care is about.

5 And then obviously the fact that everybody I  
6 talked about who is still at home, which is their  
7 preference, is because of heroic family measures:  
8 spouses, parents, siblings. And so we have to kind of be  
9 mindful of all these individuals and the effect of their  
10 heroics on the workplace, and what does it mean in terms  
11 of their lost productivity and their distraction when  
12 they're getting calls and other needs, need to be  
13 available.

14 Long-term care among all the services is one of  
15 the few areas of healthcare that we define based on a  
16 population, not on a discrete list of services. No one  
17 will ever say, this is everything that long-term care is,  
18 because we always talk about it as, whatever people who  
19 have functional limitations who need assistance over time,  
20 need, and that's one of the challenges, I think, that we  
21 face, and our partnership and the panel faces.

22 And there are a lot of not rigid boundaries.  
23 If someone needs help following a medication regime that  
24 they were given in the hospital in order to maintain their  
25 successful acute care plan, you know, that's an issue

1 that's part of long-term care.

2 We also tend to confuse -- in many areas we can  
3 talk about the settings of service as this is what this  
4 service is. Well, long-term care you have maybe people  
5 who are getting acute care in a nursing home, nursing  
6 homes are thought of as long-term care settings, they're  
7 reimbursed as long-term care settings, but they are  
8 providing acute care.

9 Same thing with home health care: it's  
10 delivering medical treatment into the home environment.  
11 So we have a lot of challenges.

12 And so one of the themes that I want to strike  
13 today is that obviously as you begin to struggle with  
14 issues around healthcare access, that they have huge  
15 impact on long-term care impact as well.

16 I liked Robyn Stone's kind of four-bulleted  
17 summary about things we have to keep in mind about long-  
18 term care. It's primarily concerned with maintaining or  
19 improving the ability of older people with disabilities to  
20 function as independently as possible for as long as  
21 possible, and all other populations with disability.

22 It encompasses social and environmental needs,  
23 and so it's much broader than the medical model that we  
24 typically think about. It's primarily low-tech. High-  
25 touch, low-tech, in terms of people's needs for personal

1 care and assistance.

2           However, increasingly, as y'all were talking  
3 about earlier with other panels, people are discharged  
4 into the community with complex medical needs, they're  
5 going to need long-term care and assistance, but their  
6 needs are complex.

7           And that's services and housing, and housing  
8 and shelter is a component of this service, unlike other  
9 services, that we have to think about, and how that  
10 interacts.

11           So the key issue in long-term care obviously is  
12 that, why do people need long-term care? They have a  
13 chronic illness. I think that, again, looking at our  
14 county, we're not unique, we have a significant minority  
15 population which increases, perhaps, the percentage of  
16 older adults reporting disabilities, but in our community  
17 alone, over half of people have two or more disabilities  
18 and over 60,000 people need help with basic daily living  
19 tasks, on a regular basis.

20           So the settings in which long-term care gets  
21 delivered, as we know, is not just nursing homes, but it  
22 can be anything from someone who can help modify their  
23 home, so that they can get in and out with a wheelchair,  
24 to making sure that there's a meal at home for someone  
25 who's no longer able to prepare that.

1           This past week, as I've been struggling with an  
2 acute-care injury with this, I've come to recognize the  
3 joy of being able to wash your own hair, or the lack of  
4 being able to do that, and I started training my daughter  
5 as a future caregiver to help me with that task, and  
6 that's one of the realities that we often find, is that we  
7 turn to women for this role.

8           I don't want to overstate long-term care,  
9 though, and I think one of the challenges we've had on the  
10 national policy side is people talk about the huge risk of  
11 long-term care, and so we get afraid to do anything about  
12 it because, oh, it's just too expensive; we can't deal  
13 with it. And I want to be real clear, I line up with Bill  
14 Scanlon on this, is that the risk of nursing home  
15 placement, while it increases with age, many of us, about  
16 one in two, will spend some time in a nursing home, but  
17 not necessarily a long period of time. And so it's a  
18 risk, it's not a guarantee, in terms of need for  
19 assistance.

20           But we do know that risk increases with age, as  
21 represented by the percentage of people who enter nursing  
22 homes in later life or who need other assistance. Most  
23 people with long-term care needs, by preference and by  
24 practice live in their own homes.

25           And I think what's really striking and

1 compelling to me is only 8 percent of those people -- this  
2 is a national statistic -- rely upon paid health  
3 exclusively. So most of us rely upon family.

4 So the implications for that in terms of long-  
5 term care is what happens to the age pyramid, going  
6 forward, in terms of the availability of caregivers, what  
7 happens to the employment needs within our community to  
8 keep the economic boat floating, has huge implications in  
9 terms of what's going to be existing in terms of long-term  
10 care.

11 Caroline and Rosie asked me to talk about  
12 costs, and I want to try to give you what I think is some  
13 of the best information that's been available coming out  
14 of the Georgetown Long-Term Financing Project.

15 First, in terms of nursing home costs, the  
16 average annual cost in 2002 was \$51,000 for a shared room,  
17 for a semi-private room, and \$61,000 for a private room.  
18 Well, those can obviously be adjusted up for inflation.

19 Lanette's going to talk about home care, but if  
20 you annualized four hours of home care, and imagine what  
21 needs to be done in four hours. I can tell you that the  
22 couple I talked about earlier needs more than four hours  
23 of assistance on a daily basis.

24 Paying for that out of pocket is \$26,000 a  
25 year, for just four hours. So if you need more than that

1 assistance, if you need stand-by assistance to be able to  
2 go to the bathroom, which is more than four hours -- it's  
3 difficult to schedule toileting -- you're going to be well  
4 in excess of that amount of money.

5 Assisted living has become an option that  
6 combines housing and services, and it's become a very  
7 popular option. It's become, I think, one of the biggest  
8 boom industries here in Houston, and the cost can range  
9 from \$10,000 a year to well more than \$50,000; in excess  
10 of that if you go into very luxurious situations.

11 Most of that cost is borne by individual  
12 expense, so we have to recognize that only a portion of  
13 people can afford to live in assisted living, which is  
14 marketed as one of the best options of assistance.

15 And to kind of put some reality around this,  
16 here's a table that shows the household income, and I want  
17 you to go back to that statistic about the annual cost of  
18 nursing home care, what it costs to live in assisted  
19 living, and look at our population in Harris County, and  
20 see that a significant percentage of individuals, if they  
21 gave all their income, could not begin to pay for even  
22 four hours of assistance at home.

23 So long-term care is very expensive. It can be  
24 a catastrophic healthcare cost for individuals who need  
25 assistance over time.

1 CHAIR JOHNSON: Nancy, is this per person or --

2 MS. WILSON: Yes. This is --

3 CHAIR JOHNSON: -- if they're --

4 MS. WILSON: -- I mean, no this is household.

5 Yes, thank you. So it's individuals and -- thank you for  
6 that clarification. This is household income of people 65  
7 and older.

8 Now, significant numbers of those are  
9 individual women living alone, because that's the most  
10 represented category in later life, but this is household  
11 income.

12 So imagine that one person has to enter an  
13 assisted living or a nursing home, and you're splitting  
14 the income, and people managing on much less cost.

15 Another cost issue, in terms of the expense of  
16 long-term care, I think is reflected in the fact that,  
17 again, these heroic family caregivers often are well  
18 exceeding what we're investing in terms of care, and this  
19 is one effort to kind of show that.

20 If you can go back one, can -- oh, I'm sorry;  
21 maybe that's not -- maybe that was in there as a -- I  
22 guess it's the next one after that. So skip two. I'm  
23 sorry, Kim. Go to the next one.

24 Okay, this is the value of family caregiver  
25 services, the HCFA CMS estimate from 2002. This is what

1 family and friends are investing, compared with what's  
2 being paid for nursing home care and home health care, and  
3 you see the investment.

4 Now what that translates into in terms of cost  
5 to family members, is we have caregivers who are foregoing  
6 retirement security and other income as part of being  
7 available to perform this care, and I do have some  
8 quantitative numbers I can give you around that.

9 Okay, so Kim, if you can go back one. I'm  
10 sorry; yes, one more.

11 This shows the overall kind of how long-term  
12 care is funded, and as you can see, the public concern and  
13 I know what you're concerned with is a significant portion  
14 of what pays for long-term care, but we have to also  
15 remember that we have significant number of people who  
16 aren't getting anything.

17 Out of pocket can be both individual older  
18 adults as well as family members. Private insurance is  
19 still only 9 percent, although that's a growing market,  
20 but it's been demonstrated that even the most modest long-  
21 term care insurance products, when purchased early, are  
22 not necessarily within everybody's economic reach. But  
23 that is an option we have to look at.

24 Other private, if there are any corporate, or  
25 philanthropic benefits, and then other public services are

1 things like the VA, and then Medicare, which is primarily  
2 post-acute care in nursing homes and home healthcare, and  
3 then Medicaid.

4 And I had indicated that in the absence of  
5 other speakers I'd say a little bit about Medicaid,  
6 because it is the dominant public long-term care source.  
7 All states -- it's a federal-state program, all states,  
8 the Medicaid program finances long-term care for people  
9 who have limited resources, however there's huge  
10 variability, because states have, within federal  
11 frameworks, can really define which lists of services  
12 they're going to provide within federal guidelines for  
13 which populations.

14 And so what this means is, and they've done  
15 actual tests to look at this, is that depending upon where  
16 you live in the community and in the country, your access  
17 to whether or not you're going to get personal care  
18 assistance, adult day health service, nursing home care,  
19 is going to vary greatly. And so there are a lot of  
20 issues of equity that we have in existing with Medicaid  
21 financing.

22 Even within states, this is true. Separate and  
23 apart from rural and urban, you have individual  
24 availability issues and financing differences.

25 States can develop waiver programs, which means

1 we're going to change the rules of what we provide for  
2 this population, and which leaves some people getting  
3 services and some people not.

4 So we know that there's great concern about  
5 what's going to happen to the shaded portion of financing  
6 going forward as we have, the aging population and growing  
7 numbers of people needing assistance.

8 So I want to talk to you a little bit about, I  
9 was asked to address what are some best practices  
10 approaches with some potential to reduce or at least not  
11 increase long-term care costs as we have the increasing  
12 population of people who need assistance.

13 Well, one thing I think we have to be clear  
14 about, is that right now all of our care is kind of  
15 financed in very discrete silos, so there is Medicare  
16 medical services, and there's a little bit of funding for  
17 long-term care services, and then there's some funding  
18 within Medicaid for various services, and there's also a  
19 huge schism between what people can get in terms of acute  
20 care and what they can get in terms of long-term care, and  
21 so what that might mean is if I, as an individual, have a  
22 chronic illness, and my acute care provider says what I  
23 need for this illness is medication management, assistance  
24 with doing this exercise program, all these other things,  
25 that will not be addressed if there isn't long-term care

1 support available to do that.

2           And the communication systems both in terms of  
3 the health information systems and other things are not  
4 integrated, so there's not a lot of flexibility around  
5 that.

6           One of the few shining lights, in terms of  
7 looking at integration of care for individuals has been  
8 the PACE program. I don't know if this is something that  
9 the panel are individually or collectively are familiar  
10 with, but the program of all-inclusive care for the  
11 elderly, focuses on the 55 and older Medicare and Medicaid  
12 population, it's built of services where it takes all  
13 the -- I always describe it as you take all the funding  
14 and put it in a brown paper bag, and an interdisciplinary  
15 team of individuals can determine what level of assistance  
16 to support this person in need.

17           You don't have to decide, is this part of their  
18 acute care benefit or their long-term benefit, this is  
19 what they need to function.

20           And the eligibility, they have to qualify for  
21 nursing home care to participate in the program, so  
22 they're not increasing individuals who would otherwise not  
23 have been the responsibility of the state.

24           So that's one model I think that we should look  
25 at. It's available on a very limited basis. Here in the

1 whole state of Texas we have only two PACE programs  
2 functioning, and we'd like to see more. And it is part of  
3 Medicare provisions that needs to be looked at.

4 Another model that I think has had some impact  
5 in terms of cost and benefit as been providing integrated  
6 care within nursing home settings. EverCare has taken an  
7 approach where they use mid-level practitioners to do care  
8 in nursing homes, as opposed to having transport,  
9 transferring people from the nursing home setting to the  
10 hospital setting.

11 There's huge relocation problems. Lots of  
12 errors around medication, other issues, when people have  
13 to be hospitalized.

14 So that's a model I think we need to look at:  
15 How can we streamline the provision of acute care services  
16 to older adults who may be in congruent care living  
17 environments.

18 Right now it's very, very difficult for  
19 facilities to accomplish that, because of how the rigid  
20 financing, categorical financing is in place in many  
21 areas.

22 Another model with some promise, I think, is  
23 the work that's been done both by the Robert Wood Johnson  
24 Foundation, but also supported by the Department of Health  
25 and Human Services, around looking at the power of

1 consumer-directed services. Some of you may have heard of  
2 it as the cash and counseling demonstration.

3 And this is the notion that individuals can  
4 participate in determining how their benefits, how their  
5 Medicaid benefits get used on their behalf.

6 If I'm living at home and I need a certain  
7 level of assistance that my niece can provide me in and  
8 around her work schedule and I need to modify my bathroom  
9 or my residence, instead of having to say, Okay, I qualify  
10 for a home health provider who comes into my home to do  
11 this, but I can't get Medicaid financing for these home  
12 modifications because that's not in the state plan, it  
13 allows me to take my Medicaid funding and direct it, and  
14 perhaps even participate in directly interviewing and  
15 hiring and supervising the individual.

16 This is a program that has been greatly fueled  
17 by individuals within the adult disabled population, but I  
18 think we've been very paternalistic about not using with  
19 older adults, but we're finding that it's been effective  
20 in some other states across both aged and non-aged  
21 recipients. I commend it to the panel to look at in terms  
22 of something that we would like to see more expanded.

23 And then I think, going back to this concept of  
24 long-term care, it's expensive, it's not, I think,  
25 something we can expect people to save for.

1           In my age cohort, being the solidly middle aged  
2 person that I am, we tend to split our conversations these  
3 days between talking about where our kids are going to go  
4 to college and how to pay for that, and where our older  
5 relatives are going to find themselves in their later  
6 years.

7           Those are two very different issues. College  
8 has a very defined period of time. We can probably get  
9 arms -- I can't say we can pay for it, but we can get some  
10 arms around estimating the cost. Long-term care, it's an  
11 indefinite period of time. It's an uncertain risk, and it  
12 can be exorbitantly expensive, well exceeding college  
13 costs, for a prolong period of time.

14           If I am taking care of someone with a dementia  
15 illness who might have a life-course of 20 years, and I'm  
16 going to be expected to spend \$60,000 a year, that's not  
17 something I think that we expect people to be able to pay  
18 for.

19           Private insurance is one mechanism to look at  
20 that, but I think many people can say that we haven't done  
21 a good job of making sure that the plans that are in place  
22 or available to people are well-marketed, but they're also  
23 well-structured, so that when people are investing money  
24 in private plans, that they're going to get value for  
25 their dollar.

1 That's something I think we need to look at.

2 CHAIR JOHNSON: Nancy --

3 MS. WILSON: Yes.

4 CHAIR JOHNSON: We're going to have to ask you  
5 to --

6 MS. WILSON: Wrap up.

7 CHAIR JOHNSON: -- wrap up in about three  
8 minutes.

9 MS. WILSON: Okay, that's fine. Okay, so let  
10 me --

11 CHAIR JOHNSON: And you'll have time at the end  
12 of Lanette's discussion to respond to questions.

13 MS. WILSON: Wonderful. Okay. So let me say  
14 another thing I think we need to think about in terms of  
15 approaches is recognize that we have to be prepared to  
16 have a smaller population of people who are vulnerable.

17 If you can kind of flip through the next two  
18 things. We've taken the same approach in medical care to  
19 people with chronic illness in later life that we've taken  
20 to every other age group, which is let's treat to cure,  
21 and not necessarily think about the goals and the quality  
22 issues, and I think this is one of the things we have to  
23 focus on, and particularly we need to think about how to  
24 address the threats to disability that we can do something  
25 about.

1           And so as we think about long-term care, I want  
2 to make sure that we focus on prevention. You have a  
3 panel member who's well-represented to talk about these  
4 issues, Rosie Perez, because she's involved with a local  
5 project that's one of three in Texas that's part of a  
6 national initiative on looking at evidence-based health  
7 promotion programs.

8           And Kim, you can just kind of keep cycling  
9 through.

10           Things like falls, prevention, physical  
11 activity, addressing depression, addressing the lack of  
12 attention to medication management, are things that need  
13 to be thought about as ways of preventing disability, and  
14 preventing the need for long-term care assistance.

15           There's very little support for this right now,  
16 and there's very little attention to how this can be  
17 delivered in the least cost-effective setting, which is  
18 typically the community, and as I said, Rosie can tell you  
19 about work that's going on here in physical activity.  
20 We're doing work on depression. There's work going on  
21 nationally in falls prevention.

22           We have to recognize the threats to health and  
23 well being for older adults are not necessarily blood  
24 pressure control, hepatitis level, there's a lot of other  
25 things that are bigger threats to well being, and we

1 oftentimes focus on paying for acute care and don't  
2 prevent disability when we can.

3 So I thank you for your time and attention. I  
4 think that I'm particularly pleased that long-term care  
5 made it on the agenda as we talk about what's important,  
6 because it often is not talked about.

7 CHAIR JOHNSON: Thank you, Nancy.

8 And Lanette, what I neglected to say at the  
9 start of our discussion was we'd like to ask you to speak  
10 for about 12 minutes or so --

11 MS. GONZALES: Okay.

12 CHAIR JOHNSON: -- and then we'll take  
13 questions when you're done, okay?

14 MS. GONZALES: Okay. Very good. Thank you,  
15 Mr. Chairman, Mr. Johnson, and the panel.

16 I appreciate the opportunity to talk about one  
17 community agency's approach to providing good long-term  
18 care services to the elderly, and you may already have  
19 heard some of these statistics, but in Harris County we  
20 have a little over 252,000 residents that are over the age  
21 of 65 years old.

22 And about 28 percent of these -- that age group  
23 increased about 28 percent. And then also the residents  
24 older than 85 years old increased by 52 percent in the  
25 last decade.

1           So we have a pretty diverse, when we talk about  
2 our older population from 65 to 85 years old, but those  
3 individuals requiring and needing long-term care services.

4           The median household income of these  
5 individuals is about \$33,000, so you can see that the  
6 challenge of paying for long-term care services is very  
7 difficult, as Nancy has already talked about.

8           Particularly even as you look at those  
9 individuals that are 75 years of age and older, the income  
10 goes down. It is a little over \$25,000 annually, and here  
11 in Harris County only about 15 percent of seniors can  
12 actually afford, have incomes that would enable them to  
13 pay, for let's say, in-home care services if they needed  
14 it.

15           So the need here is great, as I'm sure you've  
16 heard in other areas.

17           Individuals who are age 85 years old and older  
18 are some of the largest risk factors for long-term care  
19 needs, and those individuals have multiple chronic health  
20 conditions. We find that even here in Harris County.

21           Our most vulnerable older adults who are 75  
22 years of age or older have things like arthritis and  
23 hypertension and heart disease, hearing impairment,  
24 cancer, stroke victims, and again diabetes.

25           So these individuals also have cognitive and

1 multiple functional impairments, again requiring long-term  
2 care services, that are not going to go away.

3           What we found in our agency is these  
4 individuals can require -- or need services for as long as  
5 20 years. And when you talk about a population who also  
6 cannot afford that care, it becomes the responsibility of  
7 Medicaid if they have it, or other entities to help  
8 support that cost.

9           When we look at some of the risk factors,  
10 primarily these individuals are living alone, they have  
11 limited to no support systems, they're living at or near  
12 poverty, they are women, because women -- statistics tell  
13 us women tend to live longer than men, and they are  
14 primarily minorities, so those are the individuals who are  
15 at highest risk factors.

16           Kim, I'm sorry; I'm moving ahead to keep within  
17 my twelve minutes.

18           FEMALE VOICE: I'm sorry. Go ahead.

19           MS. GONZALES: But do go to the next slide.

20           FEMALE VOICE: Sure.

21           MS. GONZALES: Okay. Some of the providers of  
22 long-term care or, as Nancy already talked about,  
23 primarily family caregivers, individuals, the female, and  
24 female Baby Boomers right now are a growing population.

25           They work full-time. On average the annual

1 household income is \$35,000 a year. Those individuals  
2 provide, what the studies have told us, an average of 18  
3 hours per week of care, and as an adult child who is  
4 taking care of an aging parent, I can tell you that 18  
5 hours is just a small portion of what that care  
6 responsibility is.

7 Other support systems in terms of providers for  
8 long-term care is community organizations and agencies,  
9 which is why I'm here today, to talk about Sheltering Arms  
10 Senior Services and what we do to help support the long-  
11 term care needs of our community.

12 One of the challenges that we face in our  
13 community is limited funding. As you have well heard I'm  
14 sure in other communities that you've talked to, limited  
15 funding, long waiting lists for services, and shortage of  
16 direct care workers.

17 And I do want to spend a few minutes talking  
18 about the shortage of the direct care workforce, because  
19 again, they're going to be critical to us being able to  
20 continue to provide good long-term care services to the  
21 elderly.

22 When we talk about limited funding, we do have,  
23 again, major public and non-profit sources of funding,  
24 Medicaid, the block grant, funds, the Older Americans Act  
25 funding that comes through the Area Agency on Aging, which

1 is significant and critical to being able to provide  
2 services.

3 For us, our United Way, which gives an average  
4 of \$5 million a year to help support these services, and  
5 then local foundation support.

6 The reality of it is for those individuals who  
7 are having to pay out of pocket for services, it can often  
8 be cost prohibitive. The cost for home care services  
9 alone, as Nancy has already talked about, could run as  
10 much as \$15 per hour, up to \$125.

11 And for the individuals who receive private pay  
12 services from our organization, they pay as much as  
13 \$11,000 a month for home care services on a 24 hour basis,  
14 so it is again very expensive, and unfortunately what we  
15 are finding in the communities is there are individuals  
16 who are qualified by the Medicaid services, there are few  
17 individuals who at 15 percent can afford to pay out of  
18 pocket for services.

19 But there's a huge gap in the individuals who  
20 are just beyond that level, and they cannot afford to pay  
21 the \$15 an hour that I've just talked about. So what  
22 happens to those individuals? And we'll talk about those  
23 in a little bit.

24 What is also critical for the elderly is  
25 finding individuals who can provide good, quality care,

1 and so with a shortage of our direct care workers and  
2 those shortages being from low wages and benefits, those  
3 shortages coming from hard working conditions.

4 It is often easier, we understand from  
5 individuals because of focus groups that we've held, it is  
6 easier for them to go and work for the local Jack in the  
7 Box than to go into a home and provide quality care for  
8 seniors.

9 The heavy work loads, the lifting, the  
10 transferring, the ambulating of seniors. And then the  
11 stigma that's related to providing that type of work.  
12 Often times people feel like -- the direct care workforce  
13 feel like they are not valued or recognized for what they  
14 provide to the community.

15 And then of course there is low to no  
16 recognition for those services. Agencies often fail to  
17 give the pat on the back to say you're doing a good job,  
18 or to recognize the efforts of the direct care workforce,  
19 and so there are some strategies that need to be  
20 developed, in terms of retaining -- recruiting and  
21 retaining high quality direct care workers.

22 When you look at even the Welfare to Work  
23 Program, the Welfare to Work Program does not look at home  
24 care service provision as an option of good employment for  
25 individuals. That is a problem. It is indeed, and a lot

1 of it has to do with the low wages.

2 It is indeed a disservice to this community  
3 when we're going to have a shortage of direct care  
4 workers, not just in Harris County, not just in Texas, but  
5 nationwide, and the statistics tell us that.

6 We need to increase the wages, and provide  
7 fringe benefits such as health insurance and the payments  
8 for such.

9 We need to increase and improve training  
10 requirements. These individuals want to know, they want  
11 the knowledge and the skills to do a good job, and they  
12 want to provide good quality care for our seniors.

13 And then we need to create opportunities for  
14 them to move up within this industry, for them to not only  
15 begin providing personal care assistance, but for them to  
16 go on and get their Certified Nurse Aide, so that they can  
17 go into an assisted living facility or in a nursing home  
18 and go on to provide good, quality care.

19 So we need to provide opportunities for that.

20 With care for elders, as Nancy talked about,  
21 there is an initiative here in Harris County that is  
22 focused on the quality and workforce issues that I've just  
23 talked about, and that partnership established back in  
24 2001, and we are collaborating with other direct care  
25 service providers in this city, to again bring about some

1 of the changes that I've just talked about.

2           And so part of our solutions will include  
3 improving recruitment by promoting the direct care  
4 workforce. There will be a recruitment campaign that will  
5 be designed to attract people to this workforce. There  
6 will be enhanced screening opportunities, so that we can  
7 identify that we're indeed attracting the individuals who  
8 are appropriate for providing good, quality care.

9           So many -- what we heard in our focus groups  
10 with seniors is they are fearful of individuals coming  
11 into their home. They're fearful that they're going to be  
12 robbed, they can't depend on the person to show up on  
13 time, et cetera, and we are going to have enhanced  
14 screening opportunities or efforts that will identify  
15 individuals who are again, appropriate for the care.

16           And we also know that there are some CMS  
17 demonstrations out there that are looking at this same  
18 thing, and I hope that those demonstration efforts will  
19 continue.

20           We want to increase retention through  
21 orientation, training, and recognition opportunities, and  
22 then we're going to pilot a wage supplementation program,  
23 that will allow individuals to earn a higher wage, a  
24 higher salary, hourly wage, so that then they can meet the  
25 needs of their family, they can participate in insurance

1 programs, so that they themselves can have good  
2 healthcare. The can be able to pay for good housing for  
3 their family members.

4 And so care for elders is just one effort, but  
5 I want to take a few minutes and talk about Sheltering  
6 Arms Senior Services, and what we have been doing.

7 I can talk about the strategies and the  
8 initiatives and the solutions that you've just heard about  
9 care for the elders, because we've been doing that same  
10 thing at Sheltering Arms.

11 Sheltering Arms has been around since 1893. It  
12 is a United Way agency. We receive about \$2 million from  
13 United Way to provide services for those individuals that  
14 are, again, just above the poverty guideline, so they do  
15 not qualify for Medicaid services, yet they cannot afford  
16 to pay full fee for services out of pocket.

17 We are a state licensed and Medicare certified  
18 agency. We have over 200 employees providing care. Our  
19 employees are bonded and insured, and last year we served  
20 over 79,000 seniors and caregivers in our community  
21 through our programs, so we're not a small agency by any  
22 means.

23 Sheltering Arms is also the fiscal agent for  
24 Care for Elders.

25 And if you will, Kim, go to the next slide and

1 then stop there, I'll talk about the programs from there.

2           Some of the programs that we are providing in  
3 this community through our safety and protection programs,  
4 and I want to just touch on a couple of those. Lifeline  
5 is an emergency response service, and we talk a lot about  
6 seniors who are at risk for falls. What we know about  
7 that service is, with a press of a personal health button,  
8 a senior can receive immediate assistance, which may get  
9 them to the hospital, get them the treatment they need, so  
10 that they can return back to their home environment. It's  
11 an out of pocket cost. It is not funded by Medicare. It  
12 is in some cases funded by a Medicaid program, but it is a  
13 service that has been known to save lives of our seniors,  
14 and also reduce some of the costs that can be associated  
15 with long-term acute care.

16           Also, going on to our home management services,  
17 I talked about, or we talked about individuals needing  
18 care in the home. That is often times the first line of  
19 care that a senior will need, someone to come in, do light  
20 house cleaning, prepare meals for them, make sure that  
21 they're taking their medications, often times that's the  
22 beginning.

23           And then as we work with that senior, the  
24 longer we're in that home we find out that they will need  
25 personal care assistance. Someone to come in and help

1 them with a bath, someone to help get them dressed,  
2 someone to help ambulate and transfer them.

3 And we're talking about individuals who do not  
4 need to go into a nursing home. They are still able to  
5 live within their own home, with just a little bit of  
6 assistance.

7 And then under our specialized care, we also  
8 have an effort where we work directly with individuals  
9 that have some form of dementia, so instead of that  
10 individual having to go into a nursing home, we can  
11 provide a trained staff member to go into the home, who  
12 knows how to calm that person down, who knows how to work  
13 with that individual, and make sure that they have a good  
14 day so that their caregiver can go to work.

15 We also provide the skill services which are  
16 Medicare certified, our home healthcare with the skilled  
17 nursing, physical therapy, occupational therapy services,  
18 so that when that person is released from the hospital,  
19 and we know that that is happening more and more often,  
20 they're being released sooner, we can put the nursing  
21 staff in and provide the disease management programs that  
22 will get that person to meet goals within that 60 day time  
23 period, so they can, again, remain independent within  
24 their own home.

25 Our other services that we provide, if you look

1 under the blue category, our Eldercare Counseling and  
2 Referral Services, our critical services for caregivers  
3 who are having to find out who provides good, quality  
4 care, whether it's here in Harris County, or if it's in  
5 the state of New York, or any other area, because so many  
6 of our -- of adult children are living out of areas, out  
7 of state from Mom and Dad, we can help adult children find  
8 services for their aging parents.

9           And in our case management program, our case  
10 management program are where our case managers or social  
11 workers are doing some of the grass roots work with  
12 individuals who are truly low income, they're going in,  
13 they're completing forms, they are helping to arrange  
14 services, they stay with that person, meet with them on a  
15 regular basis, make sure services are in place, until that  
16 person, again, can go on and live quality of life in their  
17 own home environment.

18           And if it turns out that the social worker is  
19 not able to remove themselves from that person, then they  
20 continue to work with them for as long as they're needed.

21           And again, that can go on for 20 years.

22           Kim, if you will move forward to the other,  
23 I've already talked about those, so jump ahead, forward  
24 three slides, please. Four. Four slides.

25           In the final analysis, just in closing, what

1 I'd like to say is that, you know, the average life  
2 expectancy is 87 years old, and the number of people  
3 purchasing care for relatives to place more demands our  
4 form of long-term care system.

5 We've talked about the Baby Boomers, and  
6 they're soon going to be aging and needing services.

7 Personal and home care assistance is projected  
8 to be the fourth fastest growing occupation in the nation.

9 It's going to be tremendous. And if we don't impact, if  
10 we don't do something now to generate good, quality  
11 workforce to meet those needs, then we're going to have a  
12 huge problem on our hands.

13 The reductions in Medicare payments may  
14 diminish the future growth rate of healthcare jobs  
15 available, and then there's a smaller pool of middle-aged  
16 women available to provide low skill basic services, and  
17 that smaller pool, what we found out is that smaller pool  
18 is going to be more diverse, and that's going to create a  
19 problem in itself.

20 So the challenges are great for this committee,  
21 as you go forward and we would ask you that you move  
22 forward in continuing the Medicare and Medicaid funding,  
23 because they are major sources of funding for healthcare,  
24 that the reimbursement policy plays a substantial role in  
25 determining workers wages, benefits, and training

1 opportunities, and that really needs to be a part of the  
2 initiatives and part of the effort.

3 And then lastly that we maintain the payment  
4 rates to keep up with the true cost of providing services,  
5 because when you do that, you give organizations the  
6 opportunity to offer competitive wages and benefits, which  
7 then support the direct care workforce.

8 Thank you.

9 CHAIR JOHNSON: Thank you very much. Could I  
10 ask that you put that continuum --

11 MS. GONZALES: Yes.

12 CHAIR JOHNSON: -- slide back on the screen, at  
13 your convenience, and Lanette, I have a question for you.

14 MS. GONZALES: Okay.

15 CHAIR JOHNSON: Let's say, well, the background  
16 is that it seems that the data is showing and personal  
17 anecdote experience is showing that people who are  
18 reaching their 60's and 65 year old age ranges, are  
19 gradually coming to a conclusion that they don't have  
20 enough money to retire.

21 And the data shows, I think, that people who  
22 keep active physically and mentally are going to be  
23 healthier than those who just "retire" and do very little  
24 of anything --

25 MS. GONZALES: Absolutely.

1 CHAIR JOHNSON: -- so let's give that, let's  
2 assume that for a second, and let's say that my wife and I  
3 are in that category. The data also shows that as you  
4 pointed out, that we're going to have more and more Baby  
5 Boomers are going to come, and even if we had the money,  
6 we may not have the caregivers.

7 MS. GONZALES: Right.

8 CHAIR JOHNSON: So let's say I come to you and  
9 my wife comes to you. I'm an accountant, let's say, and  
10 my wife's a teacher, and we say, we'd like to be employed  
11 by Sheltering Arms.

12 What kind of training will you give us to be  
13 potentially employees of your organization, and is there a  
14 place for us in your organization?

15 MS. GONZALES: There's a place for you in our  
16 organization, and it will depend on the type of care that  
17 you want to provide. If you want to provide hands-on care  
18 through the Care for Elders Effort, we have developed a 16  
19 hour orientation program that gives you the basic  
20 foundation on how to provide care to an older adult.

21 And it doesn't matter that you're an accountant  
22 or that I'm an administrator. In an agency, we all need  
23 the basic skill level on how to transfer an individual.  
24 We all need to know what the physical problems are, the  
25 emotional problems associated with, providing care to the

1 elderly.

2           And then we're going to offer you some  
3 continuing education, training so that you can continue to  
4 enhance those skills, and then we will place you in an  
5 employment providing that hands-on care, and at Sheltering  
6 Arms, the average wage that you will earn right now would  
7 be anywhere from \$7 an hour to \$12.50 an hour, and any  
8 other organization it would be minimum wage, or \$6.00 an  
9 hour.

10           VICE CHAIR McLAUGHLIN: I have a question. I  
11 could really identify with Nancy's comment about those of  
12 us who are looking at children and parents at the same  
13 time.

14           I have in-laws who are in a graduated living  
15 facility. My mother has decided she can no longer live in  
16 her home, and has to go into, you know, one of these  
17 retirement homes that does have assisted living, and yet  
18 it wasn't that long ago that my children stopped going to  
19 childcare.

20           So I really do feel this. And that's part of  
21 my question. I look at this long-term care continuum, and  
22 Shakespeare, I think, was the first person who really  
23 pointed out that we end up where we started, and I do look  
24 at some of these services, and it looks like what I had to  
25 do for my children, when they were quite young, and what I

1 had to pay someone to do for my children.

2 Now obviously the difference is with children  
3 you hope the movement is the other direction, instead of  
4 functional decline, it's functional acquisition.

5 But it does make me wonder, from your  
6 perspective, what is the difference? We don't think of  
7 childcare in this country as healthcare. We don't expect  
8 healthcare insurance or providers or government programs  
9 to pay for it. Why are cooking meals and some of the  
10 things you talked about, why do you think -- what's the  
11 difference?

12 I mean, I know for those of us who were working  
13 parents and had small children, we either hired someone to  
14 come to our home, and then there's that same fear, of, you  
15 know, can you trust the person? What are they going to do  
16 to my child? What are they going to do to our home?

17 Same fear as what you were talking about.

18 Or we put them in a childcare group  
19 arrangement, where maybe the efficiency is a little bit  
20 better, the workers got paid more, a little bit safer.  
21 What is the difference?

22 MS. GONZALES: I think the differences are a  
23 couple of things. With our children, I think you, and you  
24 touched on that. With our children, we know that that  
25 childcare is short term, and at some point they're going

1 to grow up, they're going to go on and be well educated,  
2 and, we hope, good, responsible adults.

3 With our aging parents, they, you know, often  
4 times by the time they get to an agency like Sheltering  
5 Arms, they have two or more functional limitations, and  
6 then that just gets worse. They're not going to get  
7 better.

8 They already have limited resources, because  
9 wages were not what they are now, they were not that well  
10 back then, so they only saved a little, and for some of  
11 our elderly population, they didn't have the opportunity  
12 to earn a higher wage, so there was not much money to be  
13 saved. It was all about just maintaining the day-to-day  
14 and taking care of the household.

15 So you have a population who, first of all,  
16 doesn't have the resources, the functional decline is  
17 going to get worse, and for somebody to come in and  
18 provide meal preparation and house cleaning assistance  
19 means the difference between that person trying to wheel  
20 that chair up to the stove and trying to prepare a meal  
21 for themselves, which I've actually visualized where they  
22 have a pot in their lap and they're trying to stir, which,  
23 itself, can be another threat, or the difference between  
24 someone who has pulmonary disease and trying to dust their  
25 own furniture, which is going to make the situation worse.

1           So we do have a situation where older adults  
2 need more care in the home, and daycare is not always an  
3 option for them. First of all, daycare is limited.  
4 Second of all, it too is costly, so it's not always an  
5 option for older adults.

6           VICE CHAIR McLAUGHLIN: Well, that was actually  
7 one of the questions I was going to ask. You didn't give  
8 us any costs, any dollar amounts for that, but I wondered  
9 at what point, because with childcare we certainly  
10 investigated this, and I wondered at what point do those  
11 two curves cross? I mean, there are some what we call  
12 economies of scale in a group situation, and as I said, we  
13 certainly found, for the childcare issue, that in a  
14 childcare center, the workers did have health insurance in  
15 some cases, they had higher wages, there was less  
16 turnover, so it was better for the workers --

17           MS. GONZALES: You're absolutely right.

18           VICE CHAIR McLAUGHLIN: -- than going to  
19 someone's home, and that's why I was wondering why, in  
20 your opinions, both of you, do we not see more daycare  
21 centers for elderly people that could result in a better  
22 set of labor force conditions, one of your concerns, which  
23 as I said is mimicked in the childcare labor force. Those  
24 workers also are often underpaid and exploited.

25           Do you have any data on where the cutoff is?

1 MS. WILSON: Well, I think a couple things.  
2 One is, in terms of adult daycare, one of the biggest  
3 challenges around that, in contrast to children's care, is  
4 the capital expenditures necessary to have a facility that  
5 can be a licensed adult daycare facility pale -- I mean,  
6 what you need to do to accommodate -- you know, in my  
7 local church community, our church area can function, you  
8 know, Monday through Friday as a pre-school environment,  
9 and then on Sunday do church school.

10 Well, you cannot accommodate the range of  
11 disabilities and needs that would result in the need for  
12 adult daycare within that sort of thing. So one thing to  
13 recognize. And we've done virtually nothing to help  
14 subsidize the development of adult daycare on the capital  
15 expenditure side. So that's one reality there.

16 I think secondly that there are, in terms of  
17 cost for care, you're going to find a pretty big range. I  
18 would say on average in our community, adult daycare can  
19 be as high as \$70 a day, so you're right, you can compare  
20 that. It depends on what hour of the day. If it's 12  
21 hours, 10 hours, 8 hours, whatever, there are some  
22 economies of scale.

23 And I think that in terms of subsidized  
24 housing, those exist, too. But again, until recently, now  
25 there are, the Center for Medicare Services has initiated

1 some demonstrations around reimbursing adult daycare, but  
2 Medicare as the only universal financing mechanism has not  
3 supported adult daycare, and so there haven't been any  
4 encouragements around that.

5 And on the Medicaid side, very limited. Not  
6 all states have that as an option on their menu.

7 VICE CHAIR McLAUGHLIN: Well, one of our  
8 jobs -- sorry.

9 MS. WILSON: I'm sorry.

10 VICE CHAIR McLAUGHLIN: I was just saying, one  
11 of our jobs is to come up with some recommendations from  
12 the community, things we've heard, and Randy usually asks  
13 this question, but what I'm trying to get at is if we are  
14 going to make recommendations that the federal government  
15 subsidize something to create an environment or a  
16 continual subsidy, where do you think we'd get our better  
17 return: subsidizing home healthcare workers or  
18 subsidizing the capital resources necessary to develop a  
19 good system of daycare facilities?

20 MS. GONZALES: I would say, Nancy, I'm going to  
21 let you respond, and I'm going to respond this way, and  
22 say that the subsidy of the need for direct care workers  
23 is critical, because I know what the cost of adult daycare  
24 is, and I know just what it costs Sheltering Arms to  
25 provide this specialized dementia daycare center, and

1 without the funding that we get from foundations and some  
2 client fees, we would not be able to maintain that  
3 facility.

4 We recently closed a facility back in, I guess  
5 a little more than a year ago, because it was just too  
6 cost prohibitive.

7 When you talk about -- there's also huge  
8 transportation issues related to trying to get people to a  
9 daycare setting, so then you not only have to subsidize  
10 the cost of the daycare, but also the transportation for  
11 getting them there and back home.

12 Then it becomes more cost-effective, possibly,  
13 to subsidize or even provide the financial support for  
14 training people to provide good, quality care to seniors  
15 who are in their community, because they then have the  
16 opportunity to not only serve one individual, but they can  
17 serve two or three in a day, and each of those seniors be  
18 able to get good, quality care.

19 Nancy?

20 MS. WILSON: Well, I think that the reality is  
21 you have to have a certain concentration of people with  
22 need to justify the availability of any daycare, whether  
23 it's children's care or adult daycare, so I think we may  
24 think about what are the flexibilities across the 50  
25 states, and my response would be that I agree with you, I

1 think that where individuals have the ability to prepare  
2 and plan and pay, and have the means to do so, I think we  
3 need to think about that, which is why when you look at  
4 private long-term care options -- but I also think that  
5 the prohibitive nature of very expensive care that's  
6 needed, we as a society typically said, We want to have a  
7 safety net in place, and we want to think of -- and I  
8 think of long-term care as much more along the lines of  
9 retirement options, as maybe there's a way to have some  
10 social insurance mechanism, not as extensive as, you know,  
11 retirement options.

12 And people have advocated, right now, people  
13 tend to not invest in long-term care because they say, Oh,  
14 I'll use Medicaid when I need it, or I'll spend down or  
15 I'll transfer assets, or I'll do all this.

16 And people who are wiser than I am, because I'm  
17 not an economist, have said, let's think about a limited  
18 social insurance benefit that comes in front of long-term  
19 care insurance, and then perhaps motivate the market. So  
20 I think we need to think creatively about how to couple  
21 individual responsibility with societal responsibility,  
22 and a safety net that has more flexibility and more equity  
23 than what Medicaid has currently across the states.

24 CHAIR JOHNSON: Dotty?

25 MS. BAZOS: I'm just wondering if there's data

1 to suggest or do you know, have you see in your practice  
2 that being enrolled in long-term care actually slows down  
3 functional decline of folks who need those services?

4 And in addition, how does being in a long-term  
5 care program compare to just being in a nursing home? I  
6 mean, some people are in nursing homes because they don't  
7 have any type of system like this, so what would be the  
8 cost-benefit for developing a system like this versus  
9 people staying in their homes?

10 MS. GONZALES: Well, I think the cost of a  
11 nursing home can easily be as, as Nancy has already shown,  
12 \$40- to \$50,000 a year. The cost of having someone in  
13 their home -- first if all, individuals in a nursing home  
14 need 24-hour care. Individuals who are living in their  
15 homes that only have two functional declines don't  
16 necessarily need 24-hour care, and so it can be more cost-  
17 effective to keep them in their home, particularly if they  
18 have services on a regular basis.

19 They have meals to ensure that their dietary  
20 needs are met; they maintain their nutrition; somebody's  
21 checking on their medication, making sure that they're  
22 managing their medication, and making sure that their  
23 personal care needs are met so they can have improved  
24 health. So again it can be more cost-effective to keep  
25 that individual in their home, because --

1 MS. BAZOS: Do you think it slows down their  
2 functional decline so that they --

3 MS. WILSON: Well, I think what's implied in  
4 your question is that we have integrated programs, and  
5 right now we tend to have discrete services, where you  
6 have lots of different providers doing this.

7 Now, Sheltering Arms may coordinate a range of  
8 things, but even there they don't have the full scope of  
9 assistance that someone might need, I mean, in other  
10 words, we don't have something that's equivalent. The  
11 closest thing to equivalent, I'd say, is the PACE program,  
12 that does do a whole range of services for someone who can  
13 still be in a housing situation or an independent living  
14 situation, and then you look at all costs.

15 But that's part of the challenge right now, is  
16 people who are in long-term care have incredible acute  
17 care costs, and we're looking at all that separately, and  
18 I would say to the panel, and, you know, I don't know if  
19 you've thought of this, unless we look at chronic care  
20 across the board, in terms of how to help people prevent  
21 disability, but also what are the total costs of care,  
22 you're not getting a real picture for what the cost  
23 comparisons are, I guess.

24 MS. CONLAN: I want to thank you, Nancy, for  
25 introducing a topic that's near and dear to my heart: the

1 role of volunteers. And I do believe that it's  
2 underestimated the current role in reducing the costs of  
3 healthcare, the part of the family caring for their family  
4 members, churches, and other social organizations.

5 And I have to mention on a personal note, I was  
6 a volunteer coordinator at the National Zoo for about 10  
7 years, so I'm really glad to hear about your brother. You  
8 know, the Friends of the National Zoo does a wonderful  
9 job, a big job, and they certainly know how to motivate  
10 their volunteers and provide incentives.

11 In working in this project, I have often  
12 thought, what if there was a call to action? You know, in  
13 the '60's there was a call to action, for the Peace Corps  
14 and for VISTA. What if we had a new call to action, a  
15 healthcare volunteer program, and I think it would help to  
16 remove the stigma for the paid workers, and kind of  
17 invigorate some of these problems, and turn it into a more  
18 positive movement.

19 And so I just welcome thoughts on that.

20 MS. WILSON: Well, as I was cover two things I  
21 wasn't mindful of my time. I apologize. But one of the  
22 things I wanted to mention is, I think we have to  
23 recognize that we do have some of that going on with the  
24 increasing emphasis on self-care management and chronic  
25 disease self-management, and I'm sure you're all familiar

1 with the Stanford initiative around chronic disease self-  
2 management.

3           These are programs that focus on people with  
4 chronic disease in a group model that are peer led.  
5 They're trained peer leaders, often individuals who are  
6 coping themselves with a chronic illness.

7           And this program has shown great benefit in  
8 terms of helping people reduce their acute care cost, but  
9 more importantly improve outcomes and improve function and  
10 improved satisfaction.

11           And where I was going with all that is that the  
12 Administration on Aging in concert with the National  
13 Council on Aging, is talking about developing lots of  
14 approaches where we try to train maybe early retirees and  
15 other older adults who themselves are healthy and able to  
16 contribute to well-being to be involved in functioning as  
17 lay leaders and coaches, because a lot of these healthy  
18 aging programs, which can have a huge impact across all  
19 ages, I mean, I can be in a wheelchair in a nursing home  
20 and benefit from physical activity, need social support,  
21 need encouragement, need the volunteer roles.

22           So I do think we have great capability here,  
23 and I see in our local community the impact of the  
24 community service requirement for high school students. A  
25 lot of those students are coming into adult daycare and

1 other environments where they can really be of service, so  
2 I applaud, you know, that way of thinking.

3 But I also think that we have to recognize that  
4 helping older adults and families understand more about  
5 chronic illnesses is an imperative across the healthcare  
6 system, but it's really seen in long-term care.

7 CHAIR JOHNSON: It seems that -- well, we have  
8 had long-term care insurance offered as an alternative in  
9 my company, and probably 3 percent of our people signed up  
10 for it. Very low percentage, and that's not uncommon  
11 among other companies who have offered it. And what I'm  
12 hearing you suggest is that the likelihood of us, as a  
13 population, funding long-term care, and to the extent that  
14 the cost would be met by individuals, it's not very high.

15 And so I'm kind of led to believe that we have  
16 to find some alternatives to that and maybe the -- my  
17 esteemed colleague's on to something here that we could  
18 consider.

19 And then a related question. We know, based on  
20 what we've heard in our hearings and what we've read, the  
21 significant portion of our cost for health care itself,  
22 not nursing home care, but health care, is incurred in the  
23 last six months of life.

24 And one of the things that we're charged to do  
25 is evaluate the trade-offs. What are we willing to give

1 up, and one of the questions that some of us informally  
2 have had is, Are we willing to come to the -- toward the  
3 end of our lives and say, you know, I would prefer to have  
4 palliative care, as opposed to heroic care.

5 And I think one of the things we're going to  
6 have to talk about, as we get into this further, is to  
7 what extent do we talk about that as a Working Group and  
8 dialog with the American public on that.

9 What trends are you seeing, both of you, in  
10 terms of the acceptance of palliative care, and choice of  
11 palliative care instead of heroic care? Are you seeing  
12 any trends? Or are you reading about any trends in that  
13 area?

14 MS. WILSON: Well, I think you've touched on a  
15 theme that's kind of near and dear to my heart, as someone  
16 who's part of my life is involved in medical education,  
17 and that is, we have to start with thinking about kind of  
18 the values and the orientation of our healthcare system,  
19 and start with the settings of care and the professionals,  
20 and the administrative folks who work in those settings.

21 Right now, in some respects, there are  
22 disincentives to focus on some of less attractive options  
23 in terms of care like palliative care. I mean, I think we  
24 tend to -- we get in, we have a problem, we want to  
25 diagnose it, treat it, we want to get every sub-specialist

1 involved in looking at it.

2           And then the idea that everybody needs to be  
3 prepared to have the palliative care discussion has not  
4 been, you know, well embraced.

5           So one of the encouraging trends is, we do have  
6 within that field of medical training and medical  
7 education, increasing attention to palliative care as a  
8 mandated requirement activity, and we have, you know,  
9 board certified people who are going to be involved in  
10 leading some of that.

11           And I think that is going to help, because  
12 frankly, having the benefits and the services of hospice  
13 care, one of the challenges we've gotten to with hospice  
14 care is we haven't raised reimbursement rates in that  
15 arena for a long time. And so that's also a limit.  
16 Sometimes people say, Well, what are my options? And if  
17 my options don't sound very good then no, I think I stick  
18 with what I know, so that's one challenge.

19           But I do think that, you know, witness events  
20 of recent months and years, we have a lot more  
21 conversations going on, and I do think we need to have  
22 more public dialog around what are choices and decisions  
23 around that, and so I applaud the panel's, you know,  
24 thinking about that.

25           But I also think that we have to embed those

1 values and that processes in medical education -- the  
2 training of all health professionals, and all providers,  
3 because often times they have to be the ones who are going  
4 to be prepared to say, It's time to have this  
5 conversation.

6 MS. GONZALES: I think you're right, Nancy. It  
7 is so hard for families to hear that perhaps it's time for  
8 hospice services, and particularly when you look at the  
9 minority populations. There's not been a lot of  
10 conversation about palliative care, and particularly  
11 around hospice services.

12 And so there is a need to educate the community  
13 about the benefits of those services, and to begin to have  
14 more conversations about that.

15 And then, as you look at Sheltering Arms long-  
16 term care continuum chart, you do see hospice services at  
17 the end of that chart, and that is because we do try and  
18 have those conversations when we are counseling with  
19 caregivers and seniors, and even Sheltering Arms, itself,  
20 is planning to open a hospice next year, as we take the  
21 year now to look at the feasibility of how we can provide  
22 that service, and so we do recognize that it is indeed an  
23 option for families, and one that should be considered.

24 MS. WILSON: Let me just add one P.S.: If you  
25 ever get a chance to talk to people who work in PACE, the

1 stories they tell about people dying outside of the  
2 hospital setting, with great peace and planning and  
3 consideration, are pretty powerful --

4 MS. GONZALES: Absolutely.

5 MS. WILSON: -- and I think one of the things  
6 that happens right now is, people heroically manage at  
7 home for a period of time, and then something happens and  
8 someone's having agonal breathing difficulties or  
9 something else, and the next thing you know, it's 9-1-1,  
10 we're in the hospital, and the sequelae come from there.

11 And I think there is a huge community education  
12 effort, but people need options. They need to feel that,  
13 if I don't pursue this, I'm not going to be abandoned --

14 MS. GONZALES: Right.

15 MS. WILSON: -- in a situation that I can't  
16 manage.

17 CHAIR JOHNSON: Well, you're -- actually, this  
18 would be a great topic to consider over a lunchtime  
19 discussion and further, but we're not going to be able to  
20 do that, unfortunately.

21 We appreciate your time this morning, and  
22 sharing your expertise with us.

23 We'll adjourn this section of our hearing, and  
24 we've been informed that we have a mobile health clinic  
25 that's available.

1 MS. PEREZ: Yes, Randy, if I may just provide a  
2 little bit of information. Lunch is here, and I'd like to  
3 just make a general announcement that the lunch order is  
4 for the Committee members and that staff that is working  
5 for the hearings today. There is a cafeteria down on the  
6 ground floor of this building that the public is welcome  
7 to go down and grab something.

8 We will be starting back at 1:00.

9 And the mobile clinic is available, and we also  
10 have a press event scheduled.

11 CHAIR JOHNSON: Okay. My suggestion, if it's  
12 okay with the rest of the Working Group is we do the  
13 mobile clinic first, and that should take about 20 minutes  
14 or so, and then we can come back, and if it takes longer  
15 than that for lunch, we can just continue eating until the  
16 start of our next session, but we must start at 1:00, no  
17 later than that, so we ask each of the Working Group  
18 members to be back by 12:55 or so, so we're ready to go.  
19 Okay?

20 Thank you very much. We'll adjourn until 1:00,  
21 but we'll go -- Rosie would you like to take us to where

1 we should be going?

2 (Whereupon, a recess was taken.)

3 CHAIR JOHNSON: Okay, I think we're going to  
4 begin, and we'd like to welcome you to our panel this  
5 afternoon. We're pleased to have Paul Dennett, Gerry  
6 Smolka, and Marshall Bolyard with us to talk about retiree  
7 healthcare.

8 Paul Dennett comes from the American Benefits  
9 Council where he serves as Vice-President of Healthcare  
10 Policy, and the American Benefits Council is an  
11 association of a couple of hundred employers and service  
12 providers and so forth.

13 Gerry Smolka is from AARP. I have my card in  
14 my wallet. I am 50 years old, plus a few. And AARP has  
15 certainly been a voice for your members, and especially in  
16 the recent last few years in healthcare, and certainly  
17 you're going to have a voice in response to some of the  
18 challenges we have today, and we're looking forward to  
19 hearing that.

20 Marshall Bolyard is retired from the military  
21 service as a Lieutenant Colonel, and is Executive Director  
22 of the U.S. Family Health Plan for Christus Health, where  
23 he directs a network of healthcare providers of more than  
24 100 primary care physicians and 400 specialists, and  
25 hospitals and so forth.

1           So you each come with a different perspective,  
2 and we're looking forward to hearing that perspective.  
3 You know a little bit about the Working Group, so we won't  
4 get into introducing ourselves.

5           Just briefly, what we ask you to do, and we'll  
6 start with you, Paul, and then you, Gerry, and then you,  
7 Marshall. We'd like for you to speak for about 12 minutes  
8 or so, and if I put my thing up, that means -- my table  
9 tent -- then you've gone beyond your 12 minutes, and we'd  
10 urge you to kind of wrap up your comments.

11           And the reason for that is that it's not that  
12 we don't want to hear any more from you, but our Working  
13 Group has found the richest experience to be when we can  
14 dialog with you based on what you've said, and the need  
15 for information that we have.

16           So that's how we'll do that. And we are  
17 committed to adjourning on time, as well, and so with five  
18 minutes left in our session, I'll just put this up again.  
19 Okay?

20           So Paul, would you like to begin?

21           MR. DENNETT: Thank you very much, Mr.  
22 Chairman, and also thank all of you as members of the  
23 Working Group and the staff. I'm one of the people that  
24 actually read through your statutory charter shortly after  
25 the Medicare Modernization Act was enacted, and I thought,

1 This is great that a group like this is going to get  
2 together, because this will be one stop shopping for those  
3 of us who care about healthcare policy, because we're  
4 looking forward to the recommendations to wrap it all  
5 together. You have a formidable charge.

6 I'm going to spend just a short amount of time  
7 talking about two basic issues. One is what have been  
8 some of the contributory causes for the decline in retiree  
9 health coverage, and I think perhaps maybe even more so  
10 than the last panel you heard from, that the sources for  
11 the decline, and the coverage and the challenge, I think  
12 in retiree health are fairly well understood at this  
13 point.

14 And then the other thing that I'd like to do is  
15 talk about what are some possible solutions that you  
16 should consider as you go about your work.

17 So first of all, just in terms of overview of  
18 the problem for retiree health, and clearly the central  
19 problem is that there's simply a declining number of  
20 Americans with retiree health coverage, and unlike the  
21 general trend for the decline of the uninsured for active  
22 employees -- or, individuals, the decline in retiree  
23 health has been quite persistent and quite precipitous.

24 There's also an increasing share of the cost of  
25 the coverage for retiree health being borne by individuals

1 themselves, and inadequate savings, as a result, for  
2 individuals for their retirement needs, including for  
3 their need for healthcare in retirement.

4           And then finally, you know, we'll talk about  
5 this a little bit, as well, the inadequate savings  
6 vehicles for individuals to turn to if they retire without  
7 health benefits from prior employment.

8           In terms of declining coverage, as I mentioned,  
9 there's been a persistent decline in the number of firms  
10 offering retiree healthcare. For most of us who are used  
11 to having healthcare through employment, it's not at all  
12 uncommon now, even in firms that have traditionally  
13 retiree health, for new or more recent hires to find that  
14 there is either no retiree health benefit through  
15 employment offered to new employees, or a significant  
16 increase in the number of years in service that you would  
17 have to work for a firm before you would have that  
18 benefit.

19           So conditions have clearly changed. From 1988,  
20 when there were 66 percent of firms that were 200 or  
21 larger, in terms of the number of employees, offered  
22 retiree health coverage, to where we are now, in the most  
23 recent survey -- and much of the data that I'll cite is  
24 from the annual Kaiser Family Foundation and Hewitt  
25 Associate Survey that comes out each December -- to now 36

1 percent of the same sized firms that offer retiree health  
2 benefits.

3           And just to put that into perspective, for  
4 firms of all sizes, for active employees, it's more like  
5 two-thirds to 70 percent, depending on which surveys you  
6 look at, that offer health coverage to active workers, and  
7 obviously that percentage increases significantly by the  
8 size of the firm. Obviously, smaller firms tend to have  
9 less incidence of coverage and larger firms more.

10           But in the retiree health area, because of the  
11 fact that the commitment has significantly changed for  
12 newer hires, the number will significantly decline. It's  
13 predictable that it will decline even further from the  
14 levels that we can see today.

15           In terms of the causes for the decline, as I  
16 mentioned at the outset, they're fairly well understood,  
17 but overwhelmingly, like many of the problems in  
18 healthcare, it begins with cost.

19           For 2004 the average cost for retiree health  
20 coverage was just under 13 percent. That's slightly  
21 higher than the cost in 2004 for coverage for active  
22 workers, but there's a significant difference in this  
23 area, and that largely has to do with competitiveness  
24 pressures that many employers face in providing or  
25 continuing to provide retiree health benefits when many of

1 their competitors increasingly in a global economy don't  
2 provide that benefit.

3           There's also, in the early 1990's, a  
4 significant change in the federal accounting standards,  
5 the so-called FAS-106 standards, which basically means  
6 that healthcare for retirement has to be accounted for by  
7 employers on an accrued liability basis, not just on the  
8 amount of money that is spent from year to year, the  
9 actual dollars that are spent in, say, 2005, but have to  
10 be accounted for all of the future commitments that an  
11 employer has made for their retirees, and then brought  
12 back on a present value basis to the costs of the year in  
13 which it's being computed.

14           So that's an enormous liability for firms that  
15 provide retiree health, and significantly changed  
16 employers' behavior starting in the early- to mid-1990's.

17           The most common response that many employers  
18 made at that time was to place caps on their contributions  
19 to the premiums for retiree health coverage. And those  
20 can take many forms. In some cases they were set by  
21 companies to say after whatever number of years it may  
22 take for us to be spending two times or three times what  
23 we are spending today, either retirees will pick up  
24 increased portions of the cost from that point forward, or  
25 in the most significant settings for caps, it sometimes

1 meant that that would be the end of any employer  
2 contribution, and all further costs would be paid entirely  
3 by the retirees.

4 Another major cause for decline in coverage is  
5 the changing ratio of retirees to active employees.  
6 That's something we're all familiar with, in terms of the  
7 coming wave of those of us in the Baby Boom generation,  
8 but it simply makes it very difficult on a public policy  
9 basis for Medicare and for Social Security, who face much  
10 the same problems, as well as for employers to support the  
11 kinds of retiree health cost commitments that they had in  
12 the past.

13 I've already mentioned the global  
14 competitiveness pressures that's often cited by many  
15 employers as a concern, that they provide a retiree health  
16 benefit and their competitors do not, and still needing to  
17 compete in a global economy.

18 And then finally, there's the difficulty of  
19 what individuals do in the individual market, and the lack  
20 of many affordable products in that market.

21 In terms of employer cost concerns, this -- in  
22 terms of a recent survey of CEO attitudes, of those that  
23 provide retiree health, either -- 90 percent said that  
24 they were either very concerned or at least somewhat  
25 concerned about retiree health costs, but it's almost in

1 all cases, I mean just anecdotally, among either senior  
2 level executives or CEO's of companies that provide  
3 retiree health, is either their number one or number two  
4 benefit concern, is what do we do about retiree healthcare  
5 commitments.

6 And for those that are providing it, it ranges  
7 to about a little more than a quarter of the firms total  
8 healthcare costs, which obviously means that it's a  
9 significant item in terms of what they've committed to.

10 From the retiree concern, the average premiums  
11 now, for pre-65 retirees, which clearly, where there's no  
12 Medicare that has started yet, for those retirees it's a  
13 more expensive proposition to provide retiree health  
14 benefits, costs just under \$500 a month on average. Less  
15 for those over 65, where retiree health is typically  
16 supplementing the coverage provided by Medicare.

17 Nearly half, however, of retirees with  
18 coverage, pay at least 40 percent, 40 percent or more of  
19 their total premium, which is significantly higher than  
20 the average amount of premium that's paid by those of us  
21 in the active workforce with healthcare coverage,  
22 depending again on firm size. It could be anywhere as  
23 small as 5 or 10 percent to maybe 20 to 25 percent of  
24 total premium, but on average retirees pay a much higher  
25 share of their total costs, and one in five retirees, or

1 about 20 percent, pay the entire amount of the premium, so  
2 basically the benefit that they're receiving is the  
3 benefit of a negotiated group rate for the cost of their  
4 coverage, but they're paying that entire group rate  
5 themselves.

6 And as I've already mentioned, new and recent  
7 hires are far less likely to have the benefit at all.

8 There's also very much a need for stronger  
9 savings incentives and vehicles to address retiree health  
10 needs. It starts with the fact that very few of us, very  
11 few Americans, save adequately now for their retirement  
12 income needs, and many don't at all, consider as part of  
13 that, nor do their financial advisors and planners, the  
14 need to save additionally for healthcare needs in  
15 retirement.

16 The estimates from the Employee Benefit  
17 Research Institute, a private, non-profit group that does  
18 research on benefits issues, say that for coverage needs  
19 beyond Medicare, that over your lifetime that that would  
20 cost on average about \$200,000 for retirees. That's in  
21 addition to Medicare coverage.

22 401(k)s and IRAs could be one potential source  
23 for adequate savings, but many of us don't even max out on  
24 the amount of money that we possibly could, or could make  
25 available through the employer match for the savings

1 vehicles in retirement, but there's another problem, even  
2 if we did participate fully in those, and that is that the  
3 dollars that come out at distribution, at retirement, from  
4 the saving instruments that are available under law, are  
5 then taxed, including for when you use those dollars for  
6 healthcare needs, whether they're acute care needs for a  
7 hospital or physician or other services, or long-term care  
8 needs.

9 This is partially addressed by health savings  
10 accounts, which are just established by the same law that  
11 established your panel, but health savings accounts which  
12 would allow for savings for healthcare needs and then can  
13 be spent on a pre-tax basis, a non-tax basis, so long as  
14 they're used for that purpose, have strict limits on the  
15 amount you can contribute to them.

16 I have two more slides and I'll wrap up here.

17 There have been improvements in Medicare.  
18 Medicare's biggest improvement is obviously the addition  
19 of prescription drug coverage, and as part of that it also  
20 provides new financial incentives, we can discuss, if you  
21 like, for employers to provide prescription drug coverage  
22 to retirees, which was a major retiree need, for  
23 healthcare.

24 Further reforms are also needed beyond those  
25 that have been addressed by Medicare. The most important

1 of those would be public and private purchasing  
2 initiatives to make healthcare both more efficiently  
3 provided and higher quality, and I understand you've  
4 already had a hearing on that in Salt Lake, so you know  
5 about some of the initiatives in that area.

6 We would also suggest that you consider  
7 allowing funds coming out of 401(k)s or IRAs to be used on  
8 a tax-free basis when used for healthcare needs in  
9 retirement, and to establish new vehicles that individuals  
10 could use during their working years to save solely for  
11 retiree health needs, with health savings accounts, to  
12 allow those to build up with increased savings if  
13 individuals participate in health savings accounts over  
14 the course of their working years, again for retiree  
15 health needs.

16 And I think, since time is up, I'll skip the  
17 summing-up slide, and just save any of that if we'd like  
18 to talk further, after the panel's finished.

19 Thank you.

20 CHAIR JOHNSON: Thank you, Paul.

21 Gerry?

22 MS. SMOLKA: I'm very happy to be here today.  
23 Retiree health, as you can imagine, is an issue that's  
24 near and dear to the hearts of people in my organization.

25 It's central to older people who are retired to have

1 adequate health coverage.

2           It's the fourth leg of what used to be the  
3 three-legged stool for retirement security. You have  
4 Social Security, pensions and savings, and earnings are  
5 the basis of financial security but the final element of  
6 security in your older years is having adequate health  
7 coverage.

8           The issues related to health coverage are  
9 somewhat different for early retirees than they are for  
10 retirees once they become eligible for Medicare. We know  
11 that as we get older, we tend to have more health  
12 problems; some people more so than others. Because of  
13 this, health insurance provides security that we'll have  
14 access to health care that we need when we're older  
15 without, hopefully, exhausting savings that we've built up  
16 for retirement. We don't want to spend all our savings  
17 and other resources on health care, or then we're going to  
18 face other budget decisions and trade-offs for which we  
19 hadn't planned.

20           In many respects, the issue of healthcare costs  
21 for retirees is the same issue that people of all ages  
22 face, that of growing healthcare costs. The difference,  
23 really, as Paul noted, is that for most of us prior to age  
24 65, our employer is the source of our health insurance.

25           And so as we transition out of the workforce,

1 very often, changes occur, related to health coverage. The  
2 challenge of how to keep coverage may be prime among them  
3 for many people.

4 As you see in the graphic, which I've provided,  
5 70 percent of the 50- to 64-year-old population has  
6 coverage through an employer. And, 7 percent of the  
7 population 50 to 64 buys their own insurance.

8 What's also notable in the pie chart is that,  
9 if you don't have employer insurance, the second largest  
10 slice of the pie is the uninsured. This is not a segment  
11 where we want to see growth.

12 There were 6.4 million people ages 50 to 64 who  
13 were uninsured in 2003. One million of them were retired.

14 The number of uninsured retirees actually grew 19 percent  
15 between 2000 and 2003.

16 So, this is a worrisome situation.

17 As you can see in the table on slide 6, the  
18 pattern of where people get their health coverage changes  
19 among those who retire before age 65. Employer coverage  
20 drops about 13 percent. Most notably, people lose  
21 coverage in their own name in significant numbers. Some  
22 of those people may never have had a promise of retiree  
23 health benefits, others just may not have qualified for  
24 them, or may not be able to afford them. There's a slight  
25 uptick in the number of people who have coverage as

1 dependents on a spouse's policy.

2           There's also a big jump in the number of people  
3 who buy their own coverage. And there is a 5 percent  
4 increase in the number of people who get coverage through  
5 public programs, which in this age group is most often  
6 associated with disability.

7           I think many people don't understand that among  
8 those ages 50 to 64, Medicaid is generally not going to be  
9 an option for coverage. The idea that public programs  
10 provide fall-back coverage is mistaken unless someone is  
11 disabled or has very costly health needs and happens to  
12 live in a state with a program for the medically needy.  
13 Otherwise, Medicaid is probably not going to be of any  
14 assistance to older adults.

15           The alternative for the early retiree who  
16 doesn't have a retiree health benefit, is the individual  
17 market. And, it can be a tricky place to buy health  
18 insurance in your 50's and early 60's, particularly if you  
19 have a history of any health conditions. You may be  
20 turned down in many instances. Or, you may have the  
21 specific disease that you want covered excluded, either  
22 temporarily or permanently. If your insurance  
23 application is accepted, the rates are likely to be  
24 sizeable; you may find you are offered coverage with  
25 premiums that remind you of your mortgage payments.

1           For interest, I looked at what coverage might  
2 cost here in Houston, if you were not offered coverage in  
3 the individual market and had to turn to the Texas High  
4 Risk Pool, where you are guaranteed you can buy coverage  
5 regardless of your health. The 2005 monthly premium for a  
6 62 year-old man who does not smoke, is \$1,435 for a policy  
7 with a \$500 annual deductible. Family coverage is in  
8 addition to that. This same man can buy down the monthly  
9 premium to \$713 by increasing the deductible to \$2,500; 42  
10 percent of the risk pool enrollment is at the \$2,500  
11 deductible level. If he buys a plan with a \$5,000 annual  
12 deductible, the monthly premium drops to \$572 a month.

13           This illustration helps you appreciate how  
14 difficult the individual market might prove to be for a  
15 retiree who has existing health conditions and no retiree  
16 coverage.

17           For early retirees who are fortunate enough to  
18 have retiree health benefits, there are also the  
19 challenges which Paul has already mentioned. They may be  
20 asked to take on an increasing share of their premiums  
21 and/or rising deductibles and cost-sharing.

22           I see correspondence from members of our  
23 organization that say, when I retired eight years ago, my  
24 monthly premium was \$25 a month and now my monthly premium  
25 is \$1,200 a month. Whether this person hit a cap on his

1 employer's contribution to retiree benefits or other  
2 changes were made in his retiree health benefit, the  
3 correspondence doesn't often say and the retiree may not  
4 even know. Unfortunately, stories like that don't  
5 surprise me any more. But the point is that even if you  
6 do have retiree health benefits, they can be costly, and  
7 the cost may be more than people ever thought of when they  
8 first retired. I know that the fine print in employee  
9 benefit plans may say that the plans can be changed at any  
10 time, and that language gives employers permission to  
11 change. But, just as the employers don't know what's down  
12 the road, retirees who are trying to imagine what their  
13 premiums and costs are going to be long-term don't really  
14 know how to plan either. It's a difficult situation.

15           The number of early retirees has been declining  
16 in recent years. It's a reversal of where the retirement  
17 trend had been going. And when several years ago AARP did  
18 a survey of people between the ages of 45 and 75 who were  
19 still in the workforce, they asked the reasons that they  
20 were in the workforce. A significant number of people  
21 said they stay in the workforce because they want to stay  
22 engaged and involved, et cetera. But among those who said  
23 that they wanted to work beyond the normal retirement age  
24 or who were working beyond the retirement age, three-  
25 quarters said that a major reason they continued to work

1 was because they needed to earn the money, and nearly two-  
2 thirds said that that they continued to work to maintain  
3 their health insurance. What I didn't put on the slide  
4 was another fifty-some percent said that they needed to  
5 work to earn money to help pay family members' health  
6 bills.

7 So clearly, among people who are staying in the  
8 workforce, healthcare costs are a major motivator.

9 But we don't always have a choice about when we  
10 leave the workforce. Becoming a retiree may happen by  
11 default, as a result of bankruptcy of a corporation or  
12 being downsized. You may not really have planned to retire  
13 when you left that last job. You may not have been able  
14 to get another job.

15 So when we're talking about health benefits for  
16 retirees, there is a range of situations that we're trying  
17 to cover.

18 Medicare eligible retirees at least have the  
19 assurance of a basic benefit through Medicare. Because of  
20 this, the percentage uninsured in the population age 65  
21 and over drops to 1 percent. But the vast majority of  
22 people on Medicare supplement Medicare with something  
23 else, because Medicare covers a little less than half the  
24 total personal health costs of those in the Medicare  
25 program. So, employer-sponsored retiree health benefits

1 have been a very valuable way for retirees to supplement  
2 Medicare. In fact, that is how most retirees have gotten  
3 good drug benefits up until now. Drug coverage has been a  
4 prime, cherished benefit that retirees got through their  
5 retiree health coverage.

6 But, apart from supplementing Medicare, as you  
7 heard this morning, there are also the long-term care  
8 needs, which aren't covered by retiree health benefits or  
9 by Medicare generally. That's another health care cost  
10 that people have to worry about once they're in their  
11 later years.

12 To help put what people over age 65 spend out-  
13 of-pocket on healthcare, and this does not include long-  
14 term care or home healthcare in perspective, you can look  
15 at the graphic which I supplied. It shows the value of  
16 employer-sponsored coverage. Out-of-pocket costs for  
17 people with employer-sponsored coverage in addition to  
18 Medicare represent about 17 percent of their income, on  
19 average. Whereas, for people who have to buy their own  
20 coverage through Medigap, out-of-pocket spending, on  
21 average, is 32 percent of their income. Now, a large  
22 share of that is the additional cost of the Medigap  
23 premiums.

24 The average share of income spent on health  
25 care by those with supplemental coverage through other

1 public plans, which could be Tri-Care or Veterans  
2 benefits, is 27 percent; the share spent by those with  
3 only Medicare was 23 percent.

4 If you're low-income and qualify for Medicaid,  
5 you're in relatively better shape, but because you're low-  
6 income, you still are spending a large share of your money  
7 on healthcare costs.

8 The issue for Medicare-eligible retirees is  
9 really largely the same as for early retirees with health  
10 benefits. It's a question of how to stretch their savings  
11 and their Social Security and pensions to cover increased  
12 premiums and increased cost sharing.

13 Some people find that they can no longer afford  
14 to keep their retiree health benefit. I talked to a  
15 gentleman like that last week in Salt Lake, actually.

16 And as Paul noted, in the future retirees are  
17 less likely to have coverage from their employers.

18 So it's not surprising that when you ask people  
19 about the primary concerns of adults 55 and older, they  
20 say one is whether they're going to have enough money to  
21 live on. The second concern is whether they're going to be  
22 able to afford their healthcare throughout the remainder  
23 of their life.

24 And Paul noted this: There's a slide showing  
25 the work that Dallas Salisbury did at EBRI which gives

1 some idea of what they estimated you need to save to be  
2 able to afford health coverage in retirement if you want  
3 to get a Medigap Plan F to supplement Medicare, and pay  
4 your Medicare Part B and Part D premiums -depending on how  
5 long you live. And these are not nice dollar amounts;  
6 they are shocking. When Dallas gave this presentation to  
7 our policy committee last year, everybody was silent when  
8 they saw these six-figure estimates of what people should  
9 plan for if they want supplemental coverage in addition to  
10 Medicare to help cover their health costs.

11 The concerns of older adults really are like  
12 those for the rest of us. We want to be assured that when  
13 we get sick, we can have access to healthcare, and that  
14 we're not going to be broken financially and emotionally  
15 by these costs.

16 Individuals are in just as tough a position as  
17 employers and governments are in terms of trying to figure  
18 out how to be deal with rising healthcare costs. d I wish  
19 you well, and I hope that lots of creative thinking goes  
20 on in the course of your work. We need to find some ways  
21 to address the problem of rising healthcare costs, and to  
22 assure people, regardless of their health or age or work  
23 situation, that they're going to able to have access to  
24 adequate and affordable health coverage, whatever their  
25 stage in life.

1 CHAIR JOHNSON: Okay, thank you, Gerry. And  
2 Marshall.

3 MR. BOLYARD: Well, I want to thank the members  
4 of the Working Group, as well, for this opportunity to  
5 talk about the U.S. Family Health Plan.

6 Had I an opportunity to have heard these  
7 presentations before, I might have framed my presentation  
8 a little differently, because we really come at this quite  
9 a bit differently, since we manage and administer a very  
10 rich and very affordable entitlement benefit for military  
11 families.

12 And so to kind of help me frame this  
13 presentation, I need to go back in history just a little  
14 bit. We had our origins in 1981, when Congress authorized  
15 the transfer of ten public health service hospitals to  
16 private, not-for-profit healthcare entities.

17 And Congress required that these facilities,  
18 when they were transferred, continue to be used for  
19 healthcare purposes. Later that year, Congress designated  
20 these facilities as treatment facilities of the uniformed  
21 services. Their title was Uniformed Services Treatment  
22 Facilities. This meant that military families who were  
23 entitled to healthcare in military hospitals, including  
24 the over-age-65 population, were now entitled to another  
25 option, and that was care at our USTF.

1           In 1989 DOD and USTF worked together to develop  
2 a new managed care delivery and reimbursement model that  
3 could be used as a template for future DOD managed care  
4 initiatives. We developed what became known as the U.S.  
5 Family Health Plan. And we implemented in October, 1993.

6           Then in 1997, after the introduction of Tri-  
7 Care, we changed our name from USTF to Tri-Care Designated  
8 Providers, and they made us a permanent part of the  
9 military health system.

10           We currently have, in the entire alliance of  
11 six designated providers, 90,000-plus uniformed service  
12 beneficiaries, so we're a small program in the context of  
13 DOD overall care.

14           We provide this program at six locations  
15 throughout the United States. It covers about 14 states,  
16 and they are, as you see on the slide, at Johns Hopkins in  
17 Baltimore, CHRISTUS Health here in Houston, Brighton  
18 Marine in Boston, PacMed in Seattle, St. Vincent's  
19 Catholic Medical Center in New York City, and Martin's  
20 Point Healthcare in Portland, Maine.

21           We are a fully at-risk managed care program  
22 that receives payment from the Department of Defense on a  
23 capitated basis. Our capitation can not exceed what the  
24 government would otherwise pay for services that we  
25 provide to these military families if US Family Health

1 Plan did not exist. It is codified in law, and this rate  
2 is commonly referred to as the government ceiling rate,  
3 and it's recalculated annually for the government, by DOD.  
4 As a result, we represent for the DOD a fixed annual  
5 budget, which varies only by the number and the  
6 demographics of our enrolled population.

7 The Tri-Care benefit which we provide is a very  
8 rich benefit with no premium, and minimal or no copay,  
9 depending on the status of the sponsor. Forty-two percent  
10 of our membership is over the age of 65. They must commit  
11 to not using Medicare while they're enrolled in our  
12 program. They have no copays other than a negligible \$3  
13 for generic and \$9 for brand-name pharmaceuticals. Active  
14 duty families make up a very small portion of our under  
15 age 65 membership, less than 10 percent--they also have no  
16 deductibles, no premiums, and no copay. The bulk of our  
17 under-age-65 members, however, are retired members and  
18 their family members, and they do pay an annual enrollment  
19 fee of \$230 per member, \$460 for family. They also have  
20 copays, which average about \$12 for an outpatient service,  
21 and \$11 per day for inpatient care. They have the same  
22 pharmacy benefit, and they have a catastrophic cap of  
23 \$3,000 per year. The average age of our members is around  
24 54, and that's a much older population than most managed  
25 care plans, commercial plans, that we see. We've

1 consequently had to develop some special expertise in  
2 addressing the healthcare needs of this segment of the  
3 beneficiary population.

4 One of our really unique features is that as  
5 far as we can determine, we're the only DOD-contracted  
6 provider operating outpatient pharmacies that are  
7 authorized to purchase pharmaceuticals at the federal fee  
8 schedule--at government prices. This is statutory  
9 authority derived from our enabling legislation, and it's  
10 a breakthrough that really benefits the government, the  
11 health plan, and the plan members. Needless to say, this  
12 doesn't make us real popular with big Pharma.

13 A major measure of our success has been our  
14 ability to maintain a consistently high level of patient  
15 satisfaction. In our last survey, 87 percent of those  
16 surveyed rated us 8 or higher on a 10 point scale with 10  
17 being the highest or best. In comparison, the national  
18 average was only 62 percent. As you can see from the  
19 slide, US Family Health Plan has consistently scored 25 to  
20 30 points higher than the average commercial plan. And  
21 not only that, but we average about 15 points higher than  
22 the 90th percentile for commercial managed care plans.  
23 For the years showing up there, the 90th percentile score  
24 varied between approximately 70 and 72.

25 Certain aspects of our program stand out as

1 being principal contributors to our success. We feel that  
2 the key is our ability to offer population-based care at  
3 its best. We believe that in many ways the US Family  
4 Health Plan can serve as a model for delivery of care to  
5 an enrolled population whether younger than 65 or 65 and  
6 older.

7           We've identified six factors that have been  
8 prime contributors to our high rate of acceptance:  
9 The first is population-based care. We're sponsored by  
10 integrated healthcare management organizations that  
11 provide population-based care. The overall management of  
12 the care of a population allows us to develop and  
13 implement innovative care delivery models that keep the  
14 patient foremost in our focus. The six sponsoring  
15 organizations regularly share information on these models  
16 and we continuously strive toward "best practices".

17           Secondly, we're operated by local or regional  
18 not-for-profit healthcare systems that are provider-based.  
19 We approach care from a provider perspective, not from  
20 that of a payer or an insurer.

21           We've accepted full risk for care. We believe  
22 we're the only program in the military health system where  
23 full risk is taken for the care of uniformed services  
24 beneficiaries. This commitment requires us to develop and  
25 implement accurate measures of outcome, both clinical and

1 financial, and continuously monitor and improve the care  
2 of our enrollees. Being clinical enterprises, we have  
3 learned that clinical management is essential for quality  
4 and economy. Being fully at risk, we necessarily focus  
5 financial and human resources on the health needs and  
6 requirements of our enrollees in a structured care  
7 environment. In addition, our financial model, where all  
8 of the TRICARE Prime benefits are paid on a strict  
9 capitation basis, provides DOD with fixed predictable  
10 costs, with no retroactive adjustments, as well as access  
11 to data on a controlled normative population.

12 Care Management and Disease Management -- we  
13 maintain a strong emphasis on both of those. At Christus  
14 Health, we introduced a medical management model that  
15 utilizes triple boarded hospitalists to take care of our  
16 hospitalized patients. This results in more efficient care  
17 utilizing evidence-based medicine, helps prevent medical  
18 errors, and provides more cost-effective medicine and  
19 better outcomes. We also use risk-stratification protocols  
20 to identify high-risk patients with chronic medical  
21 conditions like CAD, COPD, CHF, diabetes, and asthma and  
22 enroll them in intensive disease management clinics and  
23 programs.

24 The primary care manager is at the center of  
25 our management model, and they manage and coordinate the

1 care of those individual who have selected them. PCM, by  
2 name, has been in effect throughout the US Family Health  
3 Plan for many years.

4 And then finally is Customer Focus. We have  
5 patient advocates on-site in each of our hospitals,  
6 because as an enrolled program we have learned the  
7 following:

8 We must compete every day in the marketplace  
9 for the loyalty of our enrollees. They have other  
10 options.

11 We need to maintain a strong emphasis on  
12 responsiveness to patient concerns, needs, and demands.

13 We must be committed to a member services  
14 function that addresses these concerns, needs, and demands  
15 in a timely manner.

16 Telephones must be answered and appointments  
17 must be available and timely.

18 And finally, physicians and support staff must  
19 be attentive and caring, and the quality of care must be  
20 both the best and recognized as such. That's our  
21 challenge.

22 I think this model has some benefit for you for  
23 consideration, and so in summary, I'll just mention this  
24 quickly, as I'm running out of time.

25 Intimacy between the patient and the provider.

1 The American healthcare system is so large and fragmented  
2 and pulled by so many special interests that the patient  
3 has gotten lost in the crowd, in my belief. Our program,  
4 by its nature, is focused on a tightly bound population.  
5 The very model promotes the integration of the provider,  
6 the patient, and the administration. The notion of  
7 creating locally managed, smaller groups of members,  
8 tightly bound to dedicated groups of providers, helps to  
9 align incentives to keep the patient the primary focus.

10 Focus on population health, not fragmented  
11 care. The payment structure of capitation provides  
12 incentives to focus on the long-term healthcare needs of  
13 the population, and it discourages the provision of  
14 episodic care.

15 Patient-centric. The focus on the patient has  
16 led us to have arguably, among the highest patient  
17 satisfaction scores in the country. By having a tightly  
18 bound, manageably sized population, we're better able to  
19 understand the members' needs, and hence develop  
20 responsive member services, medical services, and clinical  
21 delivery.

22 And then finally, Members for Life. And maybe  
23 that's overstating it--we've only been around about 25  
24 years, but in our plan members tend to stay with us for  
25 many years. And this allows for continuity, stability,

1 and administration simplicity, and it provides great  
2 comfort and satisfaction for our members. For example,  
3 when our members reach age 65, it is a very simple  
4 transition. It's transparent to them. They don't know  
5 that it's even happening. Because nothing changes, except  
6 that their copays decrease.

7 So in closing, I want to restate that measured  
8 by the high level of enrollee satisfaction, we have a very  
9 successful program within the military health services.  
10 We believe that many of the features of our plan likely  
11 are transferable as the government continues to look at  
12 more effective ways to provide high quality care, to  
13 manage that care effectively, and to improve the delivery  
14 of hard-earned benefits.

15 I very much appreciate the opportunity to tell  
16 you about our program today, and I hope that the  
17 information I have provided you will be of some assistance  
18 in your extremely difficult and challenging task.

19 So I thank you and I wish you good luck.

20 CHAIR JOHNSON: Thank you, Marshall. We  
21 appreciate your comments, as well as those of Gerry and  
22 Paul.

23 We will get into the Family Healthcare Program  
24 in just a few minutes, I'm sure, but yesterday there were  
25 three articles in a couple different papers that I'd like

1 to just mention, and you probably saw them as well.

2           The first was actually in the New York Times,  
3 an article written by Milt Freudenheim, where he talked  
4 about new worry for investors, retiree medical benefits.

5           And he talked about the fact that some  
6 investors were concerned about the businesses that they're  
7 investing in because of the obligations of retiree medical  
8 coverage. And he went on to talk about that a little bit,  
9 and -- in the Wall Street Journal yesterday, there was an  
10 article about the United Auto Workers who wanted to get  
11 into General Motors' books to feel, to get a sense of  
12 whether or not there's really a healthcare issue that  
13 General Motors is facing there.

14           My question to Paul and to Gerry, to start  
15 with, is what are your suggestions regarding how do we  
16 balance this global competition thing, where an  
17 organization like General Motors seems to be, and these  
18 would be my words after reading what I've read, in deep  
19 trouble because of their legacy costs, and Gerry, your  
20 perspective that the retirees also have some issues to  
21 face, as well, and some of us would say, some of those  
22 retirees have very, very rich healthcare coverage, but  
23 many employers don't provide rich healthcare coverage as  
24 you pointed out, it's plain coverage, pretty minimal  
25 coverage. How do we balance those two? Can I ask both of

1 you to share your perspective, and maybe Gerry, you go  
2 first and then Paul?

3 MS. SMOLKA: I'm not sure we know how to  
4 balance the two yet. Certainly I recognize that employers  
5 have their own economic constraints. At an individual  
6 level, there is also the question of how you plan for how  
7 you're going to support yourself in retirement -- the  
8 microeconomics of your family retirement budget.

9 And yes, it's true that many Americans are not  
10 saving at the level that they should to help pay for a  
11 variety of costs. But, some of the people on whom costs  
12 fall hardest may not have the ability to do save much.

13 I'm not sure that I know how to balance the  
14 business concern about global competition and healthcare  
15 costs at the individual level. We talk in my organization  
16 about getting people to improve savings and think about  
17 their long-term costs. We talk about getting people to  
18 think about their own role in their health, and taking  
19 more responsibility for adopting healthy behaviors.  
20 But those aren't necessarily magic bullets, by themselves.

21 And so, -- we look more broadly to how we can make the  
22 healthcare system in this country overall more balanced.  
23 If we have a universal system where people are assured  
24 that there is basic care that they can get when they need  
25 it, then there's a baseline that people know that they can

1 count on.

2 The question is going to be how strongly the  
3 public supports that notion, and, how the public feels  
4 about paying for that notion.

5 Financing healthcare has to be a combined  
6 responsibility of government, the employer, and the  
7 individual.

8 Where the tipping point is, and how much we each have to  
9 carry is something that I don't think we've figured out  
10 yet.

11 CHAIR JOHNSON: Thank you.

12 MR. DENNETT: I wish I could have been with you  
13 when you heard from some of the folks in Salt Lake City,  
14 like Don Berwick and Jack Wennberg and Peter Lee, because  
15 it's not just a message that is about, you know, those of  
16 us who are active employees in healthcare. I think that  
17 the message that I would assume they told you about is the  
18 need to make healthcare both more responsive, in terms of  
19 quality and efficiency, is one that translates immediately  
20 to the problem for retiree health, and the fundamental  
21 problem, whether it's for those of us as individuals or  
22 for General Motors or Ford or for -- or government, as  
23 purchasers for healthcare services for retirees, is an  
24 affordability crisis.

25 And it would seem that the first thing we need

1 to do is to make sure that the dollars being spent on  
2 healthcare are truly for effective and efficient care, and  
3 that we reward people who consistently can provide that  
4 product, that service, to individuals, to patients.

5 And because retirees tend to have even more  
6 difficult and complex conditions and be higher utilizers  
7 of services, it's even more urgent that that message  
8 translate as part of the solution for retiree health.

9 There are not going to be, as far as I can see,  
10 any new startups of retiree health defined benefit plans  
11 by companies, and so for the other part of the solution, I  
12 think we really need to look at how do we get individuals  
13 without this benefit into understanding the importance of  
14 long-term, career long savings, which is part of our  
15 retiree income challenge generally in this country, but we  
16 need to add to that the additional incentive and  
17 importance of saving for retiree health need.

18 And then we need to incent people. We need to  
19 give them the vehicles that give them the incentive to do  
20 that. We need to have tax advantaged vehicles through the  
21 course of your working career that encourage you and your  
22 employer to contribute dollars into vehicles that can be  
23 there when you retire for your health needs.

24 VICE CHAIR McLAUGHLIN: It's interesting that  
25 you bring up Peter Lee at Salt Lake City. In addition to

1 hearing from him, we heard from Dave Walker, the  
2 Comptroller General of the United States, and both of them  
3 in their presentations talked about costs, and this sort  
4 of tension.

5 But both of them mentioned that the health care  
6 costs are paid for by employees through lower wage growth.  
7 And one of the issues for retirees is that once you're  
8 retired, you can't -- and your retiree health benefit is  
9 cut, that even though it might have been the fine print,  
10 there was an implicit contract, when you were a current  
11 employee, with your employer, that you were sacrificing  
12 current wages in order to have some kind of security in  
13 terms of health benefits as a retiree.

14 So one of the interesting things, of course,  
15 has been that by defaulting, if you will, on that implicit  
16 contract, with current retirees, employers may be  
17 realizing some improvement in their accounting statement,  
18 but that current employees, and we're seeing this in  
19 surveys of people in their 20's and 30's, they're saying,  
20 I can't count on my employer giving me health insurance  
21 when I'm a retiree. Look at what's happened in the last  
22 ten years. I'm demanding higher wages now.

23 So in some ways it's a very short run game, and  
24 I think it adds credence to the fact that the only way  
25 around this is to try to reduce the healthcare costs

1 altogether, of the system. That this is really a very  
2 short run solution, to default on this implicit contract,  
3 because current employees are going to be demanding a  
4 different rate of trade. They're going to be demanding a  
5 different compensation package.

6 MR. DENNETT: Yes, and I think I would add to  
7 what you said, obviously for younger workers they tend to  
8 be very different in terms of their mobility from job to  
9 job, so their needs are also different than the types of  
10 benefit packages that were structured for our parents' or  
11 grandparents' generations, that tend to have a much longer  
12 length of service with a particular employer that they  
13 start with, and the average worker today moves much more  
14 quickly.

15 And for retirement income purposes, the model  
16 for that kind of a worker for retirement income security  
17 has been more the 401(k) that's fully portable, and there  
18 really is no comparable health vehicle that meets that  
19 individual's needs.

20 That -- and I think that's really what we to  
21 fill, which is something that is both affordable for  
22 individuals and employers to contribute to, as well as  
23 portable for those individuals as they switch jobs.

24 MS. SMOLKA: You're right. The dilemma for the  
25 generation that is finding their benefits changing is that

1 they did think they had an implicit contract. That's why  
2 they're so emotional and why they are so understandably  
3 heated about radical changes to their retiree health  
4 benefits.

5 They thought that the benefit was something  
6 that they had earned, and which their retirement income  
7 calculations took into account. They thought they could  
8 rely on the benefit, and they get very upset when it turns  
9 out that it isn't something that they can rely on.

10 And, you know, many people don't realize that,  
11 unlike pensions, these aren't prefunded benefits.

12 And so, if a company is starting to fail, and  
13 they're looking to find cash, cutting retiree health  
14 expenditures is a place to look.

15 The other piece of bad news for some is going  
16 to be the fact that the accounting rules for public sector  
17 employers are going to be changing in the next few years.

18 They didn't change ten years ago. And, retiree health  
19 benefits in the public sector have tended to be much  
20 stronger than those in the private sector up until now.  
21 Accounting for those future benefit costs is going to be  
22 an issue that state and local governments are going to be  
23 dealing with as well.

24 We're going to see the issue debated in various  
25 places around the country as it comes up, too.

1           VICE CHAIR McLAUGHLIN: Yes, in Michigan, which  
2 is where I'm from, there was, as I'm sure you know, this  
3 recent case before the State Supreme Court where they  
4 ruled that retiree benefits are not protected.

5           And the implications are rippling quite quickly  
6 through the system, including state employees and local  
7 employees, who are saying, well, if our Supreme Court says  
8 that these are not protected, then why should we think  
9 that they will be for us?

10           And the thing is that, as I said, those are now  
11 demanding higher wages. So it's an illusory savings in  
12 some ways.

13           The only one that's really been solid is  
14 military; you know, the military has been really solid. I  
15 come from a family filled with military people who did  
16 their 20 years or 30 years, and in part made sacrifices  
17 all those years, because they wanted the benefits that  
18 were guaranteed to them in the military, where it was not  
19 an implicit contract; it was an explicit contract.

20           So I can understand why you'd have such an  
21 incentive to try to make -- to honor that contract, but at  
22 the same time try to have some kind of financial  
23 responsibility. It sounds like you're doing a great job.

24           MR. BOLYARD: I can tell you that the benefit  
25 has been up and down. When we started this program, it

1 was totally free; nobody paid anything for their care.  
2 And the minute DOD started adding some costs, some  
3 enrollment fees, some copays, well, we became the enemy,  
4 not DOD and not Congress, but rather the health plan.

5 The psyche of a military beneficiary is "you  
6 promised me free care for the rest of my life", and so  
7 anything that falls below free care causes some level of  
8 dissatisfaction. But the reality is, I think what DOD and  
9 Congress have come up with -- and it really did improve  
10 the members' perception when they rolled out Tri-Care and  
11 they rolled out the U.S. Family Health Plan.

12 I think it's a fair benefit. It's not free,  
13 but it's very affordable.

14 CHAIR JOHNSON: In a recent discussion with a  
15 vice-president at one of the companies with whom I have  
16 contact -- he's about 45 years old, and he was asked,  
17 Well, what do you think is going to happen for retiree  
18 medical coverage? His response was, I'm planning to work  
19 until I'm eligible for Medicare, because it's not going to  
20 be there for me.

21 To what extent -- we were talking and you heard  
22 us talking about long-term care in the panel before. Is  
23 that going to be the way we're going to end up going?  
24 That our retirement age is going to change, and we ought  
25 to set expectation because of the cost for medical

1 coverage in the 50s-and-above years, that we should begin,  
2 as a population, to begin to think of working longer, in  
3 part for medical coverage?

4 MS. SMOLKA: Well, I think the survey that I  
5 mentioned earlier indicates that maintaining health  
6 insurance and paying for health expenses are reasons a  
7 significant share of older workers give for working.  
8 Social Security normal retirement age is rising, already.

9 I'm not sure that people always recognize that. The age  
10 of eligibility for Medicare is still 65. But I'm not  
11 ready to say that the age of eligibility should change.  
12 I think that the surveys show that people realize that  
13 they need to stay working, to save or earn more, and,  
14 possibly, if they're not yet 65 to hold on to their  
15 insurance.

16 I talk to members all the time who have a  
17 spouse who's not yet 65. If the spouse has been a  
18 dependent on their coverage, do they stay working beyond  
19 65 until the spouse is also Medicare eligible, at a  
20 minimum? You know, there are certainly people that do  
21 that.

22 And there are people who do take jobs well  
23 beyond age 65 to help them pay for their premium  
24 increases. It's hard, but that's what some people have to  
25 do in order to be able to afford their healthcare

1 coverage.

2 MR. DENNETT: I think that I would only add to  
3 that that as the Baby Boom generation gets into that age  
4 cohort, that many more employers are also going to try and  
5 encourage longer periods of employment. They will  
6 continue to be a very valuable part of the workplace, and  
7 that's fairly predictable just because of workforce needs  
8 and the fact that there won't be the same size of the  
9 entry-level labor force of younger workers to fill  
10 employment needs, so there will be a growing trend in all  
11 likelihood for there to be more older workers in the  
12 workplace.

13 But in terms of retiree health needs, I think  
14 that the recognition of the solution begins I think with  
15 just a clear understanding that it is not likely to be a  
16 benefit that is offered to an entirely new wave of workers  
17 coming into the workplace, so that even the roughly 30 to  
18 35 percent of employers that are providing the benefit  
19 today, it's going to significantly decline, the percentage  
20 of those with the benefit will significantly decline.

21 And so that's why I think we need solutions  
22 that are more individually based for the future, and  
23 incentives for saving for this need, rather than to say,  
24 How can we reestablish something that is in all likelihood  
25 not likely to get created again. Certainly not in the

1 same way that it had been provided as a benefit to past  
2 generations.

3 CHAIR JOHNSON: Gerry, Paul talked about those  
4 tax incentives, and financial incentives to put money  
5 aside. There clearly will be people who will not be able  
6 to afford, and some won't feel they can afford, to put  
7 extra money aside.

8 MS. SMOLKA: That's right.

9 CHAIR JOHNSON: Having said that, is that a tax  
10 kind of policy that you think would work for the working  
11 public who are not in the lower pay ranges, but above  
12 those lower pay ranges? To what extent has AARP  
13 contemplated that?

14 MS. SMOLKA: Well, you're talking to somebody  
15 who's on the health team, not on the economics, retirement  
16 income, and pension side of the office.

17 It's certainly something that we've looked at,  
18 but I can't speak to it. I know we've been looked at ways  
19 to encourage people to save. I don't know what positions  
20 we have taken on various tax incentives.

21 We're also looking at ways to encourage and  
22 make opportunities available to older workers, partly  
23 because, as Paul said, the demographics are such that  
24 there may be a labor shortage, and keeping people in the  
25 workforce may prove to be good business for employers, as

1 well. We all hear about the likely retirement of massive  
2 numbers of teachers, nurses, and others, and the concern  
3 about how replace their skills.

4 But any solution that we would be interested in  
5 supporting needs to address those people who are not  
6 necessarily able to save lots of money. It's a measure of  
7 the kind of society we are, in some respects, to make sure  
8 that people can get care that they need. And there are  
9 challenges, as we all know, with the Medicaid program  
10 today.

11 But then there are those retirees who are just  
12 above the Medicaid level, and they, in many respects, have  
13 some of the toughest challenges trying to figure out how  
14 to meet their various needs.

15 MR. DENNETT: Could I just jump in on the tax  
16 issue? I think, you know, there're basically three tax  
17 incentives that you might want to consider in this area,  
18 and I think all three of them could play an important role  
19 generally.

20 For higher earners, you need to have a broad  
21 deduction for medical expenses in retirement, including  
22 for the spending of dollars on retiree health insurance  
23 premiums, the same way that there's tax preferred dollars  
24 available to individuals when they have active employee  
25 provided healthcare.

1           But for those that have lower or more modest  
2 incomes, clearly the deduction isn't going to be as  
3 valuable to them. You need to consider tax credits for  
4 them.

5           And for those with the lowest level incomes,  
6 who have no tax incidents to credit against, you probably  
7 need to consider refundable tax credits for their health  
8 insurance needs in retirement.

9           And you've seen the Administration proposed  
10 some of that in -- most recently in the context of trying  
11 to create incentives for health savings accounts, but  
12 really it -- I mean, the fundamental problem in all of  
13 this area for individuals, if you leave employment without  
14 a benefit, is that you're spending after-tax dollars for  
15 your healthcare needs in retirement, and whatever  
16 mechanisms of tax preferences, and those are the three  
17 generally available: broad deductions, tax credits, or  
18 refundable tax credits, which generally are only  
19 considered for lowest income individuals, that that's the  
20 direction we need to go, is to create a public policy of  
21 tax preferences that rewards people for saving for these  
22 needs.

23           MS. SMOLKA: I guess one point I would like to  
24 make to add on to that is that when we talk about these  
25 tax policies, we really do have to pay attention to what

1 it is that we're buying and what the cost of that is for  
2 different people.

3           When the Medicare buy-in proposals were around  
4 a couple of years ago, since that proposal was for a  
5 self supporting program, the premiums were higher than  
6 most people on a modest income would be able to manage  
7 without any subsidy

8           The issue with all of these tax proposals is  
9 similar to what we've observed under the Trade Adjustment  
10 Act's health coverage tax credits. It's a 35 percent  
11 credit towards whatever plan your state allows under the  
12 Health Coverage Tax Credit. But, the take-up of the credit  
13 has been much lower than people would have liked, because  
14 the 35 percent leaves an amount that people still find  
15 high when they have a limited income.

16           So unless it's a very finely tuned tax policy,  
17 we may find it is more helpful to those with more  
18 resources than those who are at the margin of being able  
19 to afford coverage.

20           CHAIR JOHNSON: Well, thank you very much for  
21 your participation this afternoon. Marshall, we didn't  
22 ask you too many questions, but you have certainly been  
23 able to install some practices and plans that seem to have  
24 made sense, and if we could request from you maybe to get  
25 a more detailed description of your program, and your

1 methods of delivery, so it becomes patient-centered,  
2 physician-centered, your disease management strategies and  
3 approaches and incentives, and so forth, if we would be  
4 able to get some access to that, that might be helpful for  
5 our consideration.

6 So, Caroline, if we could coordinate on that,  
7 that would be helpful.

8 And your organization, Gerry, has been  
9 collaborating with employers to try to come closer to what  
10 Marshall talked about is what they're doing in disclosure  
11 and working with CMS, and that kind of partnership in the  
12 future is going to be very, very helpful as well. So.

13 Thank you very much for all of your time this  
14 afternoon.

15 Okay. We're adjourned.

16 (Whereupon, at 2:15 p.m.the meeting was  
17 adjourned.)