APPENDIX A

COMMON ABBREVIATIONS

CAP  combat air patrol
CAPPSS  Computer Assisted Passenger Prescreening System
CENTCOM  Central Command
CIA  Central Intelligence Agency
CONR  Continental U.S. NORAD Region
CSG  Counterterrorism Security Group
CTC  Counterterrorist Center
DIA  Defense Intelligence Agency
DCI  Director of Central Intelligence
ESU  Emergency Service Unit (NYPD)
FAA  Federal Aviation Administration
FBI  Federal Bureau of Investigation
FDNY  Fire Department of New York
FFTC  Florida Flight Training Center
FISA  Foreign Intelligence Surveillance Act
FISC  Foreign Intelligence Surveillance Court
INS  Immigration and Naturalization Service
ISID  Inter-Services Intelligence Directorate (Pakistan)
JCS  Joint Chiefs of Staff
JI  Jemaah Islamiah
JTTF  Joint Terrorism Task Force
KSM  Khalid Sheikh Mohammed
Legat  legal attaché
MAK  Mektab al Khidmat
MON  memorandum of notification
NEADS  Northeast Air Defense Sector
NCTC  National Counterterrorism Center
NGO  nongovernmental organization
NMCC  National Military Command Center
<table>
<thead>
<tr>
<th>Acronym</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>NORAD</td>
<td>North American Aerospace Defense Command</td>
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<tr>
<td>NTSB</td>
<td>National Transportation Safety Board</td>
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<tr>
<td>NSA</td>
<td>National Security Agency</td>
</tr>
<tr>
<td>NSC</td>
<td>National Security Council</td>
</tr>
<tr>
<td>NSPD</td>
<td>National Security Policy Directive</td>
</tr>
<tr>
<td>NYPD</td>
<td>New York Police Department</td>
</tr>
<tr>
<td>OEM</td>
<td>Office of Emergency Management (New York City)</td>
</tr>
<tr>
<td>OFAC</td>
<td>Office of Foreign Assets Control</td>
</tr>
<tr>
<td>OIPR</td>
<td>Office of Intelligence Policy and Review</td>
</tr>
<tr>
<td>OMB</td>
<td>Office of Management and Budget</td>
</tr>
<tr>
<td>PAPD</td>
<td>Port Authority Police Department</td>
</tr>
<tr>
<td>PDD</td>
<td>Presidential Decision Directive</td>
</tr>
<tr>
<td>PEOC</td>
<td>Presidential Emergency Operations Center</td>
</tr>
<tr>
<td>SEC</td>
<td>Securities and Exchange Commission</td>
</tr>
<tr>
<td>TSA</td>
<td>Transportation Security Administration</td>
</tr>
<tr>
<td>TTIC</td>
<td>Terrorist Threat Integration Center</td>
</tr>
<tr>
<td>UBL</td>
<td>Usama Bin Ladin</td>
</tr>
<tr>
<td>WMD</td>
<td>Weapons of Mass Destruction</td>
</tr>
<tr>
<td>WTC</td>
<td>World Trade Center</td>
</tr>
<tr>
<td>WTO</td>
<td>World Trade Organization</td>
</tr>
</tbody>
</table>
## APPENDIX B

### TABLE OF NAMES

### U.S. OFFICIALS

<table>
<thead>
<tr>
<th>Name</th>
<th>Position and Terms of Office</th>
</tr>
</thead>
<tbody>
<tr>
<td>Madeleine Albright</td>
<td>Secretary of State, 1997–2001</td>
</tr>
<tr>
<td>Charles Allen</td>
<td>Assistant Director of Central Intelligence for Collection, 1998–</td>
</tr>
<tr>
<td>Richard Armitage</td>
<td>Deputy Secretary of State, 2001–</td>
</tr>
<tr>
<td>John Ashcroft</td>
<td>Attorney General, 2001–</td>
</tr>
<tr>
<td>Monte Belger</td>
<td>Acting Deputy Administrator, Federal Aviation Administration 1997–2002</td>
</tr>
<tr>
<td>J. Cofer Black</td>
<td>Director, DCI Counterterrorist Center, 1999–2002</td>
</tr>
<tr>
<td>Joshua Bolten</td>
<td>White House Deputy Chief of Staff, 2001–2003</td>
</tr>
<tr>
<td>Robert “Bear” Bryant</td>
<td>Deputy Director, Federal Bureau of Investigation, 1997–1999</td>
</tr>
<tr>
<td>George W. Bush</td>
<td>43rd President of the United States, 2001–</td>
</tr>
<tr>
<td>Andrew Card, Jr.</td>
<td>White House Chief of Staff, 2001–</td>
</tr>
<tr>
<td>Richard B. Cheney</td>
<td>Vice President of the United States, 2001–</td>
</tr>
<tr>
<td>Richard Clarke</td>
<td>National Counterterrorism Coordinator, NSC, 1997–2001</td>
</tr>
<tr>
<td>William J. Clinton</td>
<td>42nd President of the United States, 1993–2001</td>
</tr>
</tbody>
</table>
Roger Cressey  NSC counterterrorism official, 1999–2001
Ralph Eberhart  Commander in Chief, NORAD and U.S. Space Command, 2000–
Tommy Franks  Commander, U.S. Central Command (CENTCOM), 2001–2003
Louis Freh  Director, Federal Bureau of Investigation, 1993–2001
Scott Fry  Director of Operations for the Joint Chiefs of Staff, 1998–2000
Jane Garvey  Administrator, Federal Aviation Administration, 1997–2002
Newt Gingrich  Speaker of the House, 1995–1999
Rudolph Giuliani  Mayor, City of New York, 1994–2001
John Gordon  Deputy Director of Central Intelligence, 1997–2000
Al Gore, Jr.  Vice President of the United States, 1993–2001
Scott Gration  Fry’s Chief Information Operations Officer, 2000–2001
Stephen Hadley  Deputy National Security Advisor, 2001–
Dennis Hastert  Speaker of the House, 1999–
Karl Inderfurth  Assistant Secretary of State for South Asia, 1997–2001
Donald Kerrick  Deputy National Security Advisor, 2000–2001
Zalmay Khalilzad  NSC Senior Director for Near East and South Asia and Special Envoy to Afghanistan, 2001–2003
Trent Lott  Senate Majority Leader, 1996–2001
Mary McCarthy  NSC senior director for intelligence, 1998–2001
John McLaughlin  Deputy Director of Central Intelligence, 2000–2004
Norman Mineta  Secretary of Transportation, 2001–
Robert Mueller  Director, Federal Bureau of Investigation, 2001–
Richard Myers  Chairman of the Joint Chiefs, September 2001–;
Joint Chiefs Vice Chairman, 2000–2001
Paul O’Neill  Secretary of the Treasury, 2001–2002
James Pavitt  Deputy Director of Operations, CIA, 1999–2004
APPENDIX

<table>
<thead>
<tr>
<th>Name</th>
<th>Title/Title Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Thomas Pickering</td>
<td>Under Secretary of State, 1997–2000</td>
</tr>
<tr>
<td>Colin Powell</td>
<td>Secretary of State, 2001–</td>
</tr>
<tr>
<td>Janet Reno</td>
<td>Attorney General, 1993–2001</td>
</tr>
<tr>
<td>Condoleezza Rice</td>
<td>National Security Advisor, 2001–</td>
</tr>
<tr>
<td>Thomas Ridge</td>
<td>First Secretary of Homeland Security, 2003–</td>
</tr>
<tr>
<td>Bruce Riedel</td>
<td>Senior Director for Near East and South Asia, NSC, 1997–2001</td>
</tr>
<tr>
<td>Christina Rocca</td>
<td>Assistant Secretary of State for South Asia, 2001–</td>
</tr>
<tr>
<td>Donald Rumsfeld</td>
<td>Secretary of Defense, 2001–</td>
</tr>
<tr>
<td>Peter Schoomaker</td>
<td>Commander, Special Operations Command, 1997–2000</td>
</tr>
<tr>
<td>Gary Schroen</td>
<td>CIA Station Chief, Islamabad, 1996–1999</td>
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<tr>
<td>Hugh Shelton</td>
<td>Chairman of the Joint Chiefs of Staff, 1997–2001</td>
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<tr>
<td>Walter Slocombe</td>
<td>Under Secretary of Defense for Policy, 1994–2001</td>
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<tr>
<td>James Steinberg</td>
<td>Deputy National Security Advisor, 1996–2000</td>
</tr>
<tr>
<td>Strobe Talbott</td>
<td>Deputy Secretary of State, 1994–2001</td>
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<tr>
<td>George Tenet</td>
<td>Director of Central Intelligence, 1997–2004</td>
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<tr>
<td>Larry Thompson</td>
<td>Deputy Attorney General, 2001–2003</td>
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<tr>
<td>Dale Watson</td>
<td>Executive Assistant Director for Counterterrorism and Counterintelligence, FBI, 2001–</td>
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<tr>
<td>Paul Wolfowitz</td>
<td>Deputy Secretary of Defense, 2001–</td>
</tr>
<tr>
<td>Anthony Zinni</td>
<td>Commander, U.S. Central Command (CENTCOM), 1997–2000</td>
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OTHERS

<table>
<thead>
<tr>
<th>Name</th>
<th>Description</th>
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<tbody>
<tr>
<td>Abdullah bin Abdul Aziz</td>
<td>Crown Prince and de facto regent of Saudi Arabia, 1995–</td>
</tr>
<tr>
<td>Mohdar Abdullah</td>
<td>Yemen; student in San Diego who assisted two 9/11 hijackers</td>
</tr>
<tr>
<td>Sayf al Adl</td>
<td>Egyptian; high-ranking member of al Qaeda military committee</td>
</tr>
<tr>
<td>Mahmud Ahmed</td>
<td>Director General of Pakistan’s Inter-Services Intelligence Directorate, 1999–2001</td>
</tr>
<tr>
<td>Mohammed Farrah Aidid</td>
<td>Somali warlord who challenged U.S. presence in Somalia in the early 1990s (deceased)</td>
</tr>
</tbody>
</table>
Ali Abdul Aziz Ali (a.k.a. Ammar al Baluchi) Pakistani; KSM’s nephew; financial and travel facilitator for 9/11 plot

Ahmad Khalil Ibrahim Iraqi intelligence officer who allegedly met with Samir al Ani Atta in Prague, Czech Republic; currently in U.S. custody

Mohamed Atta Egyptian; tactical leader of 9/11 plot; pilot/hijacker (AA 11) (deceased)

Mohammed Atef (a.k.a. Abu Hafs al Masri) Egyptian; al Qaeda military commander (deceased)

Tawfiq bin Attash (a.k.a. Khallad, Waleed bin Attash) Yemeni; senior al Qaeda operative connected to the U.S. embassy bombings, the USS Cole attack, and the 9/11 attacks; currently in U.S. custody

Anwar Aulaqi U.S. citizen; Imam at Rabat mosque (San Diego, CA) and later at Dar al Hijra mosque (Falls Church, VA), who associated with two 9/11 hijackers

Abdullah Azzam Palestinian; founder of the Maktab al Khidmat, which provided logistical support to mujahideen in Afghanistan (deceased)

Jamal al Badawi Yemeni; co-conspirator arrested in Yemen for the USS Cole attack

Said Bahaji German son of Moroccan immigrant; Hamburg cell associate

Saeed al Baluchi Saudi; candidate 9/11 hijacker

Fayez Banihammad Emirati; 9/11 hijacker (UA 175) (deceased)

Abu Ubaidah al Banshiri Egyptian; al Qaeda military commander until 1996 (deceased)

Abu Bara al Yemeni (a.k.a. Abu al Bara al Ta’izi, Suhail Shurabi, and Barakat) Yemeni; potential suicide bomber in original 9/11 plot

Ramzi Binalshibh Yemeni; Hamburg cell member; coordinator for 9/11 plot; currently in U.S. custody

Omar Hassan Ahmed al Bashir President of Sudan, 1989–

Abu Bakar Bashir Indonesian; spiritual leader and founder of Jemaah Islamiya, al Qaeda-affiliated terrorist group in Southeast Asia

Omar al Bayoumi Saudi; assisted two 9/11 hijackers in San Diego, CA

Khalil Deek U.S. citizen; created electronic version of Encyclopedia of Jihad; believed to be involved in millen-
nium plot to destroy tourist landmarks in Jordan.

Caysan Bin Don (a.k.a. Isamu Dyson, a.k.a. Clayton Morgan) U.S. citizen; met two 9/11 hijackers in Los Angeles and San Diego, CA

Zakariya Essabar Moroccan; Hamburg cell associate

Jamal Ahmed Mohamed al Fadl Sudanese; al Qaeda member who defected to the United States in 1996

Ahmed al Ghamdi Saudi; 9/11 hijacker (UA 175) (deceased)

Ali Abd al Rahman al Faqasi al Ghamdi (a.k.a. Abu Bakr al Azdi) Saudi; candidate 9/11 hijacker; currently in U.S. custody

Hamza al Ghamdi Saudi; 9/11 hijacker (UA 175) (deceased)

Saeed al Ghamdi Saudi; 9/11 hijacker (UA 93) (deceased)

Saeed ("Jihad") al Ghamdi Saudi; candidate 9/11 hijacker

Hassan Ghul Pakistani; al Qaeda facilitator; currently in U.S. custody

Abu Hafs al Masri see Mohammed Atef

Abu Hafs al Mauritani Mauritanian; senior al Qaeda theologian

Wadi al Hage U.S. citizen; al Qaeda operative; Bin Ladin’s personal assistant; convicted in embassy bombings trial

Mushabib al Hamlan Saudi; candidate 9/11 hijacker

Hani Hanjour Saudi; 9/11 pilot/hijacker (AA 77) (deceased)

Mustafa al Hawsawi Saudi; al Qaeda media committee member; financial and travel facilitator for 9/11 plot

Nawaf al Hazmi Saudi; 9/11 hijacker (AA 77) (deceased)

Salem al Hazmi Saudi; 9/11 hijacker (AA 77) (deceased)

Ahmad al Haznawi Saudi; 9/11 hijacker (UA 93) (deceased)

Gulbuddin Hekmatyar Afghani; founder and leader of the Hizb-e-Islami, a Taliban opposition group; Prime Minister of Afghanistan, 1993–1994; 1996

Saddam Hussein President of Iraq, 1979–2003

Zein al Abideen (a.k.a. Abu Zubaydah) Palestinian; al Qaeda associate; currently in U.S. custody

Mohamed Hussein see Mamdouh Mahmud Salim

Abu Hajer al Iraqi Riduan Isamuddin (a.k.a. Hambali) Indonesian; operational leader of Jemaah Islamiya; currently in U.S. custody

Ziad Jarrah Lebanese; 9/11 pilot/hijacker (UA 93) (deceased)

Abderraouf Jdey (a.k.a. Faruq al Tunis) Tunisian/Canadian; candidate 9/11 hijacker
<table>
<thead>
<tr>
<th>Name</th>
<th>Nationality</th>
<th>Role/Related Information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mohamed al Kahtani</td>
<td>Saudi</td>
<td>Candidate 9/11 hijacker; currently in U.S. custody</td>
</tr>
<tr>
<td>Mir Amal Kansi</td>
<td>Pakistani</td>
<td>Extremist who killed two CIA employees at CIA headquarters in Virginia in 1993 (executed)</td>
</tr>
<tr>
<td>Hamid Karzai</td>
<td>Interim Leader and later President of Afghanistan, Dec. 2001–</td>
<td></td>
</tr>
<tr>
<td>Younis Khalis</td>
<td>Afghani</td>
<td>Leader of Hizb-e-Islami; hosted UBL upon his return to Afghanistan in 1996</td>
</tr>
<tr>
<td>Khallad</td>
<td></td>
<td>See Tawfiq bin Attash</td>
</tr>
<tr>
<td>Wali Khan Amin Shah</td>
<td>(a.k.a. Osama Asmurai) Turkmen; early associate of Usama Bin Ladin; convicted in Manila air (Bojinka) plot</td>
<td></td>
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<tr>
<td>Ibn al Khattab</td>
<td>Saudi</td>
<td>Mujahid leader in Chechnya</td>
</tr>
<tr>
<td>L’Houssaine Kherchtou</td>
<td>(a.k.a. Joe the Moroccan, Abu Talal) Moroccan; former al Qaeda member who broke with Bin Ladin and became a U.S. government informant</td>
<td></td>
</tr>
<tr>
<td>Usama Bin Ladin</td>
<td>(UBL) Saudi</td>
<td>Head of al Qaeda</td>
</tr>
<tr>
<td>Ibn al Shaykh al Libi</td>
<td>Libyan</td>
<td>Head of jihadist training camp in Afghanistan</td>
</tr>
<tr>
<td>Ahmed al Nami</td>
<td>Saudi</td>
<td>9/11 hijacker (UA 93) (deceased)</td>
</tr>
<tr>
<td>Sheikh Saeed al Masri</td>
<td>Egyptian</td>
<td>Head of al Qaeda finance committee</td>
</tr>
<tr>
<td>Ahmed Shah Massoud</td>
<td></td>
<td>Leader of Afghanistan’s Northern Alliance, a Taliban opposition group (assassinated Sept. 9, 2001)</td>
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<tr>
<td>Khalid al Mihdhar</td>
<td>Saudi</td>
<td>9/11 hijacker (AA 77) (deceased)</td>
</tr>
<tr>
<td>Khalid Sheikh</td>
<td>(KSM) Pakistani; mastermind of 9/11 attacks; currently in U.S. custody</td>
<td></td>
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<tr>
<td>Mohammed</td>
<td></td>
<td></td>
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<tr>
<td>Majed Moqed</td>
<td>Saudi</td>
<td>9/11 hijacker (AA 77) (deceased)</td>
</tr>
<tr>
<td>Mounir el Motassadeq</td>
<td>Moroccan</td>
<td>Hamburg cell associate</td>
</tr>
<tr>
<td>Zacarias Moussaoui</td>
<td>French</td>
<td>Arrested in the U.S. in connection with the 9/11 attacks</td>
</tr>
<tr>
<td>Hosni Mubarak</td>
<td>President of Egypt, 1981–</td>
<td></td>
</tr>
<tr>
<td>Pervez Musharraf</td>
<td>Leader of Pakistan, 1999–</td>
<td></td>
</tr>
<tr>
<td>Abdelghani Mzoudi</td>
<td>Moroccan</td>
<td>Hamburg cell associate</td>
</tr>
<tr>
<td>Qutaybah al Najdi</td>
<td>Saudi</td>
<td>Candidate 9/11 hijacker</td>
</tr>
<tr>
<td>Abd al Rahim al Nashiri</td>
<td>(a.k.a. Mullah Bilal) Saudi; mastermind of USS Cole attack; currently in U.S. custody</td>
<td></td>
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<tr>
<td>Mullah Mohammed</td>
<td>Leader of Afghanistan’s Taliban, which ruled most of the country from 1996 to 2001</td>
<td></td>
</tr>
<tr>
<td>Omar</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Abdul Aziz al Omari</td>
<td>Saudi</td>
<td>9/11 hijacker (AA 11) (deceased)</td>
</tr>
<tr>
<td>Muammar Qadafi</td>
<td>Leader of Libya, 1970–</td>
<td></td>
</tr>
</tbody>
</table>
Fahd al Quso | Yemeni; al Qaeda co-conspirator arrested in Yemen for the USS Cole attack
---|---
Sayyid Qutb | Egyptian writer; member of Muslim Brotherhood (deceased)
---|---
Eyad al Rababah | Jordanian; Virginia resident who helped Hazmi and Hanjour
---|---
Abd al Rahim Ghulum Rabbani | (a.k.a. Abu Rahmah) Saudi; al Qaeda member who worked closely with KSM in Karachi and assisted many of the 9/11 hijackers
---|---
Sheikh Omar Abdel Rahman | (a.k.a. the Blind Sheikh) Egyptian cleric; convicted for crimes related to 1993 World Trade Center bombing and 1995 plots against other NY landmarks
---|---
Saud al Rashid | Saudi; candidate 9/11 hijacker
---|---
Ahmed Ressam | (a.k.a. Benni Antoine Noris) Algerian; convicted in millennium plot to bomb Los Angeles International Airport
---|---
Mamdouh Mahmud Salim | (a.k.a. Abu Hajer al Iraqi) Iraqi; chief procurement officer for al Qaeda in Sudan; arrested in connection with 1998 embassy bombings
---|---
Yazeed al Salmi | Saudi; briefly a housemate of a 9/11 hijacker in San Diego
---|---
Abdul Rasul Sayyaf | Afghani; head of the Hizbul-Ittihad El-Islami, and KSM’s mentor
---|---
Aysel Senguen | German; fiancée of 9/11 hijacker Jarrah
---|---
---|---
Marwan al Shehhi | Emirati; 9/11 pilot/hijacker (UA 175) (deceased)
---|---
Mohand al Shehri | Saudi; 9/11 hijacker (UA 175) (deceased)
---|---
Wail al Shehri | Saudi; 9/11 hijacker (AA 11) (deceased)
---|---
Waleed al Shehri | Saudi; 9/11 hijacker (AA 11) (deceased)
---|---
Mohamedou Ould Slahi | (a.k.a. Abu Musab) Mauritanian; recruited 9/11 hijackers in Germany
---|---
Yazid Sufaat | Malaysian; member of Jemaah Islamiya
---|---
Satam al Suqami | Saudi; 9/11 hijacker (AA 11) (deceased)
---|---
Madani al Tayyib | Saudi; former head of al Qaeda finance committee
---|---
Zuhair al Thubaiti | Saudi; candidate 9/11 hijacker
---|---
Fahad al Thumairy | Saudi; Imam of King Fahd mosque in Los Angeles; accredited diplomat at Saudi Consulate in Los Angeles
---|---
Hassan al Turabi | Sudan’s longtime hard-line ideological leader and Speaker of the country’s National Assembly
during the 1990s

Prince Turki bin Faisal
Saudi intelligence chief prior to 9/11

Ramzi Yousef
(a.k.a. Abdul Basit) Pakistani; convicted mastermind of and co-conspirator in 1993 WTC bombing and Manila air (Bojinka) plots

Khalid Saeed Ahmad al Zahrani
Saudi; candidate 9/11 hijacker

Mohammed Haydar Zammar
German citizen from Syria; jihadist; possible recruiter of Hamburg cell members

Ayman al Zawahiri
Egyptian; UBL’s deputy and leader of Egyptian Islamic Jihad terrorist group

Hamdan Bin Zayid
Emirati; Minister of State for Foreign Affairs of the United Arab Emirates

Abu Zubaydah
see Zein al Abideen Mohamed Hussein
APPENDIX C

COMMISSION HEARINGS

The Commission held 12 public hearings during the course of its investigation, convening for a total of 19 days and receiving testimony from 160 witnesses. The following is a list of hearings and witnesses in order of their appearance. All witnesses appearing during the 2004 calendar year testified under oath.

FIRST PUBLIC HEARING
Alexand...
Borders, Money, and Transportation Security
Glenn Fine, Inspector General, U.S. Department of Justice
Lee Wolosky, Boies, Schiller & Flexner LLP
Gerald Dillingham, Director, Civil Aviation Issues, General Accounting Office

Law Enforcement, Domestic Intelligence, and Homeland Security
Michael Wernmuth, RAND Corporation
Steven Brill, Author, After: How America Confronted the September 12 Era
Zoë Baird, Markle Foundation
Randy Larsen, ANSER Institute for Homeland Security

Immediate Response to the Attacks
Shawn Kelley, Assistant Chief, Arlington County Fire Department
William Baker, American Society of Civil Engineers
Ken Holden, Commissioner, New York City Department of Design and Construction

SECOND PUBLIC HEARING
Congress and Civil Aviation Security
Hart Senate Office Building, Washington, D.C.
May 22–23, 2003

Congressional Oversight
Representative Nancy Pelosi (D-Calif.)
Senator John McCain (R-Az.)
Senator Joseph Lieberman (D-Conn.)

Intelligence Oversight and the Joint Inquiry
Senator Bob Graham (D-Fla.)
Senator Richard Shelby (R-Ala.)
Representative Porter Goss (R-Fla.)
Representative Jane Harman (D-Calif.)

Affected Constituencies
Senator Charles Schumer (D-N.Y.)
Senator Hillary Rodham Clinton (D-N.Y.)
Senator Jon Corzine (D-N.J.)
Senator Frank Lautenberg (D-N.J.)
Representative Jerrold Nadler (D-N.Y.)
Representative Christopher Shays (R-Conn.)

State of the System: Civil Aviation Security on September 11
Jane Garvey, former Administrator, Federal Aviation Administration
Kenneth Mead, Inspector General, Department of Transportation
James May, Air Transport Association of America
Bogdan Dzakovic, Civil Aviation Security Inspector, Transportation Security Agency

**September 11, 2001: The Attacks and the Response**
The Honorable Norman Mineta, Secretary of Transportation
Major General Craig McKinley, Commander, 1st Air Force and the Continental United States NORAD Region (CONR)
Lieutenant General Mike Canavan (retired), former Associate Administrator for Civil Aviation Security, Federal Aviation Administration

**Reforming Civil Aviation Security: Next Steps**
Stephen McHale, Deputy Administrator, Transportation Security Agency
Major General O.K. Steele (retired), former Associate Administrator for Civil Aviation Security, Federal Aviation Administration
Mary Schiavo, former Inspector General, Department of Transportation

**THIRD PUBLIC HEARING**
*Terrorism, al Qaeda, and the Muslim World*
*Russell Senate Office Building, Washington, D.C.*
*July 9, 2003*

**Al Qaeda**
Rohan Gunaratna, Institute for Defence and Strategic Studies
Mamoun Fandy, United States Institute of Peace
Marc Sageman, University of Pennsylvania

**States and Terrorism**
Laurie Mylroie, American Enterprise Institute
Judith Yaphe, National Defense University
Murhaf Jouejati, Middle East Institute and George Washington University
Mark Gasiorowski, Louisiana State University

**The Challenge within the Muslim World**
Rachel Bronson, Council on Foreign Relations
Steven Emerson, The Investigative Project
Gilles Kepel, Institute of Political Studies, Paris
Dennis Ross, Washington Institute for Near East Policy

**FOURTH PUBLIC HEARING**
*Intelligence and the War on Terrorism*
*Russell Senate Office Building, Washington, D.C.*
*October 14, 2003*

**Leadership of U.S. Intelligence**
James R. Schlesinger, former Director of Central Intelligence and Secretary of Defense
442 APPENDIX

John M. Deutch, former Director of Central Intelligence and Deputy Secretary of Defense

Intelligence and National Security Policy
James B. Steinberg, The Brookings Institution and former Deputy National Security Advisor

Warning of Transnational Threats
Richard Kerr, former Deputy Director of Central Intelligence
Mary O. McCarthy, former National Intelligence Officer for Warning, Central Intelligence Agency
John Gannon, Staff Director, House Select Committee on Homeland Security

FIFTH PUBLIC HEARING
Private/Public Sector Partnerships for Emergency Preparedness
Drew University, Madison, N.J.
November 19, 2003

Highlights of New Jersey’s Public/Private Sector Partnerships
The Honorable James E. McGreevey, Governor, State of New Jersey

The Challenge of Private Sector Preparedness
John Degnan, The Chubb Corporation

Skyscraper Safety Issues from 9/11 Family Members
Monica Gabrielle, Skyscraper Safety Campaign
Sally Regenhard, Skyscraper Safety Campaign

Public/Private Initiatives Since 9/11
Michael F. Byrne, Director, Office of National Capital Region Coordination, Department of Homeland Security
Dennis J. Reimer, Oklahoma National Memorial Institute for Prevention of Terrorism
Richard A. Andrews, National Center for Crisis and Continuity Coordination

Private Sector Experience on 9/11
William Y. Yun, Fiduciary Trust Company International

Standards for Emergency Management and Business Continuity
Glenn Corbett, John Jay College of Criminal Justice
Randall Yim, Director, National Preparedness Team, General Accounting Office

Future Strategies for Private Sector Preparedness
William G. Raisch, Greater New York Safety Council
Peter R. Orszag, The Brookings Institution
James Haviaris, Rockefeller Group Development Corporation
Thomas Susman, Ropes & Gray
APPENDIX

SIXTH PUBLIC HEARING

Security and Liberty
Russell Senate Office Building, Washington, D.C.
December 8, 2003

Intelligence Collection within the United States
Larry D. Thompson, former Deputy Attorney General of the United States
Philip B. Heymann, former Deputy Attorney General of the United States
Stephen J. Schulhofer, New York University, School of Law

Protecting Privacy, Preventing Terrorism
Judith A. Miller, former General Counsel, Department of Defense
Stewart A. Baker, former General Counsel, National Security Agency
Marc Rotenberg, Electronic Privacy Information Center

Preventive Detention: Use of Immigration Laws and Enemy Combatant Designations to Combat Terrorism
Jan Ting, Temple University
Khaled Medhat Abou El Fadl, UCLA School of Law
David Martin, University of Virginia School of Law and former General Counsel, Immigration and Naturalization Service, Department of Justice

Government Organization and Domestic Intelligence
The Honorable William P. Barr, former Attorney General of the United States
John J. Hamre, former Deputy Secretary of Defense
John MacGaffin, former Associate Deputy Director for Operations, Central Intelligence Agency

SEVENTH PUBLIC HEARING

Borders, Transportation, and Managing Risk
Hart Senate Office Building, Washington, D.C.
January 26–27, 2004

The Border Security System Prior to September 11
Mary A. Ryan, former Assistant Secretary for Consular Affairs, Department of State
Doris Meissner, former Commissioner, Immigration and Naturalization Service, Department of Justice

An Incident in Florida
Jose E. Melendez-Perez, Inspector, Customs and Border Protection, Department of Homeland Security

Visas and Watchlisting Today
Maura Harty, Assistant Secretary for Consular Affairs, Department of State
Russell E. Travers, Deputy Director, Information Sharing and Knowledge
Management Department, Terrorist Threat Integration Center, 
Central Intelligence Agency 
Donna A. Bucella, Director, Terrorist Screening Center, Federal Bureau of Investigation 

The Response to September 11 on the Borders 
James Ziglar, former Commissioner, Immigration and Naturalization Service, 
Department of Justice 
Robert C. Bonner, Commissioner, Customs and Border Protection, 
Department of Homeland Security 
Peter F. Verga, Principal Deputy Assistant Secretary for Homeland Defense, 
Department of Defense 

Aviation Security on 9/11: The Regulators 
Jane F. Garvey, former Administrator, Federal Aviation Administration 
Cathal L. “Irish” Flynn, former Associate Administrator of Civil Aviation Security, Federal Aviation Administration 
Claudio Manno, Assistant Administrator for Intelligence, Transportation Security Administration 

Aviation Security on 9/11: The Airlines 
Edmond L. Soliday, former Vice President of Safety, Quality Assurance, and Security, United Airlines 
Andrew P. Studdert, former Chief Operating Officer, United Airlines 
Gerard J. Arpey, Chief Executive Officer, American Airlines 
Timothy J. Ahern, Vice President–DFW Hub, and former Vice President of Safety, Security, and Environmental, American Airlines 

Acts of Courage in the Sky 
Nydia Gonzalez, Manager, Southeast Reservations Center, American Airlines 

Risk Management after September 11 
James M. Loy, Deputy Secretary, Department of Homeland Security 

EIGHTH PUBLIC HEARING 
Counterterrorism Policy 
Hart Senate Office Building, Washington, D.C. 
March 23–24, 2004 

Diplomacy 
The Honorable Madeleine K. Albright, former Secretary of State 
The Honorable Colin L. Powell, Secretary of State 

The Military 
The Honorable William S. Cohen, former Secretary of Defense 
The Honorable Donald H. Rumsfeld, Secretary of Defense 

Intelligence Policy 
The Honorable George J. Tenet, Director of Central Intelligence
APPENDIX

National Policy Coordination
The Honorable Samuel R. Berger, former Assistant to the President for
National Security Affairs
Richard A. Clarke, former National Coordinator for Counterterrorism,
National Security Council
Richard L. Armitage, Deputy Secretary of State

NINTH PUBLIC HEARING
Hart Senate Office Building, Washington, D.C.
April 8, 2004

The Honorable Condoleezza Rice, Assistant to the President for
National Security Affairs

TENTH PUBLIC HEARING
Law Enforcement and Intelligence
Hart Senate Office Building, Washington, D.C.
April 13–14, 2004

Law Enforcement, Counterterrorism, and Intelligence Collection in
the United States Prior to 9/11
The Honorable Louis J. Freeh, former Director, Federal Bureau of Investigation
The Honorable Janet Reno, former Attorney General of the United States

Threats and Responses in 2001
Thomas J. Pickard, former Acting Director, Federal Bureau of Investigation
Ambassador J. Cofer Black, former Director, Counterterrorism Center,
Central Intelligence Agency
The Honorable John Ashcroft, Attorney General of the United States

The Performance of the Intelligence Community
The Honorable George J. Tenet, Director of Central Intelligence

Preventing Future Attacks Inside the United States
John O. Brennan, Director, Terrorist Threat Integration Center,
Central Intelligence Agency
Lieutenant General Patrick M. Hughes, Assistant Secretary for Information
Analysis, Department of Homeland Security
John S. Pistole, Executive Assistant Director for Counterterrorism and
Counterintelligence, Federal Bureau of Investigation
James L. Pavitt, Deputy Director of Operations, Central Intelligence Agency

FBI Leadership and Initiatives Post-9/11
The Honorable Robert S. Mueller III, Director, Federal Bureau of Investigation
Maureen Baginski, Executive Assistant Director for Intelligence,
Federal Bureau of Investigation
ELEVENTH PUBLIC HEARING
Emergency Response
New School University, New York, N.Y.
May 18–19, 2004
Alan Reiss, former Director, World Trade Center, Port Authority of New York and New Jersey
Joseph Morris, former Chief, Port Authority of New York and New Jersey Police Department
Bernard B. Kerik, former Commissioner, New York Police Department
Thomas Von Essen, former Commissioner, Fire Department of New York
Richard Sheirer, former Director, New York City Office of Emergency Management
Raymond W. Kelly, Commissioner, New York Police Department
Nicholas Scoppetta, Commissioner, Fire Department of New York
Joseph F. Bruno, Director, New York City Office of Emergency Management
The Honorable Rudolph W. Giuliani, former Mayor, City of New York
Dennis Smith, Author, Report from Ground Zero
Jerome M. Hauer, former Commissioner, New York City Office of Emergency Management
Edward P. Plaugher, Chief, Arlington County Fire Department
The Honorable Michael R. Bloomberg, Mayor, City of New York
The Honorable Thomas J. Ridge, Secretary of Homeland Security

TWELFTH PUBLIC HEARING
The 9/11 Plot and National Crisis Management
National Transportation Safety Board Conference Center, Washington, D.C.
June 16–17, 2004
Al Qaeda
Mary Deborah Doran, Special Agent, Federal Bureau of Investigation
Patrick J. Fitzgerald, U.S. Attorney for the Northern District of Illinois
CIA Officials
Outline of the 9/11 Plot
Jacqueline Maguire, Special Agent, Federal Bureau of Investigation
James N. Fitzgerald, Special Agent, Federal Bureau of Investigation
Adam B. Drucker, Supervisory Special Agent, Federal Bureau of Investigation
CIA Officials
Military Response on 9/11
General Richard B. Myers, United States Air Force, Chairman, Joint Chiefs of Staff
APPENDIX

Admiral (select) Charles Joseph Leidig, United States Navy,
   Deputy Director for Operations, National Military Command Center
General Ralph E. Eberhart, United States Air Force, Commander,
   North American Aerospace Defense Command (NORAD) and
   United States Northern Command
Major General Larry Arnold, United States Air Force (retired),
   former Commander, Continental United States NORAD Region (CONR)

FAA Response on 9/11
Monte R. Belger, former Acting Deputy Administrator, Federal Aviation
   Administration
Jeff Griffith, former Deputy Director, Air Traffic Control,
   Federal Aviation Administration
John S. White, former Facility Manager, Air Traffic Control Systems
   Command Center, Federal Aviation Administration
Benedict Sliney, Operations Manager, New York Terminal Radar Approach
   Control, Federal Aviation Administration